# **RECONCILIATION OF MOVEMENT ON SHAREHOLDERS' FUNDS** FOR THE YEAR ENDED 30 MARCH 2011

|  | Note  | Called up<br>Share Capital<br>€′000 | Share<br>Premium<br>€'000 | Profit and<br>Loss Account<br>€'000 | Revaluation S<br>Reserve<br>€'000 | Shareholders'<br>Funds<br>€'000 |
|--|-------|-------------------------------------|---------------------------|-------------------------------------|-----------------------------------|---------------------------------|
| The GROUP  |       |                                     |                           |                                     |                                   |                                 |
| Profit for the financial year ended 31 March 2010                  | _     | 0                                   | 0                         | 10,512                              | 0                                 | 10,512                          |
| Dividend paid  | 3     | 0                                   | 0                         | (5,257)                             | 0                                 | (5,257)                         |
| Profit retained for the financial year ended 31 March 2010         |       | 0                                   | 0                         | 5,255                               | 0                                 | 5,255                           |
| Actuarial gain recognised on pension schemes                       | 24    | 0                                   | 0                         | 29,725                              | 0                                 | 29,725                          |
| Deferred tax related to actuarial gain                             | 17(e) | 0                                   | 0                         | (3,602)                             | 0                                 | (3,602)                         |
| Unrealised deficit on revaluation of investment                    |       |                                     |                           |                                     |                                   |                                 |
| property during the year   | 9     | 0                                   | 0                         | 0                                   | (5,400)                           | (5,400)                         |
| Exchange adjustments on foreign subsidiaries                       |       | 0                                   | 0                         | (128)                               | 0                                 | (128)                           |
| Net increase/(decrease) in shareholders' funds                     |       | 0                                   | 0                         | 31,250                              | (5,400)                           | 25,850                          |
| Shareholders' funds at 25 March 2009                               |       | 82,804                              | 1,959                     | 104,232                             | 9,563                             | 198,558                         |
| Shareholders' funds at 31 March 2010                               |       | 82,804                              | 1,959                     | 135,482                             | 4,163                             | 224,408                         |
| Profit for the financial year ended 30 March 2011<br>Dividend paid | 3     | 0<br>0                              | 0<br>0                    | 13,127<br>(3,469)                   | 0<br>0                            | 13,127<br>(3,469)               |
| Profit retained for the financial year ended 30 March 2011         |       | 0                                   | 0                         | 9,658                               | 0                                 | 9,658                           |
| Actuarial loss recognised on pension schemes                       | 24    | Ő                                   | 0                         | (855)                               | 0                                 | (855)                           |
| Deferred tax related to actuarial loss                             | 17(e  | -                                   | 0                         | 123                                 | 0                                 | 123                             |
| Unrealised deficit on revaluation of investment                    |       |                                     |                           |                                     |                                   |                                 |
| property during the year   | 9     | 0                                   | 0                         | 0                                   | (1,700)                           | (1,700)                         |
| Exchange adjustments on foreign subsidiaries                       |       | 0                                   | 0                         | (244)                               | 0                                 | (244)                           |
| Net increase/(decrease) in shareholders' funds                     |       | 0                                   | 0                         | 8.682                               | (1,700)                           | 6.982                           |
| Shareholders' funds at 31 March 2010                               |       | 82,804                              | 1,959                     | 135,482                             | 4,163                             | 224,408                         |
| Shareholders' funds at 30 March 2011                               |       | 82,804                              | 1,959                     | 144,164                             | 2,463                             | 231,390                         |

# **RECONCILIATION OF MOVEMENT ON SHAREHOLDERS' FUNDS**

FOR THE YEAR ENDED 30 MARCH 2011 CONTINUED

|                                  | shareholders' funds<br>Inds at 25 March 2009 |      | 0<br>82,804                         | 0<br>1,959       | (14,801)<br>53,961                  | 0<br>0                            | (14,801)<br>138,724 |
|----------------------------------|--|------|-------------------------------------|------------------|-------------------------------------|-----------------------------------|---------------------|
|                                  |  |      |                                     |                  |                                     |                                   | . , .               |
|                                  |  |      |                                     |                  |                                     | _                                 |                     |
| Dividend paid                    |  | 3    | 0                                   | 0                | (5,257)                             | 0                                 | (5,257)             |
| The COMPANY<br>Loss for the fina | ncial year ended 31 March 2010               |      | 0                                   | 0                | (9,544)                             | 0                                 | (9,544)             |
|                                  |  | Note | Share Capital<br>€'000              | Premium<br>€'000 | Loss Account<br>€'000               | Reserve<br>€'000                  | Funds<br>€′000      |
|                                  |  | Note | Called up<br>Share Capital<br>€'000 |                  | Profit and<br>Loss Account<br>€'000 | Revaluation S<br>Reserve<br>€'000 | Sha                 |

In accordance with section 148(8) of the Companies Act, 1963 and section 7(1A) of the Companies (Amendment) Act, 1986, the Company is availing of the exemption from presenting its individual profit and loss account to the annual general meeting and from filing it with the Registrar of Companies. The Company's result for the financial year, determined in accordance with Irish GAAP, is a loss after tax of  $\in$ 27,352,000 (2010: loss of  $\in$ 9,544,000) and a retained loss of  $\in$ 30,821,000 (2010: retained loss of  $\in$ 14,801,000).

On behalf of the Board:

Fergus McArdle Chairman Gabriel D'Arcy Managing Director

| Note  | 30 March<br>2011<br>€′000 | 31 March<br>2010<br>€′000 |
|---|---------------------------|---------------------------|
| Fixed Assets  |                           |                           |
| Intangible assets 7   | 33,862                    | 44,496                    |
| Tangible assets 8   | 261,231                   | 252,671                   |
| Investment properties 9                                     | 11,900                    | 13,600                    |
|   | 306,993                   | 310,767                   |
| Current Assets Stocks 11                                    | 83,117                    | 63,754                    |
| Debtors 12  | 76,061                    | 71,989                    |
| Cash at bank and in hand                                    | 198,833                   | 206,761                   |
|   | 358,011                   | 342,504                   |
| Creditors - amounts falling due within one year 13          | (92,098)                  | (83,769)                  |
| Net current assets  | 265,913                   | 258,735                   |
| Total assets less current liabilities                       | 572,906                   | 569,502                   |
| Creditors - amounts falling due after more than one year 14 | (276,311)                 | (277,158)                 |
| Provisions for liabilities 17                               | (46,552)                  | (46,449)                  |
| Net assets before pension funds' assets and liabilities     | 250,043                   | 245,895                   |
| Pension fund asset 24                                       | 4,848                     | 2,921                     |
| Pension funds' liabilities 24                               | (22,251)                  | (22,951)                  |
| Net assets after pension funds' assets and liabilities      | 232,640                   | 225,865                   |
| Capital and Reserves  |                           |                           |
| Called-up share capital 18                                  | 82,804                    | 82,804                    |
| Share premium 18  | 1,959                     | 1,959                     |
| Revaluation reserve   | 2,463                     | 4,163                     |
| Profit and loss account                                     | 144,164                   | 135,482                   |
| Equity shareholders' funds                                  | 231,390                   | 224,408                   |
| Minority shareholders' interests                            |                           |                           |
| Equity interests 19   | 12                        | 219                       |
| Non-equity interests 19                                     | 1,238                     | 1,238                     |
|   | 1,250                     | 1,457                     |
|   | 232,640                   | 225,865                   |

|  | Note | 30 March<br>2011 | 31 March<br>2010 |
|--|------|------------------|------------------|
|  |      | €′000            | €′000            |
| Fixed Assets   |      |                  |                  |
| Intangible assets  | 7    | 0                | 251              |
| Tangible assets  | 8    | 4,767            | 5,558            |
| Financial assets   | 10   | 114,678          | 132,862          |
|  |      | 119,445          | 138,671          |
| Current Assets   | 10   |                  |                  |
| Debtors  | 12   | 219,477          | 190,566          |
| Cash at bank and in hand                                 |      | 172,526          | 203,930          |
|  |      | 392,003          | 394,496          |
| Creditors - amounts falling due within one year          | 13   | (140,169)        | (130,315)        |
| Net current assets                                       |      | 251,834          | 264,181          |
| Total assets less current liabilities                    |      | 371,279          | 402,852          |
| Creditors - amounts falling due after more than one year | 14   | (262,865)        | (262,689)        |
| Provisions for liabilities                               | 17   | (11,390)         | (12,187)         |
| Net assets before pension fund liabilities               |      | 97,024           | 127,976          |
| Pension fund liabilities                                 | 24   | (3,922)          | (4,053)          |
| Net assets after pension fund liabilities                |      | 93,102           | 123,923          |
| Capital and Reserves                                     |      |                  |                  |
| Called-up share capital                                  | 18   | 82,804           | 82,804           |
| Share premium  | 18   | 1,959            | 1,959            |
| Profit and loss account                                  |      | 8,339            | 39,160           |
| Equity shareholders' funds                               |      | 93,102           | 123,923          |

On behalf of the Board:

Fergus McArdle Chairman

# **CASH FLOW STATEMENT** FOR THE YEAR ENDED 30 MARCH 2011

|   | Note  | 2010/2011<br>€′000 | 2009/2010<br>€′000 |
|---|-------|--------------------|--------------------|
| Net cash inflow from operating activities                     | 20(a) | 56,839             | 65,601             |
| Returns on investments and servicing of finance               | 20(b) | (8,377)            | (10,954)           |
| Taxation  |       | (3,377)            | (690)              |
| Capital expenditure and financial investment                  | 20(b) | (49,204)           | (49,801)           |
| Equity dividends paid to shareholders                         |       | (3,469)            | (5,257)            |
| Net cash outflow before use of liquid resources and financing | 20(b) | (7,588)            | (1,101)            |
| Financing   |       | 0                  | 146,428            |
| (Decrease)/increase in net cash                               |       | (7,588)            | 145,327            |
| RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT       |       |                    |                    |
| (Decrease)/increase in cash during the year                   | 20(c) | (7,588)            | 145,327            |
| Increase in debt and lease financing                          | 20(c) | 0                  | (146,428)          |
| <b>Change in net debt resulting from cash flows</b>           |       | (7,588)            | (1,101)            |
| Net debt at beginning of the financial year                   |       | (57,065)           | (55,964)           |
| Net debt at end of the financial year                         |       | (64,653)           | (57,065)           |

### 1. Consolidation

Bord na Móna plc is a majority State-owned company. 95% of its shares are held by the Minister for Communications, Energy and Natural Resources and by or on behalf of the Minister for Finance. The other 5% are held by the employees of the Group through an Employee Share Ownership Plan (ESOP).

The Group financial statements consolidate the financial statements of Bord na Móna plc and its subsidiaries.

### 2. Profit before taxation Continuing operations

|                                      | Continuing operation |           |
|--------------------------------------|----------------------|-----------|
|                                      | 2010/2011            | 2009/2010 |
|                                      | €′000                | €′000     |
| Turnover <sup>1</sup>                |                      |           |
| Feedstock                            | 126,271              | 124,352   |
| Powergen                             | 60,533               | 59,335    |
| Resource Recovery                    | 56,450               | 50,837    |
| Environmental and other              | 13,559               | 18,092    |
| Horticulture                         | 52,443               | 49,239    |
| Fuels                                | 141,655              | 146,402   |
|                                      | 450,911              | 448,257   |
| Less inter Group sales               | (68,842)             | (63,840)  |
| Net third party turnover             | 382,069              | 384,417   |
| Cost of sales                        | (244,449)            | (251,945) |
| Gross profit                         | 137,620              | 132,472   |
| Distribution costs                   | (32,918)             | (31,750)  |
| Administration expenses <sup>2</sup> | (80,244)             | (77,684)  |
| Group operating profit               | 24,458               | 23,038    |

<sup>1</sup> The Group is organised into six divisions, Feedstock, Powergen, Resource Recovery, Environmental, Horticulture and Fuels. Analysis by business are based on the Group's management structure. No analysis of Group operating profit or assets by business segment is provided in accordance with SSAP 25, 'Segmental Reporting', as the directors are of the opinion that such disclosure would be seriously prejudicial to the Group's interests.

<sup>2</sup> Administration costs includes:

- (a) the charge for reorganisation and redundancy costs of €745,000 (March 2010: release of €627,000). The Group operates a voluntary redundancy / early retirement scheme, and
- (b) following the re-appraisal of certain of the Group's businesses, the Group have conducted impairment reviews of the Group's assets, in accordance with the Group's accounting policies. This process has resulted in an impairment charge of €6,837,000 against intangible assets (Note 7) (Goodwill €6,687,000 and Patents €150,000) which is included in administration expenses (March 2010: €5,206,000).

| 2. Profit before taxation (continued)                             | 2010/2011 | 2009/2010 |
|---|-----------|-----------|
|   | €′000     | €'000     |
| Profit before taxation is arrived at after charging / (crediting) |           | 0.000     |
| Auditors remuneration <sup>1</sup>                                |           |           |
| Statutory audit of Group accounts                                 | 340       | 340       |
| Other assurance services  | 287       | 255       |
| Tax advisory services   | 209       | 284       |
| Other non-audit services  | 20        | 95        |
| Operating lease rentals   |           |           |
| Plant and machinery   | 1,715     | 2,056     |
| Land and buildings  | 1,119     | 1,069     |
| Staff costs:  |           |           |
| Wages and salaries  | 101,654   | 95,733    |
| Social welfare costs  | 10,490    | 10,069    |
| Pension costs   | 3,753     | 4,427     |
|   | 115,897   | 110,229   |
| Staff costs capitalised   | (857)     | (436)     |
| Net staff costs   | 115,040   | 109,793   |
| Depreciation (Note 8)   | 39,106    | 33,741    |
| Profit on disposal of peatlands                                   | 240       | 120       |
| Loss on disposal of other fixed assets                            | (279)     | (218)     |
| Amortisation of intangible assets (Note 7)                        | 3,723     | 3,904     |
| Impairment of intangible assets (Note 7)                          | 6,837     | 5,206     |
| Environmental reinstatement costs                                 | 0         | (605)     |
| Research and business development expenditure                     | 5,323     | 5,203     |
| Capital grants amortised (Note 16)                                | (1,375)   | (1,278)   |
| Other finance charges (Note 5)                                    | (7,731)   | (10,139)  |
| Number of employees   | 2010/2011 | 2009/2010 |
| Average numbers employed  |           |           |
| Manufacturing and production                                      | 1,583     | 1,615     |
| Administration  | 539       | 521       |
|   | 2,122     | 2,136     |
|   |           |           |

<sup>1</sup> During the year, the Company obtained audit services from the Group's auditors to the value of €10,000 (2010: €10,000). A sum of €NIL (2010: €80,000) in respect of non-audit related services provided by the Group's auditors were capitalised.

# NOTESTOTHE FINANCIAL STATEMENTS CONTINUED

| 3. Dividends   |                    | ••••••             |
|--|--------------------|--------------------|
|  | 2010/2011<br>€′000 | 2009/2010<br>€′000 |
| To the Minister for Communications, Energy and Natural Resources<br>To Bord na Móna ESOP Trustee Limited | 3,296<br>173       | 4,994<br>263       |
|  | 3,469              | 5,257              |

The Company paid a dividend of €0.05 per share during the year (2010: €0.08). The total dividend payment for the year was €3,469,000 (2010: €5,257,000) which represented 33% of the profits for the financial year ending 31 March 2010.

| 4. Directors' emoluments   | Fees<br>€'000  | Salary<br>€′000 | Performance<br>related pay<br>€'000 | Company<br>contributions<br>to pension<br>€'000 | Taxable<br>Benefits<br>€′000                    | Total<br>€′000     |
|--|----------------|-----------------|-------------------------------------|---|---|--------------------|
| Executive Directors<br>Gabriel D'Arcy  |                |                 |                                     |   |   |                    |
| Year ended 30 March 2011   | 13             | 231             | 0                                   | 58  | 20  | 322                |
| Year ended 31 March 2010   | 13             | 231             | 57                                  | 58  | 20  | 379                |
|  |                |                 | Fees<br>€'000                       | Other<br>emoluments<br>€'000                    | Company<br>contributions<br>to pension<br>€'000 | Total<br>€′000     |
| <b>Non executive Directors</b><br>Directors appointed in accordance with the<br>Worker Participation (State Enterprises) |                |                 | 50                                  | 075   | 21  | 246                |
| Acts 1977 and 1988 (4)<br>Other non executive directors (7)  |                |                 | 50<br>97                            | 275<br>0  | 21<br>0   | 346<br>97          |
| Year ended 30 March 2011   |                |                 | 147                                 | 275   | 21  | 443                |
| Year ended 31 March 2010   |                |                 | 146                                 | 218   | 13  | 377                |
| 5. Other finance (charges) / income  |                |                 |                                     |   |   |                    |
|  |                |                 |                                     |   | 2010/2011<br>€′000                              | 2009/2010<br>€′000 |
| (a) Interest and similar charges<br>Interest receivable  |                |                 |                                     |   | 6,232   | 4,498              |
| Interest payable on borrowings wholly rep  | ayable within  | five years      |                                     |   |   |                    |
| Bank overdraft and loan<br>Unsecured loan notes  |                |                 |                                     |   | (128)<br>(3,602)                                | (40)<br>(2,824)    |
| Interest payable on borrowings wholly rep  | ayable after m | ore than fiv    | e years                             |   |   |                    |
| Unsecured loan notes<br>Amortisation of issue costs  |                |                 |                                     |   | (12,273)<br>(176)                               | (9,443)<br>(131)   |
| Net interest payable<br>Less capitalised interest <sup>1</sup>   |                |                 |                                     |   | (9,947)<br>1,349                                | (7,940)<br>760     |
|  |                |                 |                                     |   | (8,598)   | (7,180)            |

| (b) Other finance income / (charges)   | 2010/2011              | 2009/2010          |
|--|------------------------|--------------------|
|  | €′000                  | €'000              |
| Other finance income / (charges) - pension schemes (Note 24)   | 1,576                  | (2,200)            |
| Notional interest on provision for environmental reinstatement costs (Note 17)   | (709)                  | (759)              |
|  | 867                    | (2,959)            |
| Net other finance charges  | (7,731)                | (10,139)           |
| <sup>1</sup> The Group capitalise interest on fixed asset projects that take a substantial period of time to as part of the initial measurement of the cost of the fixed asset (Note 8). | complete. The interest | is included        |
| 6. Taxation  |                        |                    |
|  | 2010/2011<br>€′000     | 2009/2010<br>€'000 |
| Taxation based on the profit for the year:   |                        |                    |
| Irish corporation tax  | 4 421                  | 2 021              |
| Current tax for the year<br>Adjustments in respect of prior years  | 4,431<br>(167)         | 2,821<br>(276)     |
|  | 4,264                  | 2,545              |
| Foreign taxation<br>Current tax for the year   | 33                     | 42                 |
| Adjustments in respect of prior years  | 0                      | (141)              |
|  | 33                     | (99)               |
| Total current tax (see note below)   | 4,297                  | 2,446              |
| Deferred tax - origination and reversal of timing differences (Note 17)  | (490)                  | (9)                |
| Tax on profits on ordinary activities  | 3,807                  | 2,437              |
| Factors affecting corporation tax charge for the year  |                        |                    |
| Profit before taxation   | 16,727                 | 12,899             |
| Standard rate of corporation tax for the year<br>Profit before taxation multiplied by standard rate  | 12.5%<br>2,091         | 12.5%<br>1,612     |
| Effects of:  |                        |                    |
| Expenses not deductible for tax purposes   | 168                    | 77                 |
| Depreciation and amortisation in excess of capital allowances  | 1,294                  | 1,525              |
| Amortisation of intangible assets  | 466                    | 459                |
| Impairment of intangible assets<br>Utilisation of tax losses   | 855<br>(38)            | 651<br>(1,161)     |
|  | (38)                   | (1,101)<br>(286)   |
| Manufacturing relief   | 29                     | 25                 |
| Manufacturing relief<br>Taxation rate differences  | 25                     |                    |
| Manufacturing relief<br>Taxation rate differences<br>Pension contribution relief in excess of pension cost charge  | (282)                  | (39)               |
| Taxation rate differences  |                        | (39)<br>(417)      |

| 7. Intangible assets  |          | •••••   |        | •••••    |         | •••••  |
|---|----------|---------|--------|----------|---------|--------|
|   | Goodwill | Patents | Total  | Goodwill | Patents | Total  |
|   | 2011     | 2011    | 2011   | 2010     | 2010    | 2010   |
| THE GROUP   | €′000    | €′000   | €′000  | €'000    | €′000   | €′000  |
| AT COST   |          |         |        |          |         |        |
| At beginning of the financial year                            | 64,260   | 503     | 64,763 | 63,592   | 503     | 64,095 |
| Consideration and fair value adjustments                      | (79)     | 0       | (79)   | 0        | 0       | 0      |
| Arising on acquisition  | 0        | 0       | 0      | 645      | 0       | 645    |
| Exchange adjustment   | 7        | 0       | 7      | 23       | 0       | 23     |
| At end of the financial year                                  | 64,188   | 503     | 64,691 | 64,260   | 503     | 64,763 |
| AMORTISATION  |          |         |        |          |         |        |
| At beginning of the financial year                            | 20.015   | 252     | 20,267 | 10,998   | 151     | 11,149 |
| Charge for year (Note 2)                                      | 3,622    | 101     | 3,723  | 3,803    | 101     | 3,904  |
| Impairment  | 6,687    | 150     | 6,837  | 5,206    | 0       | 5,206  |
| Exchange adjustment   | 2        | 0       | 2      | 8        | 0       | 8      |
| At end of the financial year                                  | 30,326   | 503     | 30,829 | 20,015   | 252     | 20,267 |
|   |          |         |        |          |         |        |
| <b>NET BOOK AMOUNTS</b><br>At beginning of the financial year | 44,245   | 251     | 44,496 | 52,594   | 352     | 52,946 |
|   | ,        |         | ,      | - ,      |         | /      |
| At end of the financial year                                  | 33,862   | 0       | 33,862 | 44,245   | 251     | 44,496 |

In accordance with the provisions of FRS 11 - 'Impairment of Fixed Assets', the Group has reviewed the carrying value of goodwill. The recoverable amount of the identified income generating units (IGU) was estimated based on a value in use calculation using cash flow projections based on the financial five year plans as approved by the Board. Cash flows beyond five years are extrapolated based on a perpetuity growth rate of 2.3% (2010: 2.3%) and a post tax weighted average cost of capital of 10.5% (2010: 9.8%) which are consistent with the Group's expectation for market development and growth in market share where applicable. Based on these reviews, the Group have provided for an impairment charge of  $\in$ 6,687,000 (2010:  $\in$ 5,206,000) on investments in the Resource Recovery sector.

The key assumptions which impact on the related value in use calculation are:

### Volume and yield on domestic and commercial customers

Despite the reduced economic activity in Ireland, the business has maintained its collection volumes and increased its market share. Growth expectations for 2011 and 2012 are to remain weak but thereafter growth rates are expected to reflect an increase in economic activity. As waste collection volumes declined over the last 36 months, revenue yields on both domestic and commercial waste streams have also declined and gross margins have tightened. A gradual recovery in yields is anticipated in the projections.

### Processing and end treatment costs

Processing costs have declined in the last 24 months as landfill gate fees have reduced as supply exceeds demand. Regulation changes increased the landfill levy from  $\in$ 25 per tonne to  $\in$ 30 per tonne in February 2010. Further increases in landfill levies up to  $\in$ 75 per tonne are expected which will impact on future processing costs.

### Sensitivity

A movement in the growth rate of 1% would increase or decrease the recoverable amount of the IGU by €0.9 million. A movement in revenue yields of 1% would increase or decrease the recoverable amount by €1.3 million. A movement in processing costs of 1% would increase or decrease the recoverable amount by €1.7 million. A movement in the discount rate of 1% would increase or decrease the recoverable amount by €1.8 million.

| 7. Intangible assets (continued)   |         |
|------------------------------------|---------|
|                                    | Patents |
|                                    | 2011    |
| THE COMPANY                        | €′000   |
| AT COST                            |         |
| At beginning of the financial year | 503     |
| Additions                          | 0       |
| At end of the financial year       | 503     |
| AMORTISATION                       |         |
| At beginning of the financial year | 252     |
| Charge for year                    | 101     |
| Impairment                         | 150     |
| At end of the financial year       | 503     |
| NET BOOK AMOUNTS                   |         |
| At beginning of the financial year | 251     |
| At end of the financial year       | 0       |

| At 30 March 2011                   | 33,443                  | 12,104   | 78,235               | 124,292              | 11,480                  | 1,677                     | 261,231 |
|------------------------------------|-------------------------|----------|----------------------|----------------------|-------------------------|---------------------------|---------|
| At 31 March 2010                   | 38,521                  | 11,988   | 76,063               | 74,627               | 10,004                  | 41,468                    | 252,671 |
| NET BOOK VALUE                     |                         |          |                      |                      |                         |                           |         |
| At 30 March 2011                   | 85,904                  | 12,209   | 177,339              | 36,777               | 6,124                   | 0                         | 318,353 |
| Exchange adjustment                | 0                       | 0        | (5)                  | 0                    | (2)                     | 0                         | (7)     |
| Disposals                          | 0                       | 0        | (1,444)              | 0                    | (31)                    | 0                         | (1,475) |
| Charge for year (Note 2)           | 8,394                   | 4,917    | 16,956               | 8,301                | 538                     | 0                         | 39,106  |
| At 31 March 2010                   | 77,510                  | 7,292    | 161,832              | 28,476               | 5,619                   | 0                         | 280,729 |
| ACCUMULATED DEPRECIA               | TION                    |          |                      |                      |                         |                           |         |
| At 30 March 2011                   | 119,347                 | 24,313   | 255,574              | 161,069              | 17,604                  | 1,677                     | 579,584 |
| Exchange adjustment                | 0                       | 0        | (12)                 | 0                    | (2)                     | (8)                       | (22)    |
| Transfers from projects in pro     |                         | 3,683    | 810                  | 38,513               | 0                       | (43,006)                  | 0       |
| Disposals                          | 0                       | 0        | (1,729)              | 0                    | (53)                    | 0                         | (1,782) |
| Additions at cost <sup>1</sup>     | 3,316                   | 1,350    | 18,610               | 19,453               | 2,036                   | 3,223                     | 47,988  |
| <b>AT COST</b><br>At 31 March 2010 | 116,031                 | 19,280   | 237,895              | 103,103              | 15,623                  | 41,468                    | 533,400 |
| (i) THE GROUP                      | €′000                   | €′000    | €′000                | €′000                | €′000                   | €′000                     | €′000   |
|                                    | Production<br>Buildings | Landfill | Plant &<br>Machinery | Generating<br>Assets | & Research<br>Buildings | course of<br>construction | Total   |
|                                    | Drainage &              |          | Railways,            |                      | Administration          | Assets in                 |         |
| 8. Tangible assets                 | Peatland,               |          |                      |                      | Freehold land,          |                           |         |

1 Included in additions is a sum of €1,206,000 (2010: €NIL) in respect of a restoration asset for the landfill site (Note 17) and a sum of €1,349,000 (2010: €760,000) in respect of interest capitalised on assets in the course of construction during the year (Note 5). The rate of interest applied was 7.3% (2010: 7.3%).

| At 30 March 2011                             | 559                                   | 2,327                             | 1,881                                     | 4,767  |
|--|---------------------------------------|-----------------------------------|---|--------|
| <b>NET BOOK VALUE</b><br>At 31 March 2010    | 559                                   | 2,876                             | 2,123                                     | 5,558  |
| At 30 March 2011                             | 0                                     | 7,458                             | 3,991                                     | 11,449 |
| Disposals                                    | 0                                     | (184)                             | (16)                                      | (200)  |
| Charge for year                              | 0                                     | 1,534                             | 242                                       | 1,776  |
| ACCUMULATED DEPRECIATION<br>At 31 March 2010 | 0                                     | 6,108                             | 3,765                                     | 9,873  |
| At 30 March 2011                             | 559                                   | 9,785                             | 5,872                                     | 16,216 |
| Disposals                                    | 0                                     | (184)                             | (16)                                      | (200)  |
| Additions at cost <sup>1</sup>               | 0                                     | 985                               | 0   | 985    |
| AT COST<br>At 31 March 2010                  | 559                                   | 8,984                             | 5,888                                     | 15,431 |
| (ii) THE COMPANY                             | €′000                                 | €′000                             | €′000                                     | €′000  |
|  | Drainage<br>& Production<br>Buildings | Railways,<br>Plant &<br>Machinery | Administration<br>& Research<br>Buildings | Total  |
|  | Peatland,                             |                                   | Freehold land,                            |        |

<sup>1</sup> Included in additions at cost is a sum of €NIL (2010: €760,000) in respect of interest capitalised on assets in the course of construction during the year. The rate of interest applied was 7.3%.

The tables above include valuations performed by the former Bord na Móna which transferred its assets to Bord na Móna plc on 30 December 1998 on its dissolution pursuant to the Turf Development Act, 1998.

| 9. Investment properties  |                   | ••••••            |
|---|-------------------|-------------------|
|   | 2011<br>€′000     | 2010<br>€′000     |
| At beginning of the financial year<br>Revaluation during the year | 13,600<br>(1,700) | 19,000<br>(5,400) |
| At end of the financial year                                      | 11,900            | 13,600            |

The investment property was valued as at 30 March 2011 by DTZ Sherry Fitzgerald, acting as external valuers and the valuation has been carried out in accordance with the Royal Institution of Chartered Surveyors Appraisal and Valuations Standards (6th Edition) on the basis of open market value. The historical cost of investment properties is €9,437,000.

| THE COMPANY                        | Unlisted shares<br>€′000 | Convertible<br>Ioan stock<br>€'000 | Loans<br>€'000 | Total<br>€′000 |
|------------------------------------|--------------------------|------------------------------------|----------------|----------------|
| At beginning of the financial year | 43.584                   | 1.512                              | 87.766         | 132,862        |
| Impairment during the year         | (18,184)                 | 0                                  | 0              | (18,184)       |
| At end of the financial year       | 25,400                   | 1,512                              | 87,766         | 114,678        |

The Company has reviewed the carrying value of investments in subsidiary companies as at 30 March 2011. The review resulted in an impairment of the value of unlisted shares of €18,184,000 (2010: €5,206,000)

### **10. Financial assets (continued)**

The convertible loan stock was issued by the company's 55% owned subsidiary, Derryarkin Sand and Gravel Limited, with the balance of the stock held by the minority shareholders (Note 19). It is convertible at par value into ordinary shares of Derryarkin Sand and Gravel Limited by agreement between the stockholders and the company. All convertible stock not previously redeemed or converted will be redeemed at par upon the expiration of ten years from the date of issue.

The principal subsidiary companies in the Group at 30 March 2011 are as follows:

| Company                             | Business   | Registered office Sharel       | olding<br>% |
|-------------------------------------|--|--------------------------------|-------------|
| Bord na Móna Energy Limited         | Production and sale of milled peat               | Newbridge, Co. Kildare         | 100         |
| Bord na Móna Allen Peat Limited     | Production and sale of milled peat               | Newbridge, Co. Kildare         | 100         |
| Renewable Energy Ireland Limited    | Wind energy                                      | Newbridge, Co. Kildare         | 89          |
| Edenderry Power Limited             | Power generation                                 | Newbridge, Co. Kildare         | 100         |
| Edenderry Power Operations Limited  | Maintenance of power plants                      | Newbridge, Co. Kildare         | 100         |
| Cushaling Power Limited             | Power generation                                 | Newbridge, Co. Kildare         | 100         |
| Bord na Móna Fuels Limited          | Production, sale and distribution of solid fuels | Newbridge, Co. Kildare         | 100         |
| BnM Fuels Limited                   | Production, sale and distribution of solid fuels | Newbridge, Co. Kildare         | 100         |
| Suttons Oil Limited                 | Distribution of oil                              | Newbridge, Co. Kildare         | 100         |
| Suttons Limited                     | Distribution of oil                              | Newbridge, Co. Kildare         | 100         |
| Bord na Móna Horticulture Limited   | Production and sale of horticultural products    | Newbridge, Co. Kildare         | 100         |
| Bord na Móna Environmental Limited  | Production, sale and installation of             |                                |             |
|                                     | environmental products.                          | Newbridge, Co. Kildare         | 100         |
| Bord na Móna Environmental          |  |                                |             |
| Products (UK) Limited               | Sale and installation of environmental products  | Bridgewater, Somerset, England | d 100       |
| Acorn Environmental Systems Limited | Sale and installation of environmental products  | Bridgewater, Somerset, England | d 100       |
| Bord na Móna USA Inc                | Sale and installation of environmental products  | Delaware, U.S.A.               | 100         |
| Advanced Environmental              |  |                                |             |
| Solutions (Ireland) Limited         | Resource recovery and recycling                  | Newbridge, Co. Kildare         | 100         |
| Bord na Móna Property Limited       | Property holding company                         | Newbridge, Co. Kildare         | 100         |
| Derryarkin Sand and Gravel Limited  | Extraction and sale of sand and gravel           | Newbridge, Co. Kildare         | 55          |

Pursuant to the provisions of Section 17, Companies (Amendment) Act, 1986, the Company has guaranteed the liabilities of its subsidiaries. As a result, these companies will be exempted from the filing provisions of Section 7, Companies (Amendment) Act, 1986.

| 11. Stocks         |        |        |
|--------------------|--------|--------|
|                    | THE    | GROUP  |
|                    | 2011   | 2010   |
|                    | €′000  | €′000  |
| Raw materials      | 15,415 | 10,148 |
| Work in progress   | 34     | 184    |
| Finished goods     | 61,467 | 47,233 |
| Maintenance spares | 6,201  | 6,189  |
|                    | 83,117 | 63,754 |

The replacement cost of stocks is not significantly different from their balance sheet values.

# NOTESTOTHE FINANCIAL STATEMENTS CONTINUED

| 12. Debtors                           |        |           |         |         |
|---------------------------------------|--------|-----------|---------|---------|
|                                       | THE    | THE GROUP |         | MPANY   |
|                                       | 2011   | 2010      | 2011    | 2010    |
|                                       | €′000  | €′000     | €′000   | €′000   |
| Trade debtors                         | 56,030 | 54,222    | 0       | 0       |
| Amounts due from subsidiary companies | 0      | 0         | 215,561 | 184,153 |
| Value-added tax                       | 0      | 0         | 176     | 134     |
| Corporation tax                       | 1,685  | 687       | 106     | 110     |
| Deferred tax (Note 17(e))             | 2,050  | 1,502     | 281     | 33      |
| Prepayments and accrued revenue       | 14,196 | 12,782    | 2,981   | 4,819   |
| Other debtors                         | 2,100  | 2,796     | 372     | 1,317   |
|                                       | 76,061 | 71,989    | 219,477 | 190,566 |
| Amounts fall due as follows:          |        |           |         |         |
| - within one year                     | 75,392 | 71.343    | 70,373  | 63,481  |
| - after more than one year            | 669    | 646       | 149,104 | 127,085 |
|                                       | 76,061 | 71,989    | 219,477 | 190,566 |

| 13. Creditors - amounts falling due within one year             |           |        |             |         |
|---|-----------|--------|-------------|---------|
| <b>.</b>  | THE GROUP |        | THE COMPANY |         |
|   | 2011      | 2010   | 2011        | 2010    |
|   | €′000     | €′000  | €′000       | €′000   |
| Bank loans and overdraft (Note 15)                              | 621       | 1,137  | 111,920     | 101,347 |
| Capital grants (Note 16)  | 1,438     | 1,259  | 0           | 0       |
| Trade creditors and accruals                                    | 39,189    | 33,623 | 354         | 505     |
| Deferred revenue  | 8,038     | 4,100  | 0           | 0       |
| Other accruals  | 27,653    | 27,780 | 8,627       | 8,823   |
| Other creditors   | 7,759     | 10,101 | 0           | 0       |
| Amounts due to subsidiaries companies                           | 0         | 0      | 16,687      | 17,096  |
| Creditors in respect of taxation and social welfare (see below) | 7,400     | 5,769  | 2,581       | 2,544   |
|   | 92,098    | 83,769 | 140,169     | 130,315 |
| Creditors in respect of taxation and social welfare comprise:   |           |        |             |         |
| Income tax deducted under PAYE                                  | 1,456     | 1,191  | 1,436       | 1,178   |

.....

|                                | 7.400 | 5.769 | 2.581 | 2,544 |
|--------------------------------|-------|-------|-------|-------|
| Other taxes                    | 213   | 617   | 173   | 0     |
| Value-added tax                | 1,212 | 978   | 0     | 0     |
| Corporation tax                | 3,525 | 1,607 | 0     | 0     |
| Pay-related social insurance   | 994   | 1,376 | 972   | 1,366 |
| Income tax deducted under FATE | 1,400 | 1,191 | 1,430 | 1,170 |

### 14. Creditors - amounts falling due after more than one year

| · · · · · · · · · · · · · · · · · · · | THE     | E GROUP | THE CO  | MPANY   |
|---------------------------------------|---------|---------|---------|---------|
|                                       | 2011    | 2010    | 2011    | 2010    |
|                                       | €′000   | €′000   | €′000   | €′000   |
| Unsecured loan notes (Note 15)        | 262,865 | 262,689 | 262,865 | 262,689 |
| Capital grants (Note 16)              | 13,446  | 14,469  | 0       | 0       |
|                                       | 276,311 | 277,158 | 262,865 | 262,689 |

| 15. Bank loans, overdrafts and unsecured notes |                 |               |                |                 |         |
|--|-----------------|---------------|----------------|-----------------|---------|
|  |                 | Between One   | Between Two    | After more      |         |
|  | Within One Year | and Two Years | and Five Years | than Five Years | Total   |
| THE GROUP                                      | €′000           | €′000         | €′000          | €′000           | €′000   |
| Overdrafts                                     | 621             | 0             | 0              | 0               | 621     |
| Unsecured loan notes                           | 0               | 0             | 60,092         | 202,773         | 262,865 |
| At 30 March 2011                               | 621             | 0             | 60,092         | 202,773         | 263,486 |
| At 31 March 2010                               | 1,137           | 0             | 60,291         | 202,398         | 263,826 |
| THE COMPANY                                    | .,              |               |                |                 |         |
| Overdrafts                                     | 111,920         | 0             | 0              | 0               | 111,920 |
| Unsecured loan notes                           | 0               | 0             | 60,092         | 202,773         | 262,865 |
| At 30 March 2011                               | 111,920         | 0             | 60,092         | 202,773         | 374,785 |
| At 31 March 2010                               | 101,347         | 0             | 60,291         | 202,398         | 364,036 |

On 30 March 2011 the Group had US\$355,000,000 fixed rate debt (€263,891,375 equivalent) arising from two US private placement transactions, which were completed on 22 June 2006 (US\$150,000,000 : €117,462,803) and 6 August 2009 (US\$205,000,000 : €146,428,572). In order to fully hedge the associated US Dollar exchange rate exposures and convert the underlying interest rates to fixed, the Group entered into a number of cross currency swaps to match the maturity profile of the unsecured loan notes. The maturity profile of the unsecured loan notes is 7% repayable in June 2013, 16% repayable in 2014, 25% repayable in 2016, 12% repayable in 2017, 19% repayable in 2018 and 21% repayable in 2019.

### Fair value of the financial instruments

Fair value is the amount at which a financial instrument could be exchanged in an arm's length transaction between informed and willing parties other than in a forced liquidation or sale. The carrying amounts (book value) and fair value amounts of the Group's liabilities were:

| THE GROUP  | 2011       | 2011       | 2010       | 2010       |
|--|------------|------------|------------|------------|
|  | Book Value | Fair Value | Book Value | Fair Value |
|  | €′000      | €′000      | €'000      | €′000      |
| Fixed rate debt US private placement 22 June 2006  | 117,463    | 98,885     | 117,463    | 120,005    |
| Fixed rate debt US private placement 6 August 2009 | 146,429    | 145,222    | 146,429    | 146,708    |
| Total fixed rate debt US private placement         | 263,892    | 244,107    | 263,892    | 266,713    |

The mark to market losses at 30 March 2011 on open foreign exchange contracts that hedge the foreign currency risk of anticipated expenditure was  $\in$ NIL (2010:  $\in$ 41,423). The nominal value of the open foreign exchange contracts was  $\in$ NIL (2010:  $\in$ 19,453,532).

| 16. Deferred income - capital grants |         |         |
|--------------------------------------|---------|---------|
|                                      | THE G   | ROUP    |
|                                      | 2011    | 2010    |
|                                      | €′000   | €′000   |
| At beginning of the financial year   | 15,728  | 17,006  |
| Additions                            | 531     | 0       |
| Amortised during the year (Note 2)   | (1,375) | (1,278) |
| At end of the financial year         | 14,884  | 15,728  |
| Amounts due as follows:              |         |         |
| - within one year (Note 13)          | 1,438   | 1,259   |
| after more than one year (Note 14)   | 13,446  | 14,469  |
|                                      | 14,884  | 15,728  |

### 17. Provisions for liabilities and charges

| THE GROUP                             |               |                |           | e     | Deferred Tax<br>cluding deferred |         |
|---------------------------------------|---------------|----------------|-----------|-------|----------------------------------|---------|
|                                       | Environmental | Reorganisation |           |       | tax on                           |         |
|                                       | Reinstatement | & Redundancy   | Insurance | Other | pension deficit                  | Total   |
|                                       | €′000         | €′000          | €′000     | €′000 | €′000                            | €′000   |
| At 31 March 2010                      | 27,016        | 521            | 9,860     | 224   | 8,828                            | 46,449  |
| Charge to the profit and loss account | 0             | 941            | 1,743     | 15    | 0                                | 2,699   |
| Credit to the profit and loss account | 0             | (396)          | (1,728)   | (93)  | (422)                            | (2,639) |
| Notional interest (Note 5)            | 709           | 0              | 0         | 0     | 0                                | 709     |
| Capitalised during the year           | 1,206         | 0              | 0         | 0     | 0                                | 1,206   |
| Utilised during the year              | (172)         | (316)          | (1,315)   | (69)  | 0                                | (1,872) |

28,759

| At 30 March 2011                      | 3,130                                   | 0                                       | 8,260              | 0              | 0                                  | 11,390         |
|---------------------------------------|---|---|--------------------|----------------|------------------------------------|----------------|
| Utilised during the year              | (19)                                    | 0                                       | (1,315)            | 0              | 0                                  | (1,334)        |
| Credit to the profit and loss account | 0                                       | 0                                       | (1,206)            | 0              | 0                                  | (1,206)        |
| Charge to the profit and loss account | 0                                       | 0                                       | 1,743              | 0              | 0                                  | 1,743          |
| At 31 March 2010                      | 3,149                                   | 0                                       | 9,038              | 0              | 0                                  | 12,187         |
|                                       | Environmental<br>Reinstatement<br>€'000 | Reorganisation<br>& Redundancy<br>€'000 | Insurance<br>€'000 | Other<br>€′000 | tax on<br>pension deficit<br>€'000 | Total<br>€′000 |
| THE COMPANY                           |   |   |                    | е              | Deferred Tax<br>xcluding deferred  |                |

750

8,560

77

8,406

46,552

### (a) Environmental Reinstatement

At 30 March 2011

Environmental reinstatement costs include:

(i) Costs that will be incurred at the end of the economic lives of the peatlands. Under FRS 12 'Provisions, Contingent Liabilities and Contingent Assets', provision is made for these costs when the circumstances giving rise to the obligation under the company's I.P.C. licence to make the reinstatement occur. The provision of €13,038,000 represents the present value of the expected future costs of reinstatement. These future costs will be charged to the provision as incurred. Notional interest on the provision is charged to the profit and loss account to reflect the discounted value over the expected life of the provision. A bog rehabilitation programme commenced in 2006 following the cessation of peat harvesting at the Oweninny works. The programme continued during the year ended 30 March 2011.

(ii) Environmental provisions of €8,231,000 recognised in accordance with FRS 12 and FRS 7 'Fair Value in Acquisition Accounting', in respect of the Group's assessment of environmental liabilities arising on acquisition of the AES business on 15 May 2007. These provisions represent liabilities in relation to a number of AES sites which were in existence prior to the Group's acquisition of the business. The provisions are based on the Group's estimate of future remediation costs, based on advice received from third party environmental experts.

(iii) The cost of final capping and covering of landfill sites post closure of the landfill facility. In accordance with FRS 12, the Group's minimum unavoidable costs have been measured at 30 March 2011 and the net present value fully provided for with total associated costs of €1,747,000 capitalised within fixed assets. The Group continue to review the composition and quantum of these costs which may be impacted by a number of factors including changes in legislation and technology. The total post closure costs of landfill sites, including such items as monitoring, gas and leachate management and licensing, have been estimated by management based on current best practice and technology. The dates of payments of these aftercare costs are uncertain but are anticipated to be over a period of approximately thirty years.

(iv) Certain other environmental restoration costs are recognised in accordance with the provisions of FRS 12, being the Group's estimate of waste removal and waste management costs associated with certain of their lands. These costs may be impacted by a number of factors including changes in legislation and technology. These estimates are reviewed annually based on advice from third party environmental experts.

### 17. Provisions for liabilities and charges (continued)

### (b) Reorganisation and Redundancy

A provision for reorganisation and redundancy costs is recognised when a constructive obligation exists. The provision represents the Directors' best estimate of the cost of these measures and it is expected to be used within the next year. Included in debtors at March 2011 is a sum of  $\in$  217,000 (2010:  $\in$  899,000) which is recoverable from the Department of Enterprise, Trade and Innovation.

### (c) Insurance

The insurance provision relates to employers, public and product liability claims covered under the Group's self-insurance policy. This provision is determined on completion of a case by case assessment.

### (d) Other

Other provisions covers various anticipated warranty and other costs, including costs yet to be incurred relating to contracting work carried out.

### (e) Deferred Tax

The deferred tax provision is comprised of:

|  | THE GROUP        |                  | THE COMPANY |       |  |
|--|------------------|------------------|-------------|-------|--|
|  | 2011             | 2010             | 2011        | 2010  |  |
|  | €′000            | €'000            | €′000       | €′000 |  |
| Accelerated capital allowances   | 7.474            | 8,333            | (153)       | (119) |  |
| Provisions   | (299)            | (205)            | (128)       | 86    |  |
| Unutilised tax losses  | (819)            | (802)            | 0           | 0     |  |
|  | (013)            | (002)            | 0           | 0     |  |
| Undiscounted provision for deferred tax                                    | 6,356            | 7,326            | (281)       | (33)  |  |
| Pension asset - deferred tax liability (Note 24)                           | 693              | 418              |             |       |  |
| Pension liability - deferred tax asset (Note 24)                           | (2,618)          | (2,700)          |             |       |  |
|  |                  |                  |             |       |  |
| Deferred tax including that relating to pension deficit                    | 4,431            | 5,044            |             |       |  |
| Deferred tax at the beginning of the financial year                        | 5,044            | 1,451            | (33)        | (71)  |  |
| Deferred tax (credit) / charge in the profit and loss account              |                  |                  |             |       |  |
| excluding charge related to pensions                                       | (970)            | (48)             | (248)       | 38    |  |
| Deferred tax charge in the profit and loss account related to pensions     | 480              | 39               | (240)       | 0     |  |
|  | 400              | 00               | v           | 0     |  |
| Net deferred tax (credit) / charge in the profit and loss account (Note 6) | (490)            | (9)              | (248)       | 38    |  |
| Deferred tax (credit) / charge on pension liability in statement of        |                  |                  |             |       |  |
| total recognised gains and losses  | (123)            | 3,602            | 0           | 0     |  |
| Provision at the end of the financial year                                 | 4,431            | 5,044            | (281)       | (33)  |  |
| Deferred tay provision   | 8,406            | 8,828            | 0           | 0     |  |
| Deferred tax provision<br>Deferred tax asset (Note 12)                     | 8,406<br>(2,050) | 0,020<br>(1,502) | (281)       | (33)  |  |
| Deferred tax liability related to pension fund asset (Note 24)             | (2,050)<br>693   | (1,502)<br>418   | (201)       | (33)  |  |
| Deferred tax asset related to pension fund liability (Note 24)             | (2,618)          | (2,700)          | 0           | 0     |  |
|  | (2,010)          | (2,700)          | U           | 0     |  |
|  | 4,431            | 5,044            | (281)       | (33)  |  |
|  |                  |                  |             |       |  |

At 30 March 2011 the Group had other potential deferred tax assets amounting to €797,000 (March 2010: €478,000). These assets have not been recognised due to uncertainty over recoverability.

## NOTESTOTHE FINANCIAL STATEMENTS CONTINUED

| 18. Share capital                                      |         |         |        |         |         |         |
|--|---------|---------|--------|---------|---------|---------|
|  |         |         |        |         | 2011    | 2010    |
|  |         |         |        |         | €′000   | €′000   |
| Authorised<br>300,000,000 ordinary shares of €1.27 eac | h       |         |        |         | 380,921 | 380,921 |
| Allotted and fully paid                                | 2011    | 2011    |        | 2010    | 2010    |         |
|  | Share   | Share   | 2011   | Share   | Share   | 2010    |
|  | Capital | Premium | Total  | Capital | Premium | Total   |
|  | €′000   | €′000   | €′000  | €'000   | €′000   | €′000   |
| At beginning of the financial year                     | 82,804  | 1,959   | 84,763 | 82,804  | 1,959   | 84,763  |
| At end of the financial year                           | 82,804  | 1,959   | 84,763 | 82,804  | 1,959   | 84,763  |

At 30 March 2011 the total number of ordinary shares allotted and fully paid was 65,212,638 (March 2010: 65,212,638).

In December 2008, Bord na Móna plc put in place an Employee Share Ownership Plan (ESOP) to facilitate the issue of 5% of the issued share capital of Bord na Móna plc to eligible employees of the Company and its Irish subsidiaries. These shares were provided to employees in return for the agreed business transformation achieved over recent years.

The principal rights attaching to each share include the right to exercise a vote at annual general meetings of the shareholders, entitlement to dividends from profits when declared and the right to proportionate participation in a surplus on winding up. The shares were issued at a value of €1.87 per share which resulted in a share premium of €1,959,000. The shares are held by the Trust for a period of up to three years before being appropriated to the eligible participants through the Approved Profit Sharing Scheme (APSS). The participants were given the option on the allocation date, the first anniversary of the allocation date and again on the second anniversary of the allocation date to transfer to the APSS.

| At 30 March 2011                     | 12                  | 1,238                   | 1,250 |
|--------------------------------------|---------------------|-------------------------|-------|
| Share of loss for the financial year | (207)               | 0                       | (207) |
| At 31 March 2010                     | 219                 | 1,238                   | 1,457 |
|                                      | €′000               | €′000                   | €′000 |
|                                      | Equity<br>interests | Non-equity<br>interests | Total |
| 19. Minority shareholders' interests |                     |                         |       |

| 20. Amounts included in cash flow statement |  |
|---|--|

## (a) Reconciliation of operating profit to net cash flow from operating activities

| (a) Reconciliation of operating profit to net cash flow from operating activities |              |            |           |
|---|--------------|------------|-----------|
|   |              | 2010/2011  | 2009/2010 |
|   |              | €′000      | €′000     |
|   |              | 04.450     | 00.000    |
| Operating profit  |              | 24,458     | 23,038    |
| Depreciation of tangible assets   |              | 39,106     | 33,741    |
| Amortisation of intangible assets   |              | 3,723      | 3,904     |
| Impairment of intangible assets   |              | 6,837      | 5,206     |
| Loss on sale of fixed assets  |              | 39         | 98        |
| Amortisation of capital grants  |              | (1,375)    | (1,278)   |
| Difference between restructuring charge and payments                              |              | 229        | (2,284)   |
| Difference between pension charge and cash contributions                          |              | (2,263)    | (1,513)   |
| (Increase) / decrease in stocks   |              | (19,363)   | 15,971    |
| (Increase) / decrease in debtors  |              | (3,749)    | 6,106     |
| Increase / (decrease) in creditors  |              | 9,197      | (17,388)  |
| NET CASH INFLOW FROM OPERATING ACTIVITIES   |              | 56,839     | 65,601    |
|   |              | 50,835     | 05,001    |
| (b) Analysis of cash flows for headings in the cash flow statement                |              | 0040 /0044 | 0000/0010 |
|   |              | 2010/2011  | 2009/2010 |
| Determine the sector and a sector of finance                                      |              | €′000      | €′000     |
| Returns on investments and servicing of finance                                   |              | (40.000)   | (10,007)  |
| Interest paid   |              | (16,363)   | (10,927)  |
| Interest received   |              | 7,986      | 961       |
| Unsecured loan note issue costs   |              | 0          | (988)     |
| NET CASH OUTFLOW  |              | (8,377)    | (10,954)  |
| Capital expenditure and financial investment                                      |              |            |           |
| Payments to acquire tangible fixed assets   |              | (49,472)   | (49,928)  |
| Proceeds from disposal of fixed assets  |              | 268        | (49,920)  |
|   |              | 200        | 127       |
| NET CASH OUTFLOW  |              | (49,204)   | (49,801)  |
| Financing   |              |            |           |
| Financing   |              | 0          | 146 400   |
| Unsecured loan notes advanced   |              | 0          | 146,428   |
| NET CASH INFLOW   |              | 0          | 146,428   |
| (a) Analysis of not dobt  |              |            |           |
| (c) Analysis of net debt  | At beginning | Cash       | At end    |
|   | of year      | flow       | of year   |
|   | €'000        | €′000      | €'000     |
|   |              |            |           |
| Cash at bank and in hand  | 206,761      | (7,928)    | 198,833   |
| Debt due within one year - bank loans (Note 13)                                   | (1,137)      | 516        | (621)     |
| Debt due after more than one year   | (263,891)    | 0          | (263,891) |
| Net debt before unsecured loan issue costs  | (58,267)     | (7,412)    | (65,679)  |
| Unsecured loan note issue costs (Note 5)  | 1,202        |            | 1,026     |
|   |              |            |           |
| Net debt  | (57,065)     |            | (64,653)  |

# NOTESTOTHE FINANCIAL STATEMENTS CONTINUED

# 21. Capital commitments

Expenditure contracted for but not provided for in these accounts is estimated to be as follows:

| THE GROUP                 | 2011<br>€′000 | 2010<br>€′000 |
|---------------------------|---------------|---------------|
| Tangible asset commitment | 3,598         | 29,408        |
|                           | 0,000         | 20,100        |
|                           | 3,598         | 29,408        |
| THE COMPANY               |               |               |
| Tangible asset commitment | 0             | 0             |
|                           | 0             | 0             |

### 22. Financial commitments

At 30 March 2011 there were annual commitments under non-revocable operating leases expiring as follows

| <b>THE GROUP</b><br>Operating leases which expire: | Land and<br>Buildings<br>2011<br>€′000 | Plant and<br>Machinery<br>2011<br>€′000 | Land and<br>Buildings<br>2010<br>€′000 | Plant and<br>Machinery<br>2010<br>€′000 |
|--|--|---|--|---|
| Within one year                                    | 55                                     | 519                                     | 98                                     | 739                                     |
| Within one to five years                           | 372                                    | 812                                     | 400                                    | 1,221                                   |
| After five years                                   | 674                                    | 0                                       | 674                                    | 0                                       |
|  | 1,101                                  | 1,331                                   | 1,172                                  | 1,960                                   |
|  | Land and<br>Buildings                  | Plant and<br>Machinery                  | Land and<br>Buildings                  | Plant and<br>Machinery                  |
| THE COMPANY  | 2011                                   | 2011                                    | 2010                                   | 2010                                    |
| Operating leases which expire:                     | €′000                                  | €′000                                   | €′000                                  | €′000                                   |
| Within one year                                    | 0                                      | 65                                      | 0                                      | 59                                      |
| Within one to five years                           | 0                                      | 96                                      | 0                                      | 162                                     |
|  | 0                                      | 161                                     | 0                                      | 221                                     |

### 23. Guarantees and contingent liabilities

Pursuant to the provisions of Section 17, Companies (Amendment) Act, 1986, Bord na Móna plc has irrevocably guaranteed the liabilities of its wholly owned subsidiaries: Bord na Móna Energy Limited; Bord na Móna Allen Peat Limited; Edenderry Power Limited; Edenderry Power Operations Limited; Cushaling Power Limited; Bord na Móna Horticulture Limited; Bord na Móna Environmental Limited; Bord na Móna Property Limited; Bord na Móna Fuels Limited; Suttons Limited; Suttons Oil Limited; Advanced Environmental Solutions (Ireland) Limited and Midland Waste Disposal Company Limited. As a result, these companies are exempt from the provisions of Section 7, Companies (Amendment) Act, 1986.

In the normal course of business the Group enters into various guarantees. At 30 March 2011 the value of these guarantees was  $\in$ 7,144,000 (2010:  $\in$ 7,895,000).

From time to time Group companies are party to various negotiations over contractual commitments or obligations, various legal proceedings and in respect of industrial relations matters arising in the normal course of business. It is the opinion of the Directors that these negotiations and proceedings will have no material adverse impact on the financial position of the Group.

### 24. Pension schemes

### (i) Defined benefit schemes

### (a) Description of the Bord na Móna Pension schemes

The Group operates three contributory defined benefit pension schemes covering the majority of employees, each of which is funded by contributions from the Group and the members. Contributions are based on the advice of a professional qualified actuary obtained at regular intervals at average rates of pensionable emoluments.

The two principal schemes in operation are the General Employees Superannuation Scheme (GESS) which covers management, professional and clerical employees and the Regular Works Employees Superannuation Scheme (RWESS) which covers remaining categories of employees. A third scheme BnM Fuels Pension scheme covers employees who became Group employees on the acquisition of the Coal Distributors Group, Sutton Group and Sheehan and Sullivan.

Bord na Móna plc had awarded unfunded pension benefits to certain retired employees including former managing directors and their dependants. The future cost of funding these pensions is recognised in the balance sheet at €3,922,000 based on an actuarial valuation at 30 March 2011 (March 2010: €4,053,000).

### (b) Actuarial valuations and funding position of schemes

The actuarial method used (aggregate method) determines a contribution rate which should, if continued until the last of the present members retires, provide a fund which is sufficient to provide their benefits. The assumptions which have the most significant effect on the results of the actuarial valuation are those relating to the return on investments and the rate of increase in remuneration.

The most recent valuations for the GESS and RWESS schemes are dated 31 March 2008 and the BnM Fuels scheme valuation is dated 1 April 2009. In the actuarial valuations it was assumed that the schemes' investments will earn a real rate of investment return of 3% above the rate of wage inflation. In the latest actuarial valuations the market value of the schemes' investments was €255.2 million.

The most recent actuarial valuations of these three schemes showed the following:

(i) a deficit of €16.2 million on the GESS scheme
(ii) a deficit of €3.5 million on the BnM Fuels scheme and
(iii) a surplus of €25.1 million on the RWESS scheme.

At March 2008 after allowing for expected future increases in earnings and pensions in payment, the valuations indicated that the actuarial value of total scheme assets was sufficient to cover 82% of the benefits that had accrued to the members of the GESS scheme and in excess of 100% of the benefits that had accrued to the members of the RWESS scheme at the valuation dates. These actuarial valuations are available for inspection by members of the schemes but not for public inspection.

In common with many other defined benefit pension schemes, two of the three defined benefit plans are in net deficits, when the total value of the respective scheme assets is compared to the actuarial value of the accrued benefits of the members.

### NOTESTOTHE FINANCIAL STATEMENTS CONTINUED

### 24. Pension schemes (continued)

A funding proposal to address the RWESS scheme benefits was approved by the Board and Shareholders and active members during the 2010 financial year. The revised funding arrangement required the active members to increase their contribution rate by 1.5% of their pensionable salary. The Group agreed to match the active members contributions. The approved terms of the revised funding proposals include the provision of increased benefits for members under the N200, which provided for improved benefits for members whose uplifted pensionable salary falls below a threshold multiple of the State pension. The past service cost associated with providing the increased benefits in the year to 31 March 2010 was €828,000. The other terms of the restructuring arrangements included a cap on pensionable salaries and the closure of the scheme to new entrants.

The increased benefits provided to those active members, effective from 1 January 2010, accrues over future service from 1 January 2010 until the sixtieth birthday of each member. The present value of the estimated cost at 30 March 2011 was €6,900,000 at 30 March 2011 and the Group will meet the capital cost by way of fixed annual capital payments on 30 June over a period of no more than twelve years.

Discussions in relation to the GESS deficit are ongoing with the various stakeholders with a view to formulating an agreed funding proposal. Current pensions regulations allow in situations such as this, for a funding solution over a period of up to 10 years. A funding solution over such a period would allow the scheme to benefit from both additional employer and employee contributions and also from a potential recovery in global equity markets, which would increase the value of the scheme assets.

### (c) FRS 17 'Retirement Benefits'

For the purposes of FRS 17 the actuarial valuations of the defined benefit schemes were updated to 30 March 2011 by a qualified independent actuary. A full actuarial valuation of the unfunded pensions was completed by a qualified independent actuary at 30 March 2011.

The Turf Development Acts 1946 to 1998 and the rules governing the Bord na Móna GESS and RWESS pension schemes lay down in considerable detail the benefits that are to be provided to members. They also stipulate the shared contributions to be paid by both Bord na Móna and the contributing members. This does not conform to the 'balance of cost' defined benefit approach. For the purposes of reporting in accordance with Financial Reporting Standard 17 at 30 March 2011, 100% of the pension scheme deficits on the GESS and BnM Fuels defined benefit schemes have been recognised in the financial statements. The RWESS defined benefit scheme had a surplus and the Group has accounted for its share of the pension scheme surpluses on a 50:50 basis between members and the Group. As 100% of the current service cost and finance costs were charged to the profit and loss account in the past, this amount has been reflected in the statement of recognised gains and losses during the year ended 30 March 2011 as noted below.

Current service costs, determined using the projected unit method and any past service items stemming from benefits enhancements or curtailments are dealt with as components of operating costs or set against provisions as appropriate. The interest cost associated with the pension schemes' liabilities together with the expected return on pension schemes' assets are included within other finance income/charge in the profit and loss account.

| 24. Pension schemes (continued) |
|---------------------------------|

### The amounts recognised in the Balance Sheet are as follows:

|   | March 2011<br>€′000  | March 2010<br>€'000  |
|---|----------------------|----------------------|
| Fair value of the schemes' assets   | 240,225              | 233,444              |
| Present value of schemes' liabilities and unfunded pensions liability<br>Members' share of surplus                                | (254,012)<br>(5,541) | (252,417)<br>(3,339) |
| Revised present value of schemes' liabilities and unfunded pension liabilities  | (259,553)            | (255,756)            |
| Pension deficit<br>Related net deferred tax asset (Note 17(e))  | (19,328)<br>1,925    | (22,312)<br>2,282    |
| Net pension deficit   | (17,403)             | (20,030)             |
| The net pension deficit is comprised as follows:  |                      |                      |
| Pension asset<br>Related net deferred tax liability (Note 17(e))  | 5,541<br>(693)       | 3,339<br>(418)       |
| Pension asset net of deferred tax as per Group balance sheet  | 4,848                | 2,921                |
| Pension deficit<br>Related net deferred tax asset (Note 17(e))  | (24,869)<br>2,618    | (25,651)<br>2,700    |
| Pension deficit net of deferred tax as per Group balance sheet  | (22,251)             | (22,951)             |
| Net pension deficit   | (17,403)             | (20,030)             |
| The amounts recognised in the Profit and Loss Account are as follows:   | 2010/2011<br>€′000   | 2009/2010<br>€′000   |
| Analysis of the amount charged to operating profit<br>Current service cost<br>Past service cost                                   | (2,999)<br>0         | (1,788)<br>(828)     |
|   | (2,999)              | (2,616)              |
| Analysis of the amount credited to other finance income<br>Expected return on schemes' assets<br>Interest on schemes' liabilities | 14,854<br>(13,278)   | 11,409<br>(13,609)   |
| Net return on finance income (Note 5)   | 1,576                | (2,200)              |
| Total profit and loss account charge  | (1,423)              | (4,816)              |
| Actual return on schemes' assets  | 10,287               | 51,424               |

### The amounts recognised in the Statement of Total Recognised Gains and Losses are as follows:

| Actual return less expected return on schemes' assets                       | (4,567) | 40,015   |
|---|---------|----------|
| Experience gains arising on schemes' liabilities                            | 5,914   | 7,220    |
| Changes in assumptions underlying the present value of schemes' liabilities | 0       | (14,171) |
| Actuarial gain recognised   | 1,347   | 33,064   |
| Members' share of scheme surplus at 30 March 2011                           | (2,202) | (3,339)  |
| Actuarial (loss) / gain recognised by the Group                             | (855)   | 29,725   |

The cumulative actuarial loss recognised in the statement of total recognised gains and losses up to and including the financial year ended 30 March 2011 is €25,513,000 (2010: €24,658,000 actuarial loss).

# NOTESTOTHE FINANCIAL STATEMENTS CONTINUED

| Movement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>C '000Scheme<br>C '000Scheme<br>C '000Scheme<br>C '000Scheme<br>Defici<br>C '000Scheme<br>C '000Set rected return on a   | Inverse is a constraint of the profit and loss accountScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$\in 000$ Scheme<br>$e 0000$ Scheme<br>$e 000000$ Sche  | At 30 March 2011   | 240,225  | (259,553)   | (19,328    |
|--|--|--|----------|-------------|------------|
| Movement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>Ce'000At 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(13,609)(13,609)Past service cost charged to the profit and loss account0(13,609)(13,609)Past service cost charged to the profit and loss account0(13,609)(13,609)Members' share of pension surplus at start of year0(3,339)(3,333)Actual less expected return on scheme assets40,015040,015Experience losses on liabilities07,2207,220Change in actuarial assumptions0(11,979)(11,979)Contributions by members3,385(3,385)(12,912)At 31 March 2010233,444(255,756)(22,312)Service cost charged to the profit and loss account0(2,909)(2,909)Interest on scheme liabilities0(13,278)(13,278)Members' share of pension surplus0(2,202)(2,202)Actual less expected return on assets14,854014,854Members' share of pension surplus0(2,202)(2,202)Actual less expected return on assets(4,567)0(4,567)Members' share of pension surplus0(2,202)(2,202)Actual less expected return on assets(4,567)0(4,567)  | alance Sheet as at 30 March 2011Inversent in schemes' assets and liabilitiesScheme<br>$e^{000}$ Scheme<br>$e^{000}$  |  |          |             |            |
| Movement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$\in$ '000Scheme<br>Defici<br>$\in$ '000Scheme<br>Defici<br>$\in$ '000Scheme<br>Defici<br>$\in$ '000Scheme<br>$\in$ '000Scheme<br>Defici<br>$\in$ '000Scheme<br>$\in$ '0   | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$\in$ 000tovement in schemes' assets and liabilitiesAssets<br>$\in$ 000Liabilities<br>$\in$ 000Defici<br>$\in$ 000t 25 March 2009186,484(237,834)(51,350ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(828)(828)terest on liabilities0(13,609)(13,609)xpected return on assets11,409011,405dembers' share of pension surplus at start of year0(3,339)(3,332)ctual less expected return on scheme assets40,015040,015perience losses on liabilities07,2207,220hange in actuarial assumptions0(14,172)(14,172)ontributions by members3,385(3,385)Cmployers contributions paid(1,979)11,97911,979tt 31 March 2010233,444(255,756)(22,312ervice cost charged to the profit and loss account0(2,999)(2,998)tt at 1 March 2010233,444014,854dembers' share of pension surplus0(2,202)(2,202)cual less expected return on assets(4,567)0(4,567)out class expected return on assets(4,567)0(4,567)tervice cost charged to the profit and loss account0(2,202)(2,202)tu allelse expected return on assets<  |  | ,        | •           | 5,262<br>0 |
| SchemeSche   | alance Sheet as at 30 March 2011Scheme<br>Assets<br>$\epsilon'000$ Scheme<br>Scheme<br>  |  | -1       | (-) /       | 0<br>5 000 |
| Movement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>   | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>Defici<br>C 000t 25 March 2009186,484 $(237,834)$ $(51,350)$ ervice cost charged to the profit and loss account0 $(1,788)$ $(1,788)$ ast service cost charged to the profit and loss account0 $(828)$ $(822)$ trerest on liabilities0 $(13,609)$ $(13,609)$ $(13,609)$ spected return on assets11,4090 $(11,409)$ 0dembers' share of pension surplus at start of year0 $(3,339)$ $(3,339)$ ctual less expected return on scheme assets40,015040,015hange in actuarial assumptions0 $(14,172)$ $(14,172)$ ontributions by members $3,385$ $(3,385)$ 0mployers contributions paid $4,130$ 0 $4,130$ enefits paid $(11,979)$ $11,979$ $(13,278)$ t 31 March 2010 $233,444$ $(255,756)$ $(22,912)$ ervice cost charged to the profit and loss account0 $(2,209)$ $(2,209)$ t 21 March 2010 $233,444$ $(255,756)$ $(22,312)$ ervice cost charged to the profit and loss account0 $(2,202)$ $(2,202)$ t 22,022 $(2,202)$ $(2,202)$ $(2,202)$ $(2,202)$ ervice cost charged to the profit and loss account0 $(2,202)$ $(2,202)$ ervice cost charged to the profit and loss account0 $(2,202)$ $(2,202)$ ervice cost charged to the profit and loss account <td>-</td> <td></td> <td>•</td> <td>0</td>  | -  |          | •           | 0          |
| Movement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>Defici<br>Defici<br>ComoAt 25 March 2009186,484 $(237,834)$ $(51,350)$ Service cost charged to the profit and loss account0 $(1,788)$ $(1,788)$ Past service cost charged to the profit and loss account0 $(828)$ $(828)$ Therest on liabilities0 $(13,609)$ $(13,609)$ $(13,609)$ Expected return on assets11,4090 $11,400$ Vembers' share of pension surplus at start of year0 $(3,339)$ $(3,333)$ Actual less expected return on scheme assets40,015040,015Change in actuarial assumptions0 $(14,172)$ $(14,177)$ Contributions by members3,385 $(3,385)$ $(13,609)$ Employers contributions paid4,13004,130At 31 March 2010233,444 $(255,756)$ $(22,312)$ Service cost charged to the profit and loss account0 $(13,278)$ $(13,278)$ At 31 March 2010233,444 $(255,756)$ $(22,312)$ Service cost charged to the profit and loss account0 $(2,929)$ $(2,999)$ At 31 March 2010 $(3,278)$ $(3,278)$ $(3,278)$ Service cost charged to the profit and loss account0 $(2,202)$ $(2,202)$ At 31 March 2010 $(2,202)$ $(2,202)$ $(2,202)$ $(2,202)$ At 31 March 2010 $(2,202)$ $(2,202)$ $(2,202)$ $(2,202)$ A   | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>Defici<br>C 000t 25 March 2009186,484(237,834)(51,356)ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(13,609)(13,609)tterest on liabilities0(13,609)(13,609)(13,609)vpected return on assets11,409011,409fembers' share of pension surplus at start of year0(3,339)(3,338)cutal less expected return on scheme assets40,015040,015hange in actuarial assumptions0(14,172)(14,172)ontributions by members3,385(3,385)(22,312)revice cost charged to the profit and loss account0(2,999)(2,995)t 31 March 2010233,444(255,756)(22,312)revice cost charged to the profit and loss account0(13,278)(13,278)t 31 March 20100(13,278)(13,278)(13,278)revice cost charged to the profit and loss account0(2,999)(2,995)t at March 2010233,4440(13,278)(13,278)revice cost charged to the profit and loss account0(2,999)(2,995)t at 31 March 20100(2,202)(2,202)(2,202)cutal less expected return on assets14,8540(14,857)dembers' share of pension surplus0(2,202)(2,202) <tr< td=""><td>1</td><td></td><td></td><td>1</td></tr<>   | 1  |          |             | 1          |
| Movement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>C 000At 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(828)(820)At 25 March 20090(13,609)(13,609)(13,609)Service cost charged to the profit and loss account0(13,609)(13,609)At 25 mere of pension surplus at start of year0(3,339)(13,336)Actual less expected return on scheme assets40,015040,015Vembers' share of pension surplus at start of year07,2207,220Charge in actuarial assumptions0(14,172)(14,172)Contributions by members3,385(3,385)(12,312)Employers contributions paid4,13004,130At 31 March 2010233,444(255,756)(22,312)Service cost charged to the profit and loss account0(2,999)(2,999)Iterest on scheme liabilities0(13,278)(13,278)Evence cost charged to the profit and loss account0(2,999)(2,992)At 31 March 2010233,444014,8540Service cost charged to the profit and loss account0(2,209)(2,209)Iterest on scheme liabilities0(13,278)(13,278)(13,278)Evence cost charged to the profit and loss account0(2,202) </td <td>alance Sheet as at 30 March 2011Scheme<br/>AssetsScheme<br/>AssetsScheme<br/>LiabilitiesScheme<br/>Defici<br/>e 000t 25 March 2009186,484(237,834)(51,350ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(13,609)(13,609)trerest on liabilities0(13,609)(11,409)0spected return on assets11,409011,409fembers' share of pension surplus at start of year0(3,339)(3,335)ctual less expected return on scheme assets40,015040,015hange in actuarial assumptions0(14,172)(14,172)ontributions by members3,385(3,385)0mployers contributions paid4,13004,130ervice cost charged to the profit and loss account0(2,57,56)(22,312)t at March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(13,278)(13,278)t at March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(13,278)(13,278)t ervice cost charged to the profit and loss account0(13,278)(13,278)t at March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(13,278)(13,278)t ervice cost charged to the profit and loss account0(2,202)(2,202</td> <td></td> <td></td> <td>-</td> <td></td> | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>e 000t 25 March 2009186,484(237,834)(51,350ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(13,609)(13,609)trerest on liabilities0(13,609)(11,409)0spected return on assets11,409011,409fembers' share of pension surplus at start of year0(3,339)(3,335)ctual less expected return on scheme assets40,015040,015hange in actuarial assumptions0(14,172)(14,172)ontributions by members3,385(3,385)0mployers contributions paid4,13004,130ervice cost charged to the profit and loss account0(2,57,56)(22,312)t at March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(13,278)(13,278)t at March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(13,278)(13,278)t ervice cost charged to the profit and loss account0(13,278)(13,278)t at March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(13,278)(13,278)t ervice cost charged to the profit and loss account0(2,202)(2,202  |  |          | -           |            |
| Advement in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$e^{\circ}000$ Scheme<br>Defici<br>$e^{\circ}000$ Scheme<br>$e^{\circ}000$ Scheme<br>Defici<br>$e^{\circ}000$ Scheme<br>Defici<br>$e^{\circ}000$ Scheme<br>Defici<br>$e^{\circ}000$ Scheme<br>$e^{\circ}000$ Scheme<br>Defici<br>$e^{\circ}000$ Defici<br>$e^{\circ}000$ Defici<br>$e^{\circ}00$ Defici<br>$e^{\circ}00$ <   | alance Sheet as at 30 March 2011Scheme<br>Assets<br>Comment in schemes' assets and liabilitiesScheme<br>Assets<br>CommentScheme<br>LiabilitiesScheme<br>Defici<br>Commentt 25 March 2009186,484(237,834)(51,350)ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(828)(826)tterest on liabilities0(13,609)(13,609)(13,609)xpected return on assets11,409011,409Members' share of pension surplus at start of year0(3,339)(3,335)cutal less expected return on scheme assets40,015040,015xperience losses on liabilities07,2207,220hange in actuarial assumptions0(14,172)(14,172)ontributions by members3,385(3,385)0mployers contributions paid4,13004,130enefits paid(11,979)11,9790t 31 March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(2,999)(2,999)tterest on scheme liabilities0(13,278)(13,278)tterest on scheme liabilities <t< td=""><td></td><td>-</td><td></td><td></td></t<>   |  | -        |             |            |
| SchemeSche   | alance Sheet as at 30 March 2011Scheme<br>Assets<br>$\in 000$ Scheme<br>Assets<br>$\in 000$ Scheme<br>$e^{000}$ <t< td=""><td></td><td>,</td><td></td><td></td></t<>   |  | ,        |             |            |
| SchemeSche   | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>€'000It 25 March 2009186,484(237,834)(51,350ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(828)(828)tterest on liabilities0(13,609)(13,609)(13,609)xpected return on assets11,409011,409dembers' share of pension surplus at start of year0(3,339)(3,339)ctual less expected return on scheme assets40,015040,015xperience losses on liabilities0(14,172)(14,172)ontributions by members3,385(3,385)0mployers contributions paid4,13004,130enefits paid(11,979)11,9790t 31 March 2010233,444(255,756)(22,312)ervice cost charged to the profit and loss account0(2,999)(2,999)   |  | •        |             |            |
| SchemeSchemeSchemeSchemeSchemeAt 25 March 2009 $\in'000$ $e''000$ $e''000$ $e''000$ At 25 March 20090186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(828)(828)Interest on liabilities0(13,609)(13,609)Expected return on assets0(3,339)(3,338)Members' share of pension surplus at start of year0(3,339)(3,339)Actual less expected return on scheme assets40,015040,015Experience losses on liabilities07,2207,220Change in actuarial assumptions0(14,172)(14,172)Contributions by members3,385(3,385)(0Employers contributions paid4,13004,130Benefits paid(11,979)11,979(1  | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$e^{\circ}000$ Scheme<br>Defici<br>$e^{\circ}000$ Sche                         | ÷ ,  |          | ( ) = = = ) | (2,999     |
| SchemeSchemeSchemeSchemeSchemeAssetsLiabilitiesDefici  | alance Sheet as at 30 March 2011Scheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>© 000Inversent in schemes' assets and liabilitiesAssets<br>© 000LiabilitiesDefici<br>© 000t 25 March 2009186,484(237,834)(51,350)ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(828)(828)tterest on liabilities0(13,609)(13,609)xpected return on assets11,409011,409lembers' share of pension surplus at start of year0(3,339)(3,338)ctual less expected return on scheme assets40,015040,015xperience losses on liabilities07,2207,220hange in actuarial assumptions0(14,172)(14,172)ontributions by members3,385(3,385)0mployers contributions paid4,13004,130  | At 31 March 2010   | 233,444  | (255,756)   | (22,312    |
| SchemeSchemeSchemeSchemeSchemeAt 25 March 2009 $\epsilon'000$ $\epsilon'000$ $\epsilon'000$ $\epsilon'000$ At 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(13,609)(13,609)Past service cost charged to the profit and loss account0(3,339)(3,339)Past service cost charged to the profit and loss account0(11,409)0Past service cost charged to the profit and loss account0(3,339)(3,339)Past service cost charged to the profit and loss account0(13,609)(11,409)Past service cost charged to the profit and loss account0(13,609)(13,609)Past service cost charged return on assets11,409011,409Members' share of pension surplus at start of year0(3,339)(3,339)Actual less expected return on scheme assets40,015040,015Experience losses on liabilities07,2207,220Change in actuarial assumptions0(14,172)(14,172)Contributions by members3,385(3,385)0  | alance Sheet as at 30 March 2011SchemeSchemeSchemelovement in schemes' assets and liabilitiesAssetsLiabilitiesDefici   | Benefits paid  | (11,979) | 11,979      | 0          |
| SchemeSchemeSchemeSchemeAt 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(13,609)(13,609)Past service return on assets0(13,609)(13,609)Vembers' share of pension surplus at start of year0(3,339)(3,339)Actual less expected return on scheme assets40,015040,015Change in actuarial assumptions0(14,172)(14,172)  | alance Sheet as at 30 March 2011Inverse in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$e^{\prime}000$ Scheme<br>Defici<br>$e^{\prime}000$ Scheme<br>$e^{\prime}000$ | Employers contributions paid                             | 4,130    | 0           | 4,130      |
| SchemeSchemeSchemeSchemeAt 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(13,609)(13,609)Past service return on assets0(13,609)(13,609)Vembers' share of pension surplus at start of year0(3,339)(3,339)Actual less expected return on scheme assets40,015040,015Change in actuarial assumptions0(14,172)(14,172)  | alance Sheet as at 30 March 2011Inverse in schemes' assets and liabilitiesScheme<br>AssetsScheme<br>LiabilitiesScheme<br>Defici<br>$e^{\prime}000$ Scheme<br>Defici<br>$e^{\prime}000$ Scheme<br>$e^{\prime}000$ | Contributions by members                                 | 3,385    | (3,385)     | 0          |
| SchemeSchemeSchemeSchemeMovement in schemes' assets and liabilitiesAssetsLiabilitiesDefici $\in '000$ $\in '000$ $\in '000$ $\in '000$ $\in '000$ At 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(828)(828)Interest on liabilities0(13,609)(13,609)(13,609)Expected return on assets11,409011,409Vembers' share of pension surplus at start of year0(3,339)(3,339)Actual less expected return on scheme assets40,015040,015  | alance Sheet as at 30 March 2011Inversent in schemes' assets and liabilitiesScheme<br>Assets<br>$€'000$ Scheme<br>LiabilitiesScheme<br>Defici<br>$€'000$ t 25 March 2009186,484(237,834)(51,350)ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(13,609)(13,609)tterest on liabilities0(13,609)(13,609)(13,609)xpected return on assets11,409011,40904embers' share of pension surplus at start of year0(3,339)(3,339)ctual less expected return on scheme assets40,015040,015  |  | 0        | (14,172)    | (14,172    |
| SchemeSchemeSchemeSchemeMovement in schemes' assets and liabilitiesAssetsLiabilitiesDefici $\in '000$ $\in '000$ $\in '000$ $\in '000$ $\in '000$ At 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(828)(828)Interest on liabilities0(13,609)(13,609)Expected return on assets11,409011,409Vembers' share of pension surplus at start of year0(3,339)(3,339)   | alance Sheet as at 30 March 2011Inversent in schemes' assets and liabilitiesScheme<br>Assets<br>$€'000$ Scheme<br>Liabilities<br>$€'000$ Scheme<br>Defici<br>$€'000$ t 25 March 2009186,484(237,834)(51,350)ervice cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account0(13,609)(13,609)tterest on liabilities0(13,609)(13,609)(13,609)xpected return on assets11,409011,4094embers' share of pension surplus at start of year0(3,339)(3,339)   | Experience losses on liabilities                         | 0        | 7,220       | 7,220      |
| SchemeSchemeSchemeSchemeAt 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(13,609)(13,609)Iterest on liabilities0(11,409)011,409  | alance Sheet as at 30 March 2011Inversent in schemes' assets and liabilitiesScheme<br>Assets<br>$€'000$ Scheme<br>Liabilities<br>$€'000$ Scheme<br>Defici<br>$€'000$ t 25 March 2009186,484(237,834)(51,350)ervice cost charged to the profit and loss account<br>ast service cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account<br>interest on liabilities0(13,609)(13,609)(13,609)xpected return on assets11,409011,409011,409  | Actual less expected return on scheme assets             | 40,015   | 0           | 40,015     |
| SchemeSchemeSchemeSchemeAt 25 March 2009186,484(237,834)(51,350)Service cost charged to the profit and loss account0(1,788)(1,788)Past service cost charged to the profit and loss account0(13,609)(13,609)  | alance Sheet as at 30 March 2011Inversent in schemes' assets and liabilitiesScheme<br>Assets<br>$€'000$ Scheme<br>Liabilities<br>$€'000$ Scheme<br>Defici<br>$€'000$ t 25 March 2009186,484(237,834)(51,350)ervice cost charged to the profit and loss account<br>ast service cost charged to the profit and loss account0(1,788)(1,788)ast service cost charged to the profit and loss account<br>interest on liabilities0(13,609)(13,609)  | Members' share of pension surplus at start of year       | 0        | (3,339)     | (3,339     |
| Scheme       Scheme       Scheme       Scheme       Scheme         Movement in schemes' assets and liabilities       Defici       Defici       Defici         €'000       €'000       €'000       €'000         At 25 March 2009       186,484       (237,834)       (51,350         Service cost charged to the profit and loss account       0       (1,788)       (1,788)         Past service cost charged to the profit and loss account       0       (828)       (828)  | alance Sheet as at 30 March 2011       Scheme       Scheme       Scheme       Scheme         lovement in schemes' assets and liabilities       Assets       Liabilities       Defici         €'000       €'000       €'000       €'000         t 25 March 2009       186,484       (237,834)       (51,350)         ervice cost charged to the profit and loss account       0       (1,788)       (1,788)         ast service cost charged to the profit and loss account       0       (828)       (828)   | Expected return on assets                                | 11,409   | 0           | 11,409     |
| SchemeSchemeSchemeSchemeMovement in schemes' assets and liabilitiesDefici€'000€'000€'000€'000At 25 March 2009186,484Service cost charged to the profit and loss account0(1,788)(1,788)   | alance Sheet as at 30 March 2011       Scheme       Scheme       Scheme       Scheme         lovement in schemes' assets and liabilities       Assets       Liabilities       Defici         €'000       €'000       €'000       €'000         t 25 March 2009       186,484       (237,834)       (51,350)         ervice cost charged to the profit and loss account       0       (1,788)       (1,788)   | nterest on liabilities                                   | 0        | (13,609)    | (13,609    |
| SchemeSchemeSchemeSchemeMovement in schemes' assets and liabilitiesDeficiEDefici€'000€'000€'000€'000At 25 March 2009186,484(237,834)(51,350)   | alance Sheet as at 30 March 2011<br>Novement in schemes' assets and liabilities<br>t 25 March 2009<br>186,484<br>(237,834) (51,350)  | Past service cost charged to the profit and loss account | 0        | (828)       | (828       |
| SchemeSchemeSchemeSchemeMovement in schemes' assets and liabilitiesAssetsLiabilitiesDefici€'000€'000€'000€'000   | alance Sheet as at 30 March 2011SchemeSchemeSchemeIovement in schemes' assets and liabilitiesAssetsLiabilitiesDefici€'000€'000€'000€'000   | Service cost charged to the profit and loss account      | 0        | (1,788)     | (1,788     |
| Scheme         Scheme         Scheme         Scheme           Movement in schemes' assets and liabilities         Assets         Liabilities         Defici  | alance Sheet as at 30 March 2011<br>Scheme Scheme Scheme<br>Iovement in schemes' assets and liabilities Defici   | At 25 March 2009   | 186,484  | (237,834)   | (51,350    |
| Scheme Scheme Scheme   | alance Sheet as at 30 March 2011<br>Scheme Scheme Scheme   |  | €′000    | €′000       | €′000      |
|  | alance Sheet as at 30 March 2011   | Novement in schemes' assets and liabilities              |          |             | Deficit    |
|  |  | Balance Sheet as at 30 March 2011                        | Scheme   | Scheme      | Scheme     |

All of the schemes' liabilities with the exception of the liability in respect of the pensions paid to former managing directors are funded.

Expected contributions for the year to 31 March 2012 are €4,835,000.

| 24. Pension schemes (continued) |  |
|---------------------------------|--|

### Risks and rewards arising from the assets

At 30 March 2011 the assets were invested in a diversified portfolio that consisted primarily of equity and debt securities, properties and cash. The fair value of the assets at year end was €240,225,000 (2010: €233,444,000). The fair value of the asset categories as a percentage of total schemes' assets were as follows:

|          | March 2011<br>% | March 2010<br>% |
|----------|-----------------|-----------------|
| Equities | 60.3            | 63.1            |
| Bonds    | 26.9            | 26.9            |
| Property | 5.5             | 5.7             |
| Cash     | 7.3             | 4.3             |
| Total    | 100             | 100             |

The schemes' assets do not include any ordinary shares issued by the Company. In addition, schemes' assets do not include property occupied by, or other assets used by the Company.

### Basis of expected return on schemes' assets

The expected return on the schemes' assets is determined based on the weighted average expected return of the underlying asset class. For equities the expected return is 7.5% and is expected to exceed that of bonds by on average 4.5%. The expected rate of return on cash is 3% and for property assets the expected rate of return is 5.5%. The overall expected rate of return on schemes' assets at 30 March 2011 was 6.26% (2010: 6.41%).

### **Financial assumptions**

The main financial assumptions (long term actuarial assumptions) used in the valuations were:

|  | March 2011 | March 2010 |
|--|------------|------------|
| Rate of increase in salaries                           | 3.00%      | 3.00%      |
| Rate of increase in pensions in payment - RWESS scheme | 1.25%      | 1.25%      |
| Rate of increase in pensions in payment - GESS scheme  | 0.00%      | 0.00%      |
| Discount rate  | 5.25%      | 5.25%      |
| Inflation assumption                                   | 1.75%      | 1.75%      |

### Mortality assumptions

The mortality assumptions are based on standard tables reflecting typical pensioner mortality. The tables used are based on mortality rates in the year 2030 for all employees without allowance for additional improvements.

| Retiring today | March 2011 | March 2010 |
|----------------|------------|------------|
| Males          | 20.5       | 20.5       |
| Females        | 23.4       | 23.4       |

A male is assumed to be three years older than his spouse.

### 24. Pension schemes (continued)

### History of defined benefit obligations, assets and experience gains and losses

The movement on the schemes' assets and liabilities for the current and previous four years are as follows:

|  | 2010/2011     | 2009/2010     | 2008/2009     | 2007/2008     | 2006/2007     |
|--|---------------|---------------|---------------|---------------|---------------|
|  | €′000         | €′000         | €'000         | €′000         | €'000         |
| Defined benefit present value of obligation  | (254,012)     | (252,417)     | (237,834)     | (266,464)     | (290,670)     |
| Fair value of plan assets  | 240,225       | 233,444       | 186,484       | 253,672       | 281,654       |
| Pension deficit  | (13,787)      | (18,973)      | (51,350)      | (12,792)      | (9,016)       |
| Experience adjustments arising on:<br>the schemes' liabilities<br>as a percentage of the schemes' liabilities at March | 5,914<br>2.3% | 7,220<br>2.9% | 7,686<br>3.2% | 3,787<br>1.4% | 2,302<br>0.8% |
| the schemes' assets  | (4,567)       | 40,015        | (72,302)      | (41,173)      | 4,260         |
| as a percentage of the schemes' assets at March  | (1.9%)        | 17.1%         | (38.8%)       | (16.2%)       | 1.9%          |

The 2010 and 2011 scheme assets are stated at bid market values. The 2007, 2008 and 2009 scheme assets have been restated to bid market values.

### Company pension fund liability

|                                    | March 2011<br>€′000 | March 2010<br>€'000 |
|------------------------------------|---------------------|---------------------|
| At beginning of the financial year | 4,053               | 3,966               |
| Utilised during year               | (346)               | (346)               |
| Charge for year                    | 215                 | 433                 |
| At end of the financial year       | 3,922               | 4,053               |

### Sensitivity analysis for principal assumptions used to measure scheme liabilities.

There are a number of inherent uncertainties surrounding the financial assumptions adopted in calculating the actuarial valuation of the Group's defined benefit pension schemes. The table below outlines the estimated impact on plan liabilities resulting from changes to key actuarial assumptions, whilst holding all other assumptions constant.

| Assumption         | Change in I<br>Assumption | Present value of<br>plan liabilities | Impact on<br>plan liabilities | % Impact on<br>plan liabilities |
|--------------------|---------------------------|--------------------------------------|-------------------------------|---------------------------------|
| Discount rate      | 0.25%                     | 246,865                              | (7,147)                       | -3                              |
| Salary inflation   | 0.25%                     | 256,222                              | 2,210                         | 1                               |
| Pension escalation | 0.25%                     | 257,468                              | 3,456                         | 1                               |

### (ii) Defined contribution schemes and personal retirement savings accounts (PRSA)

The Group made employer contributions payable under a defined contribution scheme in respect of certain employees. Contributions payable by the employer to the defined contribution schemes in the year to 30 March 2011 amounted to €223,087 (2010: €393,000) which were charged to the profit and loss account and €53,000 (2010: €325,000) was payable at year end.

In addition and in compliance with the provisions of the Pensions Act 1990 (as amended), Bord na Móna plc has appointed personal retirement savings accounts (PRSAs) providers. During the year to 30 March 2011 the Group contributed €531,256 (2010: €567,000) on behalf of it's employees. This was charged to the profit and loss account and €2,765 (2010: €7,789) was payable at year end.

### 25. Related party transactions

Ownership of the Company: Bord na Móna is a majority state owned company. 95% of the issued share capital is held by the Minister for Communications, Energy and Natural Resources and by or on behalf of the Minister for Finance. The other 5% is held by the employees of the Group.

Sales of goods, property and services to entities controlled by the Irish Government: In the ordinary course of its business the Group sold goods, property and provided services to entities controlled by the Irish Government, the principal of these being ESB. The Group operates a long-term agreement with ESB in relation to the sale of peat and provision of ancillary services to the power stations. Supply of these services amounted to  $\in$ 121.5 million in 2010/2011 and amounts due from these entities to the Group at 30 March 2011 for these services amounted to  $\in$ 13.7 million.

From time to time the Group placed monies on deposit with financial institutions controlled by the State. The Group had placed monies on deposit of  $\in$ 70 million with Allied Irish Banks plc (A.I.B) at 30 March 2011. The Group earned rental income from Anglo Irish Bank of  $\in$ 1.4 million during the year.

### 26. Post balance sheet events

There have been no events between the balance sheet date and the date on which the financial statements were approved by the Board, which would require adjustment to the accounts. There were a number of bog fires in May and June 2011 in which some peat stock piles were lost and unrecoverable. The production cost of the inventory which was lost or is unrecoverable is anticipated to be in the region of  $\in$  1.7 million. This event was non-adjusting at 30 March 2011.

### 27. Board approval

The Board approved the financial statements on 23 June 2011.

# Independent Auditors' Report to the Members of Bord na Móna plc

We have audited the Group and parent Company financial statements (the "financial statements") of Bord na Mona PLC for the period ended 28 March 2012 which comprise the Group Profit and Loss Account, the Group and Parent Company Balance Sheets, the Group Cash Flow Statement, the Group Statement of Total Recognised Gains and Losses, the Group and Parent Company Reconciliation of Movements in Shareholders' Funds, the Accounting Policies and the related notes. These financial statements have been prepared under the accounting policies set out therein.

### Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the Annual Report and the financial statements in accordance with applicable Irish law and the accounting standards issued by the Accounting Standards Board and published by the Institute of Chartered Accountants in Ireland (Generally Accepted Accounting Practice in Ireland) are set out in the Statement of Directors' Responsibilities on page 20.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the parent Company's members as a body in accordance with Section 193 of the Companies Act, 1990 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, and are properly prepared in accordance with Irish statute comprising the Companies Acts, 1963 to 2012, and the European Communities (Companies: Group Accounts) Regulations, 1992. We state whether we have obtained all the information and explanations we consider necessary for the purposes of our audit, and whether the parent Company balance sheet is in agreement with the books of account. We also report to you our opinion as to:

- whether the parent company has kept proper books of account;
- · whether the directors' report is consistent with the financial statements; and
- whether at the balance sheet date there existed a financial situation which may require the parent company to convene an extraordinary general meeting of the parent company; such a financial situation may exist if the net assets of the parent company, as stated in the parent company balance sheet, are not more than half of its called-up share capital.

We also report to you if, in our opinion, any information specified by law regarding directors' remuneration and directors' transactions is not disclosed and, where practicable, include such information in our report.

We read the other information contained in the Annual Report, and consider whether it is consistent with the audited financial statements. This other information comprises only the Chairman's Statement, the Managing Director's Review and the Directors' Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements. Our responsibilities do not extend to any other information.

We review whether the statement regarding the system of internal financial control required by the Code of Practice for the Governance of State Bodies made in the Directors' Report on page 21 reflects the Group's compliance with paragraph 13.1(iii) of the Code and is consistent with the information of which we are aware from our audit work on the financial statements and we report if it does not. We are not required to consider whether the Board's statements on internal financial control cover all risks and controls, or form an opinion on the effectiveness of the Group's corporate governance procedures or its risk and control procedures.

### **Basis of audit opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Group's and Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### Opinion

In our opinion the financial statements:

- give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, of the state of the Group's and the parent Company's affairs as at 28 March 2012 and of the Group's loss and cash flows for the period then ended; and
- have been properly prepared in accordance with the requirements of the Companies Acts, 1963 to 2012 and the European Communities (Companies: Group Accounts) Regulations, 1992.

We have obtained all the information and explanations which we consider necessary for the purposes of our audit. In our opinion proper books of account have been kept by the parent company. The parent company's balance sheet is in agreement with the books of account.

In our opinion the information given in the directors' report on pages 18 to 22 is consistent with the financial statements.

The net assets of the parent company, as stated in the parent company balance sheet on page 37 are more than half of the amount of its called-up share capital and, in our opinion, on that basis there did not exist at 28 March 2012 a financial situation which under Section 40 (1) of the Companies (Amendment) Act, 1983 would require the convening of an extraordinary general meeting of the parent company.

### **Paul Tuite**

for and on behalf of PricewaterhouseCoopers Chartered Accountants and Statutory Audit Firm Dublin

10 July 2012

# Accounting Policies, Critical Accounting Estimates and Judgements

### Basis of accounting and preparation of Financial Statements

The financial statements are prepared in accordance with accounting standards generally accepted in Ireland and Irish statute comprising the Companies Acts, 1963 to 2012, and the European Communities (Companies: Group Accounts) Regulations, 1992. Accounting standards generally accepted in Ireland in preparing financial statements giving a true and fair view are those published by the Institute of Chartered Accountants in Ireland and issued by the Accounting Standards Board.

The financial statements are prepared in Euro under the historical cost convention.

The Group's significant accounting policies are set out below, together with an explanation of where changes have been made to previous policies. There were no new standards adopted during the year.

### **Basis of consolidation**

The consolidated financial statements include the financial statements of Bord na Móna plc and all of its subsidiaries as listed on page 47.

The policies set out below have been consistently applied to all years presented in the consolidated financial statements and are consistently applied by all Group entities. Comparative figures have been restated where required in order to present on a consistent basis.

Intragroup transactions are eliminated on consolidation in the preparation of the Group financial statements.

The results of subsidiary undertakings acquired or sold are included in the consolidated profit and loss account and cash flow statement up to or from the date control passes.

The identifiable assets and liabilities of the acquired entity are included in the consolidated financial statements of the acquirer at their fair values at the date of acquisition. The difference between these and the cost of acquisition is recognised as goodwill or negative goodwill. The results of the acquired entity are included in the profit and loss account of the acquiring Group from the date of acquisition. The assets and liabilities recognised in the allocation of fair values are those of the acquired entity that existed at the date of acquisition. They are measured at fair values that reflect the conditions at the date of the acquisition. The cost of acquisition is the amount of cash or cash equivalents paid and the fair value of other purchase consideration given by the acquirer, together with the associated transaction expenses.

The fair value exercise includes the measurement of contingent assets and liabilities. These are determined based on the Group's reasonable estimates of the expected outcome. Certain contingent assets and liabilities that crystallise as a result of the acquisition are also recognised, where the underlying contingency was in existence before the acquisition (e.g. environmental re-instatement provisions).

Joint ventures are undertakings over which Bord na Móna exercises control jointly with one or more parties. The Group's share of profits/losses of joint ventures is included in the consolidated profit and loss account. The Group's interest in their net assets/ liabilities is included as a financial asset in the consolidated balance sheet at an amount representing the fair value of the Group's share of the net assets plus the Group's share of retained profits or losses.

### Turnover

Turnover is comprised of revenue, excluding value added tax, trade discounts and including other levies on goods and services to external customers arising in the normal course of business.

The Group supplies electricity to the ESB Customer Supply under a Power Purchase Agreement ('PPA') which expires in December 2015. Turnover is recognised for (i) capacity availability and (ii) energy supplied, on the basis of contractual performance in accordance with the terms of the PPA. Related pass through costs are recognised in accordance with the terms of the PPA.

Turnover on long-term contracts is recognised using the percentage-of-completion method, calculated on a services performed basis.

On receipt of payment from customers, in advance of the performance of the Group's contractual obligations to its customers under the normal course of business, in respect of certain of its activities, the Group recognises deferred revenue. The deferred revenue is included in creditors on the balance sheet, representing the Group's obligations under the contract terms. When the Group performs its obligations and thereby obtains the right to consideration under the terms of business, it reduces the liability and recognises that reduction in revenue in the profit and loss account. The costs associated with the delivery of the services are charged to cost of sales as incurred, to the extent that they are less than the unamortised deferred revenue. A provision is recognised where future costs in respect of the delivery of the service are estimated to exceed unamortised deferred revenue. Revenue earned on service delivery but unbilled is recognised in accordance with contractual terms and separately disclosed as accrued income within debtors.

Operating lease rental income is recognised in accordance with the contractual terms.

All other revenue is recognised when the goods or services are delivered.

Turnover is stated after eliminating sales within the Group.

### **Foreign currencies**

Transactions denominated in foreign currencies are translated into Euro at the rate of exchange ruling at the transaction date or, if hedged, at the rate of exchange under the related forward currency contract. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rates ruling at the balance sheet date or, if hedged forward, at the rate of exchange under the related forward currency contract. The resulting profit or loss is included in the profit and loss account. Gains and losses arising on forward foreign exchange contracts which are used to hedge foreign transaction cash flows are recognised as an operating expense in the profit and loss account. Interest rate swap agreements and similar contracts are used to manage interest rate exposures. Amounts payable or receivable in respect of these derivatives are recognised as an interest expense over the period of the contracts.

The financial statements of foreign subsidiaries are translated into Euro using the closing rate method. Profits and losses arising on the re-translation of foreign subsidiaries are taken to reserves and recognised in the statement of total recognised gains and losses. Differences on foreign currency borrowings, to the extent that they are used to finance or provide a hedge against Group equity investment in foreign subsidiaries, are also taken to reserves and recognised in the statement of total recognised gains and losses.

### **Derivative financial instruments**

The Group uses derivative financial instruments including a number of cross currency interest rate swaps to hedge its exposure to interest and foreign exchange risks arising from two private placement facilities. In order to hedge the associated exchange rate exposures and fix the floating interest rates, the Group entered into a number of swap arrangements which match the maturity profile of the unsecured loan notes.

The fair value of the financial instruments is disclosed at each balance sheet date.

### **Emission allowances**

In accordance with the provisions of the European  $CO_2$  emissions trading scheme, emissions allowances covering a percentage of the expected emissions during the year are granted to Bord na Móna at the beginning of each year by the relevant Government Authority.

As emissions arise, a charge is recorded in the profit and loss account to reflect the amount required to settle the liability to the Authority. This provision will include the current market value of any additional allowances required to settle the obligation. These allowances, together with any additional allowances purchased during the year, are returned to the relevant Authority within four months of the end of that calendar year, in order to cover the liability for actual emissions of CO<sub>2</sub> during that year. Certain of the emissions costs are recoverable from ESB Customer Supply under the PPA.

### Tangible fixed assets

### Cost

Freehold land, and the estimated residual value of peatland after the peat production phase, are stated at cost. Cost includes direct costs (including direct labour) and overheads.

Peatland and other tangible fixed assets are stated at cost less accumulated depreciation.

The cost of landfill sites includes acquisition costs and the cost of construction.

Assets in the course of construction represent the cost of purchasing, constructing and installing tangible fixed assets ahead of their productive use.

The Group has a policy of capitalising finance costs. Finance costs that are directly attributable to the construction of tangible fixed assets are capitalised as part of the cost of those assets. Where funds are borrowed specifically for the purpose of financing the construction of a tangible fixed asset, the amount of finance costs capitalised is limited to the actual costs incurred on the borrowings during the period in respect of expenditure on the tangible fixed asset. The capitalisation of finance costs ceases when the asset is commissioned or where active development has been interrupted for an extended period of time.

# Accounting Policies, Critical Accounting Estimates and Judgements continued

### **Depletion and depreciation**

A depletion charge is recorded in respect of peatland, drainage and railways. Other tangible fixed assets are depreciated on a straight line basis at the rates indicated:

| Plant & Machinery | 5% to 33.3% | per annum |
|-------------------|-------------|-----------|
| Buildings         | 5% to 10%   | per annum |

The Group's power plant at Edenderry is depreciated on a unit of production basis in order to relate the depreciation to the estimated production capability of the plant. The Group supplies electricity to ESB Customer Supply under the PPA on a priority despatch basis. This PPA expires in 2015 and the plants contractual entitlement to priority despatch ceases at that date. The unit of production method of depreciation seeks to relate the depreciation charge to the estimated production capability of the plant.

The Group's peaking plant at Edenderry is depreciated on a straight line basis with the charge calculated to write the cost of the asset down to its estimated residual value. The use of the straight line basis of depreciation reflects the anticipated consumption of the economic benefit of the plant on a consistent basis over the useful life of the plant based on its availability to the grid.

The cost of the landfill asset is depreciated over the licensed life of the infrastructural assets associated with it and the landfill cells are depreciated on the basis of the usage of void space.

No depreciation is charged on assets in the course of construction.

### **Financial assets**

Interests in subsidiary undertakings are initially recorded at cost on the Bord na Móna plc balance sheet.

The Group's interest in joint ventures is the determined under the equity method in accordance with the provisions of FRS 9 'Associates and Joint Ventures' and represents the Group's share of net assets (other than goodwill) of the joint ventures or investment in the joint venture at inception.

The Group carries out an impairment review if events or changes in circumstances indicate that the carrying value of the financial asset may not be recoverable.

The recoverable amount is determined by comparing the carrying value of the financial asset against the higher of its fair value and its value in use. The value in use is determined by discounting estimated future cash flows expected to be derived from the financial asset, to net present value. To the extent that the carrying amount exceeds the recoverable amount, the financial asset is impaired and is written down.

### **Investment properties**

Investment properties are included in the balance sheet at their open market value. Reductions in valuations are recorded as a movement in the revaluation reserve through the statement of total recognised gains and losses. Revaluations below depreciated historical cost regarded as permanent are charged to the profit and loss account in the period.

### Goodwill and intangible assets

Purchased goodwill, being the excess of the consideration paid on the acquisition of a business over the fair values of the entity's identifiable assets and liabilities, is capitalised and classified as an asset on the balance sheet. Goodwill is amortised to the Group profit and loss account over its estimated useful life (between three and twenty years).

### Impairment of assets and goodwill

If events or changes in circumstances indicate that the carrying value of tangible fixed assets or goodwill may not be recoverable, the Group carries out an impairment review.

The recoverable amount in respect of income generating units ('IGUs') is determined by comparing the carrying value of the IGU to the higher of its net realisable value and the value in use. The value in use is determined by discounting estimated future cash flows expected to be derived from the income generating unit, to net present value. The discount rate used reflects an appropriate risk weighting for the type of investment being tested for impairment.

To the extent that the carrying amount exceeds the recoverable amount, the asset is impaired and is written down. Any impairment loss arising is recognised in the profit and loss account unless it arises on a previously revalued asset.

### **Research costs**

Expenditure on pure or applied research is written off to the profit and loss account as incurred.

### **Business development costs**

Development costs are expensed to the profit and loss account as 'Business Development' costs if the criteria for capitalisation as an asset are not satisfied.

Development costs are capitalised as an intangible asset in line with accounting policy if there is (i) sufficient evidence that an asset has been created (ii) future inflow of benefit will occur and (iii) it can be measured with sufficient reliability.

### Grants

Capital grants received and receivable under EU-assisted schemes are recognised when received or when their receipt can be foreseen with virtual certainty. Grants received in respect of tangible fixed assets are treated as a deferred credit and amortised to the profit and loss account annually over the economic useful life of the related tangible fixed assets.

### Stocks, work in progress and long term contracts

Stocks and work in progress are valued at the lower of cost and net realisable value. Coal stocks are valued at weighted average cost.

Cost includes all direct expenditure incurred in bringing products to their current state under normal operating conditions. The cost of milled peat stock harvested is determined at each peatland location as the cost of the annual harvest allocated over the normal levels of harvest production calculated based on standard tonnage. The unit cost is reduced to actual cost where actual cost per tonne is lower than standard cost per tonne. The costs of milled peat stocks include a depletion charge, direct labour, other costs and related production overheads. Variations from standard tonnage (i.e. up tonnages where the actual output tonnages are greater due to improved moisture content) are recognised on measurement of the peat when the stock pile is fully outloaded. The additional bonuses of work groups which only arise when up-tonnage is recognised are provided for when the related up-tonnages are identified and recognised as part of this measurement process.

Net realisable value is based on anticipated selling price less the cost of selling such goods and any sales incentives or penalty payments.

Profit on long-term contracts is recognised once the outcome can be assessed with reasonable certainty. Losses on long-term contracts are provided as soon as they are foreseen. Long-term work in progress is stated net of payments received on account.

Provision is made for damaged, deteriorated, obsolete and slow moving items where appropriate.

### **Trade debtors**

Trade debtors are initially recognised at fair value. Trade debtors are considered for impairment on an on-going basis. Provisions for impairment of trade debtor balances are recorded against identified doubtful debtors.

### Cash and cash equivalents

Cash and cash equivalents comprise of cash at bank and in hand and short term deposits.

### **Borrowings**

Interest bearing loans and borrowings are initially recognised net of arrangement fees. These arrangement fees are amortised over the life of the related borrowing.

### Leases

Assets held under finance leases are included in tangible fixed assets at cost and are depreciated over the shorter of the lease term or their useful economic life. Obligations relating to finance leases, net of finance charges in respect of future periods, are included as appropriate under creditors due within or after one year. Finance charges are allocated to accounting periods over the lease term to reflect a constant rate of interest on the remaining balance of the obligations.

Rentals under operating leases are charged to the profit and loss account as incurred.

#### **Provisions**

A provision is defined as a liability of uncertain timing or amount. Provisions are recognised in accordance with FRS 12 'Provisions, Contingent Liabilities and Contingent Assets', when the Group has a legal or constructive obligation as a result of a past event, a reliable estimate of that obligation can be made and it is possible that an outflow of economic benefits will be required to settle the obligation.

Where the effect of the time value of money is material, provisions are discounted using a risk free rate. The provision is increased by a financing charge in each period, which is calculated based on the provision balance and discount rate applied at the last measurement date (updated annually) and is included in the profit and loss account as a financing charge.

### **Environmental reinstatement provision**

Provision is made for environmental reinstatement costs relating to the after-use of cutaway peatland and decommissioning costs. The provision is recorded when the circumstances giving rise to the obligation to reinstate the assets occur. The amount of the provision represents the present value of the expected future costs. A depletion charge is recorded in the profit and loss account in order to charge the cost of capitalised reinstatement costs to the profit and loss account reflecting extraction.

# Accounting Policies, Critical Accounting Estimates and Judgements continued

### Landfill restoration provision

A provision is recorded for the present value of the Group's unavoidable costs in relation to the aftercare and the restoration cost of the landfill facility. This value is capitalised as a tangible fixed asset. Provision is made for the present value of post closure costs based on the quantity of waste deposited in the year. Similar costs incurred during the operating life of the sites are written off directly to the profit and loss account and not charged to the provision.

### **Provision for generating stations closure**

The provision for closure of generating stations represents the present value of the current estimate of the costs of closure of the stations at the end of their useful lives.

The estimated costs of closing stations are recognised in full, but discounted to present values using a risk free rate. The costs are capitalised in the tangible fixed asset and depreciated in the same way as the generating asset itself. The costs are reviewed each year and amended as appropriate. Amendments to the discounted estimated costs are capitalised into the relevant assets and depreciated prospectively.

### Self insurance provisions

Self insurance provisions relate to the estimated liability in respect of costs to be incurred under the Group's self insurance programmes for events occurring on or prior to the year end. The provision is estimated based on a case by case assessment by the independent claims handling agents of the likely outturn on each case.

### Legal provisions

Provisions for legal claims are included in the financial statements, for legal and other matters on the basis of the amounts that the Group consider will become payable, after evaluating the recommendations of legal advisors, their in-house legal team, and other experts.

### Warranty provision

The Group issues warranties for certain goods and services. The warranty costs are provided for based on the duration of the warranty period.

### **Redundancy provision**

Redundancy costs are provided for by the Group, once a detailed formal plan has been prepared and approved and the Group is irrevocably committed to implementing the plan.

### Pensions and post retirement benefits

The Group has both defined benefit and contribution pension arrangements. Defined benefit pension scheme assets are measured at fair value. Defined benefit pension scheme liabilities are measured on an actuarial basis using the projected unit credit method. The excess of scheme liabilities over scheme assets is presented on the balance sheet as a liability net of related deferred tax and pension scheme surpluses, to the extent that they are considered recoverable are presented on the balance sheet as an asset net of related deferred tax. The defined benefit pension charge to operating profit comprises the current service cost and past service costs. The excess of the expected return on scheme assets over the interest cost on the scheme liabilities is presented in the profit and loss account as other finance income. Actuarial gains and losses arising from changes in actuarial assumptions and from experience surpluses and deficits are recognised in the statement of total recognised gains and losses for the year in which they occur.

The defined contribution pension charge to operating profit comprises the contribution payable to the scheme for the year.

Where the scheme rules require a surplus arising in the scheme to be shared between the employee and the members, the amount passed to the members is treated as an increase in the scheme liabilities.

### Taxation including deferred tax

Current tax represents the amount expected to be paid in respect of taxable profit for the year and is calculated using the tax rates and laws that have been enacted or substantially enacted at the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date.

Timing differences are temporary differences between profit as computed for taxation purposes and profit as stated in the financial statements which arise because certain items of income and expenditure in the financial statements are dealt with in different periods for taxation purposes.

Deferred tax assets are regarded as recoverable and recognised in the financial statements when, on the basis of available evidence, it is more likely than not that there will be suitable taxable profits from which the future reversal of the timing differences can be deducted. The recoverability of tax losses is assessed by reference to forecasts which have been prepared and approved by the Board.

Deferred tax is measured, on an undiscounted basis, at the tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

### Share based payment

Equity settled share based payment to employees are measured at the fair value of the equity instruments at the grant date. The fair value is expensed on a straight line basis over the vesting period. In accordance with FRS 20 'Share Based Payments', the Group recognise an expense in the profit and loss account and a corresponding increase in equity in respect of the fair value of the shares issued to employees. The fair value of the shares issued is determined on a minority non-controlling basis. Factors taken into consideration in determining the fair value include the market, discounted cash flow, net assets value and the characteristics of the shares being acquired.

### Share capital

Ordinary shares are classified as equity.

### **Dividends**

Dividends are recognised in the financial statements when they have been appropriately approved or authorised by the shareholder and are no longer at the discretion of the Company.

### **Critical accounting estimates and judgements**

Preparation of the consolidated financial statements requires management to make certain assumptions that affect the reported amounts of assets and liabilities. These include the following areas:

### (a) Pension scheme assets and liabilities

The actuarial valuation of pensions is based on assumptions regarding inflation, discount rates, the expected return on plan assets, salary increases, pension in payment increases and mortality rates. The assumptions adopted by the Group at 28 March 2012 are outlined in Note 25 to the financial statements and have been determined with assistance from the Group's actuarial advisors.

The Turf Development Acts 1946 to 1998 and the rules governing the Bord na Móna GESS and RWESS pension schemes lay down in considerable detail the benefits that are to be provided to members. They also stipulate the shared contributions to be paid by both Bord na Móna and the contributing members. This does not conform to the 'balance of cost' defined benefit approach. For the purposes of reporting in accordance with FRS 17 'Retirement Benefits' at 28 March 2012, 100% of the pension scheme deficit on the GESS scheme has been recognised in the financial statements. The RWESS pension scheme has a surplus at both 28 March 2012 and 30 March 2011 and the Group has accounted for its share of the pension scheme surplus on a 50:50 basis between members and the Group.

### (b) Impairment of assets and goodwill

Intangible assets and property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable. Goodwill is reviewed for impairment if events or changes in circumstances indicate that the carrying value may be impaired. The recoverable amount of income generating units is calculated based on the determination of a value in use for the income generating unit. This determination is based on forecasted future cash flows.

The Group's Resource Recovery business is continuing to operate in challenging and highly competitive economic conditions and in a changing regulatory environment. In the event that the Group does not deliver anticipated volume and price increases or achieve anticipated cost reductions, or in the event that current weak economic conditions prevail in the domestic market, then the value in use assessment of the income generating unit may be adversely impacted. The determination of the value in use also requires application of an appropriate weighted average cost of capital and assessment of a long-term growth rate for the sector. The potential impact on the recoverable amount of changes in these key assumptions is set out in Note 7 to the financial statements.

### (c) Carrying value of power plants

The Group's power plant at Edenderry operates a fifteen year PPA with the ESB Customer Supply to provide electricity on a priority despatch basis. This PPA expires in December 2015. The plant's contractual entitlement to priority despatch will cease as at that date. The Group anticipate that the plant will continue to operate in the period post 2015 in the single electricity market ('SEM') co-fired by biomass and peat. The related goodwill is being amortised over the period to 2025 reflecting a useful economic life of 20 years. In considering the carrying value of the plant at Edenderry and the goodwill arising on acquisition of the business, a number of key assumptions are made in respect of the operation of the plant in the period post 2015. These assumptions are considered on an annual basis on assessment of the appropriateness of the carrying value of the plant and the related goodwill.

### (d) Environmental obligations

The Group has certain environmental obligations arising as a result of its land, and landfill operations. Determination of the provisions for the related environmental rehabilitation obligations in the period to and post extraction and operation reflects certain key assumptions in respect of the associated costs. These assumptions are reviewed on an on-going basis reflecting actual experience.

### Accounting year

The financial year ends on the last Wednesday in March. These financial statements cover the 52-week period 31 March 2011 to 28 March 2012 (prior year: 52-week period 1 April 2010 to 30 March 2011).

# Group Profit and Loss Account for the year ended 28 March 2012

|  | Note |          | 2011/2012<br>€′000 |          | 2010/2011<br>€′000 |
|--|------|----------|--------------------|----------|--------------------|
| -  | 0    |          | 000 000            |          | 000.000            |
| Turnover   | 2    |          | 383,826            |          | 382,069            |
| Operating Costs                                      | 2    |          | (386,712)          |          | (357,611)          |
| Operating (loss)/profit                              | 2    |          | (2,886)            |          | 24,458             |
| Profit on disposal of fixed assets                   |      |          | 1,049              |          | 0                  |
| Amounts written off investment property              | 9    |          | (777)              |          | 0                  |
| Share of loss of joint venture                       | 10   |          | (332)              |          | 0                  |
| (Loss)/profit before finance charges and taxation    |      |          | (2,946)            |          | 24,458             |
| Interest receivable and similar income               | 5    | 5,705    |                    | 6,232    |                    |
| Interest payable and similar charges                 | 5    | (16,086) |                    | (14,830) |                    |
| Other finance income and charges                     | 5    | 585      |                    | 867      |                    |
|  |      |          | (9,796)            |          | (7,731)            |
| (Loss)/profit on ordinary activities before taxation |      |          | (12,742)           |          | 16,727             |
| Taxation on ordinary activities                      | 6    |          | (3,519)            |          | (3,807)            |
| (Loss)/profit after taxation on ordinary activities  |      |          | (16,261)           |          | 12,920             |
| Equity minority interests                            | 19   |          | 286                |          | 207                |
| (Loss)/profit for the financial year                 |      |          | (15,975)           |          | 13,127             |

On behalf of the Board:

Fergus McArdle Chairman

Gabriel D'Arcy Managing Director

# Statement of Group Total Recognised Gains and Losses for the year ended 28 March 2012

|  |       | THE C              | GROUP              |
|--|-------|--------------------|--------------------|
|  | Note  | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
| (Loss)/profit for the financial year                       |       | (15,975)           | 13,127             |
| Actuarial loss recognised on pension schemes               | 25    | (31,379)           | (855)              |
| Deferred tax related to actuarial loss                     | 17(e) | 3,864              | 123                |
| Revaluation of investment property                         | 9     | (2,463)            | (1,700)            |
| Exchange profit/(loss) on foreign subsidiaries             |       | 216                | (244)              |
| Total recognised (losses) and gains for the financial year |       | (45,737)           | 10,451             |

On behalf of the Board:

Fergus McArdle Chairman

# Reconciliation of Movement on Shareholders' Funds for the year ended 28 March 2012

|  | Note  | Called up<br>Share Capital<br>€'000 | Share<br>Premium<br>€′000 | Profit and<br>Loss Account<br>€′000 | Revaluation<br>Reserve<br>€′000 | Shareholders'<br>Funds<br>€'000 |
|--|-------|-------------------------------------|---------------------------|-------------------------------------|---------------------------------|---------------------------------|
| The GROUP  |       |                                     |                           |                                     |                                 |                                 |
| Profit for the financial year ended 30 March 2011          |       | 0                                   | 0                         | 13,127                              | 0                               | 13,127                          |
| Dividend paid  | 3     | 0                                   | 0                         | (3,469)                             | 0                               | (3,469)                         |
| Profit retained for the financial year ended 30 March 2011 |       | 0                                   | 0                         | 9,658                               | 0                               | 9,658                           |
| Actuarial loss recognised on pension schemes               | 25    | 0                                   | 0                         | (855)                               | 0                               | (855)                           |
| Deferred tax related to actuarial loss                     | 17(e) | 0                                   | 0                         | 123                                 | 0                               | 123                             |
| Revaluation of investment property                         | 9     | 0                                   | 0                         | 0                                   | (1,700)                         | (1,700)                         |
| Exchange adjustments on foreign subsidiaries               |       | 0                                   | 0                         | (244)                               | 0                               | (244)                           |
| Net increase/(decrease) in shareholders' funds             |       | 0                                   | 0                         | 8,682                               | (1,700)                         | 6,982                           |
| Shareholders' funds at 31 March 2010                       |       | 82,804                              | 1,959                     | 135,482                             | 4,163                           | 224,408                         |
| Shareholders' funds at 30 March 2011                       |       | 82,804                              | 1,959                     | 144,164                             | 2,463                           | 231,390                         |
| Loss for the financial year ended 28 March 2012            |       | 0                                   | 0                         | (15,975)                            | 0                               | (15,975)                        |
| Dividend paid  | 3     | 0                                   | 0                         | (4,332)                             | 0                               | (4,332)                         |
| Loss retained for the financial year ended 28 March 2012   |       | 0                                   | 0                         | (20,307)                            | 0                               | (20,307)                        |
| Actuarial loss recognised on pension schemes               | 25    | 0                                   | 0                         | (31,379)                            | 0                               | (31,379)                        |
| Deferred tax related to actuarial loss                     | 17(e) | 0                                   | 0                         | 3,864                               | 0                               | 3,864                           |
| Revaluation of investment property                         | 9     | 0                                   | 0                         | 0                                   | (2,463)                         | (2,463)                         |
| Exchange adjustments on foreign subsidiaries               |       | 0                                   | 0                         | 216                                 | 0                               | 216                             |
| Net decrease in shareholders' funds                        |       | 0                                   | 0                         | (47,606)                            | (2,463)                         | (50,069)                        |
| Shareholders' funds at 30 March 2011                       |       | 82,804                              | 1,959                     | 144,164                             | 2,463                           | 231,390                         |
| Shareholders' funds at 28 March 2012                       |       | 82,804                              | 1,959                     | 96,558                              | 0                               | 181,321                         |

### Reconciliation of Movement on Shareholders' Funds

for the year ended 28 March 2012 (continued)

|   | Note | Called up<br>Share Capital<br>€′000 | Share<br>Premium<br>€′000 | Profit and<br>Loss Account<br>€′000 | Revaluation<br>Reserve<br>€'000 | Shareholders'<br>Funds<br>€'000 |
|---|------|-------------------------------------|---------------------------|-------------------------------------|---------------------------------|---------------------------------|
| The COMPANY                                     |      |                                     |                           |                                     |                                 |                                 |
| Loss for the financial year ended 30 March 2011 |      | 0                                   | 0                         | (27,352)                            | 0                               | (27,352)                        |
| Dividend paid                                   | 3    | 0                                   | 0                         | (3,469)                             | 0                               | (3,469)                         |
| Net reduction in shareholders' funds            |      | 0                                   | 0                         | (30,821)                            | 0                               | (30,821)                        |
| Shareholders' funds at 31 March 2010            |      | 82,804                              | 1,959                     | 39,160                              | 0                               | 123,923                         |
| Shareholders' funds at 30 March 2011            |      | 82,804                              | 1,959                     | 8,339                               | 0                               | 93,102                          |
| Loss for the financial year ended 28 March 2012 |      | 0                                   | 0                         | (36,922)                            | 0                               | (36,922)                        |
| Dividend received                               |      |                                     |                           | 85,000                              |                                 | 85,000                          |
| Dividend paid                                   | 3    | 0                                   | 0                         | (4,332)                             | 0                               | (4,332)                         |
| Net increase in shareholders' funds             |      | 0                                   | 0                         | 43,746                              | 0                               | 43,746                          |
| Shareholders' funds at 30 March 2011            |      | 82,804                              | 1,959                     | 8,339                               | 0                               | 93,102                          |
| Shareholders' funds at 28 March 2012            |      | 82,804                              | 1,959                     | 52,085                              | 0                               | 136,848                         |

In accordance with section 148(8) of the Companies Act, 1963 and section 7(1A) of the Companies (Amendment) Act, 1986, the Company is availing of the exemption from presenting its individual profit and loss account to the annual general meeting and from filing it with the Registrar of Companies. The Company's result for the financial year, determined in accordance with Irish GAAP, is a trading loss of  $\in$  36,922,000 (2011: loss of  $\in$  27,352,000) and a retained profit of  $\in$  43,746,000 (2011: retained loss of  $\in$  30,821,000).

On behalf of the Board:

Fergus McArdle Chairman

### Group Balance Sheet as at 28 March 2012

|  | Note | 28 March<br>2012<br>€′000 | 30 March<br>2011<br>€′000 |
|--|------|---------------------------|---------------------------|
| Fixed Assets   |      |                           |                           |
| Intangible assets  | 7    | 16,402                    | 33,862                    |
| Tangible assets  | 8    | 244,935                   | 261,231                   |
| Investment properties                                    | 9    | 8,660                     | 11,900                    |
| Financial assets   | 10   | 1,193                     | 0                         |
|  |      | 271,190                   | 306,993                   |
| Current Assets   |      |                           |                           |
| Stocks   | 11   | 95,599                    | 83,117                    |
| Debtors  | 12   | 72,162                    | 76,061                    |
| Cash at bank and in hand                                 |      | 196,326                   | 198,833                   |
|  |      | 364,087                   | 358,011                   |
| Creditors - amounts falling due within one year          | 13   | (87,040)                  | (92,098)                  |
| Net current assets                                       |      | 277,047                   | 265,913                   |
| Total assets less current liabilities                    |      | 548,237                   | 572,906                   |
| Creditors - amounts falling due after more than one year | 14   | (275,141)                 | (276,311)                 |
| Provisions for liabilities                               | 17   | (49,692)                  | (46,552)                  |
| Net assets before pension funds' assets and liabilities  |      | 223,404                   | 250,043                   |
| Pension fund asset                                       | 25   | 976                       | 4,848                     |
| Pension funds' liabilities                               | 25   | (42,218)                  | (22,251)                  |
| Net assets after pension funds' assets and liabilities   |      | 182,162                   | 232,640                   |
| Capital and Reserves                                     |      |                           |                           |
| Called-up share capital                                  | 18   | 82,804                    | 82,804                    |
| Share premium  | 18   | 1,959                     | 1,959                     |
| Revaluation reserve                                      |      | 0                         | 2,463                     |
| Profit and loss account                                  |      | 96,558                    | 144,164                   |
| Equity shareholders' funds                               |      | 181,321                   | 231,390                   |
| Minority shareholders' interests                         |      |                           |                           |
| Equity interests   | 19   | (397)                     | 12                        |
| Non-equity interests                                     | 19   | 1,238                     | 1,238                     |
|  |      |                           |                           |
|  |      | 841                       | 1,250                     |

#### On behalf of the Board:

Fergus McArdle Chairman

### Company Balance Sheet as at 28 March 2012

|  | Note | 28 March<br>2012<br>€′000 | 30 March<br>2011<br>€′000 |
|--|------|---------------------------|---------------------------|
| Fixed Assets   |      |                           |                           |
| Tangible assets  | 8    | 4,595                     | 4,767                     |
| Financial assets   | 10   | 95,401                    | 114,678                   |
|  |      | 99,996                    | 119,445                   |
| Current Assets   |      |                           |                           |
| Debtors  | 12   | 253,747                   | 219,477                   |
| Cash at bank and in hand                                 |      | 182,477                   | 172,526                   |
|  |      | 436,224                   | 392,003                   |
| Creditors - amounts falling due within one year          | 13   | (122,097)                 | (140,169)                 |
| Net current assets                                       |      | 314,127                   | 251,834                   |
| Total assets less current liabilities                    |      | 414,123                   | 371,279                   |
| Creditors - amounts falling due after more than one year | 14   | (263,040)                 | (262,865)                 |
| Provisions for liabilities                               | 17   | (9,840)                   | (11,390)                  |
| Net assets before pension fund liabilities               |      | 141,243                   | 97,024                    |
| Pension fund liabilities                                 | 25   | (4,395)                   | (3,922)                   |
| Net assets after pension fund liabilities                |      | 136,848                   | 93,102                    |
| Capital and Reserves                                     |      |                           |                           |
| Called-up share capital                                  | 18   | 82,804                    | 82,804                    |
| Share premium  | 18   | 1,959                     | 1,959                     |
| Profit and loss account                                  |      | 52,085                    | 8,339                     |
| Equity shareholders' funds                               |      | 136,848                   | 93,102                    |

On behalf of the Board:

Fergus McArdle Chairman

# Cash Flow Statement

for the year ended 28 March 2012

|   | Note  | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
|---|-------|--------------------|--------------------|
| Net cash inflow from operating activities                     | 20(a) | 42,090             | 56,839             |
| Returns on investments and servicing of finance               | 20(b) | (10,280)           | (8,377)            |
| Taxation  |       | (4,293)            | (3,377)            |
| Capital expenditure and financial investment                  | 20(b) | (23,538)           | (49,204)           |
| Acquisition of business undertakings                          | 20(b) | (1,708)            | 0                  |
| Equity dividends paid to shareholders                         | 3     | (4,332)            | (3,469)            |
| Net cash outflow before use of liquid resources and financing |       | (2,061)            | (7,588)            |
| Financing   | 20(b) | 0                  | 0                  |
| Decrease in net cash  |       | (2,061)            | (7,588)            |

#### Reconciliation of Net Cash Flow to Movement in Net Debt

| Decrease in cash during the year             |       | (2,061)  | (7,588)  |
|--|-------|----------|----------|
| Change in net debt resulting from cash flows |       | (2,061)  | (7,588)  |
| Net debt at beginning of the financial year  |       | (64,653) | (57,065) |
| Net debt at end of the financial year        | 20(c) | (66,714) | (64,653) |

On behalf of the Board:

Fergus McArdle Chairman

# Notes to the Financial Statements

#### 1. Consolidation

Bord na Móna plc is a majority State-owned company. 95% of its shares are held by the Minister for Communications, Energy and Natural Resources and by or on behalf of the Minister for Finance. The other 5% are held by the employees of the Group through an Employee Share Ownership Plan (ESOP).

The Group financial statements consolidate the financial statements of Bord na Móna plc and its subsidiaries.

#### 2. (Loss)/profit before taxation

|                                      | Continuing         | operations         |
|--------------------------------------|--------------------|--------------------|
|                                      | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
| Turnover <sup>1</sup>                |                    |                    |
| Feedstock                            | 121,339            | 126,271            |
| Powergen                             | 71,340             | 60,533             |
| Retail                               | 183,344            | 194,098            |
| Resource Recovery                    | 65,496             | 56,450             |
| Environmental and other              | 13,026             | 13,559             |
|                                      | 454,545            | 450,911            |
| Less inter Group sales               | (70,719)           | (68,842)           |
| Net third party turnover             | 383,826            | 382,069            |
| Cost of sales                        | (276,974)          | (268,506)          |
| Gross profit                         | 106,852            | 113,563            |
| Distribution costs                   | (31,724)           | (30,658)           |
| Administration expenses <sup>2</sup> | (78,014)           | (58,447)           |
| Group operating (loss)/profit        | (2,886)            | 24,458             |

<sup>1</sup> The Group is organised into five divisions, Feedstock, Powergen, Retail, (formerly Fuels and Horticulture), Resource Recovery and Environmental. Analyses by business are based on the Group's management structure. No analysis of Group operating profit or assets by business segment is provided in accordance with SSAP 25, 'Segmental Reporting', as the directors are of the opinion that such disclosure would be seriously prejudicial to the Group's interests.

<sup>2</sup> Administration expenses includes:

(a) following the appraisal of certain of the Group's businesses, the Group have conducted impairment reviews of the Group's assets, in accordance with the Group's accounting policies. This process has resulted in an impairment charge of €16,857,000 against intangible assets (Note 7) (March 2011: €6,837,000) and an impairment charge of €6,876,000 against tangible assets (Note 8) (March 2011: Nil) in the Group's Resource Recovery and Environmental businesses.

(b) the charge for reorganisation and redundancy costs of €147,000 (March 2011: €745,000). The group operates a voluntary redundancy and early retirement scheme.

# Notes to the Financial Statements

continued

| Closs/profit before taxation is arrived at after charging/(crediting)           Auditors remuneration <sup>1</sup> 340         340           Statutory audit of Group accounts         340         340           Other assurance services         230         287           Tax advisory services         392         209           Other non-audit services         392         209           Other non-audit services         1,432         1,715           Plent and machinery         1,432         1,715           Land and buildings         1,420         1,119           Staff costs:         95,607         101,654           Mages and salaries         95,607         101,654           Social welfare costs         109,103         115,897           Staff costs capitalised         (704)         (857)           Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         (38,399         39,106           Impairment of tangible assets (Note 7)         3,291         3,723           Profit on disposal of peathands         (138)         (240)           Profit on disposal of other fixed assets         (34)         (279)   | 2. (Loss)/profit before taxation (continued)                           | 0044 (0040         | 0010/0011          |
|--|--|--------------------|--------------------|
| Auditors remuneration'       340       340         Statutory audit of Group accounts       230       237         Tax advisory services       392       209         Other non-audit services       371       20         Operating lease rentals       1,432       1,715         Plant and machinery       1,432       1,715         Land and buildings       10,140       10,490         Pension costs       3,356       3,753         Staff costs capitalised       (704)       (857)         Net staff costs       109,103       115,897         Staff costs capitalised       (704)       (857)         Net staff costs       108,399       115,040         Depreciation (Note 8)       38,399       39,106         Impairment of tangible assets (Note 8)       6,876       0         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of ther fixed assets       (34)       (279)         Research and business development expenditure       5,664       6,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011<  |  | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
| Statutory audit of Group accounts         340         340           Other assurance services         230         287           Tax advisory services         392         209           Other non-audit services         171         20           Operating lease rentals         171         20           Plant and machinery         1,432         1,715           Land and buildings         1,420         1,119           Staff costs:         95,607         101,654           Wages and salaries         95,607         101,654           Social welfare costs         95,607         101,654           Staff costs:         109,103         115,897           Staff costs capitalised         (704)         (857)           Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlends         (138)         (240)           Profit o  | (Loss)/profit before taxation is arrived at after charging/(crediting) |                    |                    |
| Other assurance services         230         287           Tax advisory services         392         209           Other non-audit services         171         20           Operating lease rentals         1,432         1,715           Land and buildings         1,432         1,715           Land and buildings         1,420         1,119           Staff costs:         Wages and salaries         95,607         101,654           Social welfare costs         10,140         10,490         10,490           Pension costs         3,356         3,753         108,399         115,897           Staff costs capitalised         (704)         (857)         Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106         108,376         0           Impairment of tangible assets (Note 8)         6,876         0         Profit on disposal of peatlands         (138)         (240)           Profit on disposal of other fixed assets         (34)         (279)         Amortisation of intangible assets (Note 7)         3,223         Research and business development expenditure         5,664         5,323         Capital grants amortised (Note 16)         (1,391)         (1,375)           Number of employees         <                       |  | 0.40               | 0.40               |
| Tax advisory services         392         209           Other non-audit services         171         20           Operating lease rentals         1,432         1,715           Plant and machinery         1,432         1,715           Land and buildings         1,420         1,119           Staff costs:         95,607         101,654           Wages and salaries         95,607         101,654           Social welfare costs         10,140         10,490           Pension costs         3,356         3,753           Staff costs capitalised         109,103         115,897           Korial welfare costs         109,103         115,897           Staff costs capitalised         1704         (6857)           Impairment of stargible assets (Note 8)         6,876         0           Impairment of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         3,291         3,723           Research and business development expenditure         5,664         5,233           Capital grants amortised (Note 16)         (1,391)         (1,391)           Number of employees         2011/2012         2010/2011           Average numbers employed         1,596 <t< td=""><td>, , , , , , , , , , , , , , , , , , , ,</td><td></td><td></td></t<> | ,                                |                    |                    |
| Other non-audit services         171         20           Operating lease rentals         1,432         1,715           Land and buildings         1,432         1,715           Staff costs:         1,420         1,119           Staff costs:         95,607         101,654           Social welfare costs         95,607         101,640           Pension costs         3,356         3,753           Staff costs capitalised         109,103         115,897           Net staff costs         109,103         115,897           Staff costs capitalised         109,103         115,640           Depreciation (Note 8)         6,876         0           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of ther fixed assets         (34)         (279)           Amortisation of intangible assets (Note 7)         3,221         3,223           Impairment of intangible assets (Note 7)         3,221         3,232           Impairment of intangible assets (Note 7)         16,857         6,837           Research and business development expenditure         5,664         5,233           Capital grants amortised (Note 16)   |  |                    |                    |
| Plant and machinery<br>Land and buildings       1,432       1,715         Staff costs:       1,420       1,119         Staff costs:       95,607       101,654         Social welfare costs       3,356       3,753         Staff costs capitalised       109,103       115,897         Staff costs capitalised       (704)       (857)         Net staff costs       108,399       115,040         Depreciation (Note 8)       38,399       39,106         Impairment of tangible assets (Note 8)       6,876       0         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of other fixed assets       (34)       (279)         Amortisation of intangible assets (Note 7)       3,221       3,223         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       1,596       1,583         Manufacturing and production       1,595       1,583         Administration       545       539  |  |                    |                    |
| Plant and machinery<br>Land and buildings       1,432       1,715         Staff costs:       1,420       1,119         Staff costs:       95,607       101,654         Social welfare costs       3,356       3,753         Staff costs capitalised       109,103       115,897         Staff costs capitalised       (704)       (857)         Net staff costs       108,399       115,040         Depreciation (Note 8)       38,399       39,106         Impairment of tangible assets (Note 8)       6,876       0         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of other fixed assets       (34)       (279)         Amortisation of intangible assets (Note 7)       3,221       3,223         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       1,596       1,583         Manufacturing and production       1,595       1,583         Administration       545       539  | Operating lease rentals  |                    |                    |
| Staff costs:       95,607       101,654         Social welfare costs       10,140       10,490         Pension costs       3,356       3,753         109,103       115,897         Staff costs capitalised       (704)       (857)         Net staff costs       108,399       115,040         Depreciation (Note 8)       38,399       39,106         Impairment of tangible assets (Note 8)       6,876       0         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of other fixed assets       (138)       (240)         Profit on disposal of other fixed assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       1,596       1,583         Administration       545       539         2,141       2,122 <td></td> <td>1,432</td> <td>1,715</td>  |  | 1,432              | 1,715              |
| Wages and salaries         95,607         101,654           Social welfare costs         10,140         10,490           Pension costs         3,356         3,753           Staff costs capitalised         109,103         115,897           Net staff costs         109,103         115,897           Operation (Note 8)         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of peatlands         (34)         (279)           Amortisation of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         16,857         6,837           Research and business development expenditure         5,664         5,323           Capital grants amortised (Note 16)         (1,391)         (1,375)           Number of employees         2011/2012         2010/2011           Average numbers employed         1,596         1,583           Manufacturing and production         1,596         1,583           Administration         545         539           2,141         2,122 <td>Land and buildings</td> <td>1,420</td> <td>1,119</td>             | Land and buildings   | 1,420              | 1,119              |
| Social welfare costs         10,140         10,490           Pension costs         3,356         3,753           Staff costs capitalised         109,103         115,897           Ket staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of other fixed assets         (34)         (279)           Amortisation of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         3,291         3,723           Research and business development expenditure         5,664         5,323           Capital grants amortised (Note 16)         (1,391)         (1,375)           Number of employees         2011/2012         2010/2011           Average numbers employed         1,596         1,583           Administration         545         539           2         2,141         2,122   | Staff costs:   |                    |                    |
| Pension costs         3,356         3,753           Staff costs capitalised         109,103         115,897           Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         (138)         (240)           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of other fixed assets         (134)         (279)           Amortisation of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         3,291         3,723           Research and business development expenditure         5,664         5,323           Capital grants amortised (Note 16)         (1,375)         (1,391)         (1,375)           Number of employees         2011/2012         2010/2011           Average numbers employed         4         4         5,539  |  |                    |                    |
| Staff costs capitalised         109,103         115,897           Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of other fixed assets         (34)         (279)           Amortisation of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         16,857         6,837           Research and business development expenditure         5,664         5,323           Capital grants amortised (Note 16)         (1,391)         (1,375)           Number of employees         2011/2012         2010/2011           Average numbers employed         4         4           Manufacturing and production         1,596         1,583           Administration         545         539  |  |                    |                    |
| Staff costs capitalised         (704)         (857)           Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of other fixed assets         (34)         (279)           Amortisation of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         16,857         6,837           Research and business development expenditure         5,664         5,323           Capital grants amortised (Note 16)         (1,391)         (1,375)           Number of employees         2011/2012         2010/2011           Average numbers employed         4         4           Manufacturing and production         1,596         1,583           Administration         545         539           2.141         2,122         2010/2011  | Pension costs  | 3,356              | 3,753              |
| Net staff costs         108,399         115,040           Depreciation (Note 8)         38,399         39,106           Impairment of tangible assets (Note 8)         6,876         0           Profit on disposal of peatlands         (138)         (240)           Profit on disposal of other fixed assets         (34)         (279)           Amortisation of intangible assets (Note 7)         3,291         3,723           Impairment of intangible assets (Note 7)         16,857         6,837           Research and business development expenditure         5,664         5,323           Capital grants amortised (Note 16)         (1,391)         (1,391)         (1,375)           Number of employees         2011/2012         2010/2011           Average numbers employed         1,596         1,583           Administration         545         539           2,141         2,122         2,141   |  | -                  | ,                  |
| Depreciation (Note 8)38,39939,106Impairment of tangible assets (Note 8)6,8760Profit on disposal of peatlands(138)(240)Profit on disposal of other fixed assets(34)(279)Amortisation of intangible assets (Note 7)3,2913,723Impairment of intangible assets (Note 7)16,8576,837Research and business development expenditure5,6645,323Capital grants amortised (Note 16)(1,391)(1,375)Number of employees2011/20122010/2011Average numbers employed<br>Manufacturing and production1,5961,583Administration5455392,1412,122   | · · · · · · · · · · · · · · · · · · ·                                  |                    |                    |
| Impairment of tangible assets (Note 8)       6,876       0         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of other fixed assets       (34)       (279)         Amortisation of intangible assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       1,596       1,583         Administration       545       539         2,141       2,122       2,141   | Net staff costs  | 108,399            | 115,040            |
| Impairment of tangible assets (Note 8)       6,876       0         Profit on disposal of peatlands       (138)       (240)         Profit on disposal of other fixed assets       (34)       (279)         Amortisation of intangible assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       1,596       1,583         Administration       545       539         2,141       2,122       2,141   | Depreciation (Note 8)  | 38.399             | 39,106             |
| Profit on disposal of peatlands(138)(240)Profit on disposal of other fixed assets(34)(279)Amortisation of intangible assets (Note 7)3,2913,723Impairment of intangible assets (Note 7)16,8576,837Research and business development expenditure5,6645,323Capital grants amortised (Note 16)(1,391)(1,375)Number of employees2011/20122010/2011Average numbers employed<br>Manufacturing and production<br>Administration1,5961,5835392,1412,122   |  |                    |                    |
| Profit on disposal of other fixed assets       (34)       (279)         Amortisation of intangible assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       4       4         Manufacturing and production       1,596       1,583         Administration       545       539         2,141       2,122   |  |                    | (240)              |
| Amortisation of intangible assets (Note 7)       3,291       3,723         Impairment of intangible assets (Note 7)       16,857       6,837         Research and business development expenditure       5,664       5,323         Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       1,596       1,583         Manufacturing and production       1,596       1,583         Administration       545       539         2,141       2,122   |  | (34)               | (279)              |
| Research and business development expenditure5,6645,323Capital grants amortised (Note 16)(1,391)(1,375)Number of employees2011/20122010/2011Average numbers employed<br>Manufacturing and production<br>Administration1,5961,5835455392,1412,122   | Amortisation of intangible assets (Note 7)                             | 3,291              | 3,723              |
| Capital grants amortised (Note 16)       (1,391)       (1,375)         Number of employees       2011/2012       2010/2011         Average numbers employed       4       4         Manufacturing and production       1,596       1,583         Administration       545       539         2,141       2,122  | Impairment of intangible assets (Note 7)                               | 16,857             | 6,837              |
| Number of employees2011/20122010/2011Average numbers employed<br>Manufacturing and production<br>Administration1,5961,5835455395392,1412,122   | Research and business development expenditure                          | 5,664              | 5,323              |
| Average numbers employed<br>Manufacturing and production<br>Administration1,596<br>1,583<br>5391,583<br>5392,1412,122  | Capital grants amortised (Note 16)                                     | (1,391)            | (1,375)            |
| Manufacturing and production         1,596         1,583           Administration         545         539           2,141         2,122  | Number of employees  | 2011/2012          | 2010/2011          |
| Administration         545         539           2,141         2,122   | Average numbers employed   |                    |                    |
| <b>2,141</b> 2,122   |  | 1,596              | 1,583              |
|  | Administration   | 545                | 539                |
| Peak employment 2,332  |  | 2,141              | 2,122              |
|  | Peak employment  | 2,468              | 2,332              |

<sup>1</sup> During the year, the Company obtained audit services from the Group's auditors to the value of €10,000 (2011: €10,000).

| 3. Dividends   |                    | ••••••             |
|--|--------------------|--------------------|
|  | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
| To the Minister for Communications, Energy and Natural Resources<br>To Bord na Móna ESOP Trustee Limited | 4,115<br>217       | 3,296<br>173       |
|  | 4,332              | 3,469              |

The Company paid a dividend of €0.07 per share during the year (2011: €0.05). The total dividend payment for the year was €4,332,000 (2011: €3,469,000) which represented 33% of the profits for the financial year ending 30 March 2011.

#### 4. Directors' emoluments

|   | Fees<br>€′000 | Salary<br>€′000 | Performance<br>related<br>pay<br>€'000 | Company<br>contributions<br>to pension<br>€'000 | Taxable<br>Benefits<br>€'000           | Total<br>€′000 |
|---|---------------|-----------------|--|---|--|----------------|
| Executive Directors<br>Gabriel D'Arcy<br>Year ended 28 March 2012 | 13            | 231             | 0                                      | 58  | 20                                     | 322            |
| Year ended 30 March 2011  | 13            | 231             | 0                                      | 58  | 20                                     | 322            |
|   |               |                 | Fees                                   | Other<br>emoluments                             | Company<br>contributions<br>to pension | Total          |

| Directors - Worker Participation  |    |     |    |     |
|---|----|-----|----|-----|
| Directors appointed in accordance with the Worker Participation (State Enterprises)<br>Acts 1977 and 1988 (4) - 28 March 2012 | 50 | 441 | 35 | 526 |
| Directors appointed in accordance with the Worker Participation (State Enterprises)<br>Acts 1977 and 1988 (4) - 30 March 2011 | 50 | 275 | 21 | 346 |

€′000

€′000

€′000

€′000

Mr P. McEvoy and Mr C. Ó Gógáin were appointed to the Board on 1 January 2011. Therefore, their emoluments for the year ended 30 March 2011 are only included from the appointment date.

| Non executive Directors                         |    |   |   |    |
|---|----|---|---|----|
| Other non executive directors (7) 28 March 2012 | 79 | 0 | 0 | 79 |
| Other non executive directors (7) 29 March 2011 | 97 | 0 | 0 | 97 |

The non executive Chairman receives a fee of  $\in$  21,600 and each of the Directors receive an annual fee of  $\in$  12,600. These amounts are adjusted on a pro rata basis where a term of office commences or concludes during the year.

#### 5. Other finance (charges)/income

|  | 2011/2012 | 2010/2011 |
|--|-----------|-----------|
|  | €′000     | €′000     |
| (a) Interest receivable and similar income                                     |           |           |
| Interest receivable  | 5,705     | 6,232     |
| (b) Interest payable and similar charges                                       |           |           |
| Interest payable on borrowings wholly repayable within five years              |           |           |
| Bank overdraft and loan  | (148)     | (128)     |
| Unsecured loan notes   | (7,543)   | (3,602)   |
| Interest payable on borrowings wholly repayable after more than five years     |           |           |
| Unsecured loan notes   | (8,351)   | (12,273)  |
| Amortisation of issue costs  | (176)     | (176)     |
| Net interest payable   | (16,218)  | (16,179)  |
| Less capitalised interest <sup>1</sup>   | 132       | 1,349     |
|  | (16,086)  | (14,830)  |
| (c) Other finance income and charges   |           |           |
| Other finance income - pension schemes (Note 25)                               | 1,598     | 1,576     |
| Financing charges on provision for environmental reinstatement costs (Note 17) | (1,013)   | (709)     |
|  | 585       | 867       |

| Net other finance charges | (9,796) | (7,731) |
|---------------------------|---------|---------|
|                           |         |         |

<sup>1</sup> The Group capitalise interest on fixed asset projects that take a substantial period of time to complete. The interest is included as part of the initial measurement of the cost of the fixed asset (Note 8).

# Notes to the Financial Statements

continued

| 6. Taxation   |                    |                    |
|---|--------------------|--------------------|
|   | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
| Taxation based on the (loss)/profit for the year:   |                    |                    |
| lrish corporation tax   |                    |                    |
| Current tax for the year  | 2,733              | 4,431              |
| Adjustments in respect of prior years   | 113                | (167)              |
|   | 2,846              | 4,264              |
| Foreign taxation  |                    |                    |
| Current tax for the year  | 9                  | 33                 |
| Adjustments in respect of prior years   | 0                  | 0                  |
|   | 9                  | 33                 |
| Total current tax (see note below)  | 2,855              | 4,297              |
| Deferred tax - origination and reversal of timing differences (Note 17)                               | 664                | (490)              |
| Tax on profits on ordinary activities   | 3,519              | 3,807              |
|   |                    |                    |
| Factors affecting corporation tax charge for the year   |                    |                    |
| (Loss)/profit before taxation   | (12,742)           | 16,727             |
| Standard rate of corporation tax for the year   | 12.5%              | 12.5%              |
| (Loss)/profit before taxation multiplied by standard rate   | (1,593)            | 2,091              |
| Effects of:   |                    |                    |
| Expenses not deductible for tax purposes  | 722                | 168                |
| Depreciation and amortisation in excess of capital allowances   | 791                | 1,294              |
| Impairment of tangible assets   | 860                | 0                  |
| Amortisation of intangible assets   | 411                | 466                |
| Impairment of intangible assets   | 2,107              | 855                |
| Utilisation of tax losses   | (60)               | (38)               |
| Manufacturing relief  | 0                  | (119)              |
| Taxation rate differences   | 29                 | 29                 |
|   | (525)              | (282)              |
| Pension contribution relief in excess of pension cost charge  |                    | (202)              |
| Pension contribution relief in excess of pension cost charge<br>Adjustments in respect of prior years | 113                | (167)              |

#### 7. Intangible assets

|  | Goodwill | Patents | Total  | Goodwill | Patents | Total  |
|--|----------|---------|--------|----------|---------|--------|
|  | 2012     | 2012    | 2012   | 2011     | 2011    | 2011   |
| THE GROUP                                | €′000    | €′000   | €′000  | €′000    | €′000   | €′000  |
| AT COST                                  |          |         |        |          |         |        |
| At beginning of the financial year       | 64,188   | 503     | 64,691 | 64,260   | 503     | 64,763 |
| Consideration and fair value adjustments | 0        | 0       | 0      | (79)     | 0       | (79)   |
| Arising on acquisition (Note 21)         | 2,675    | 0       | 2,675  | 0        | 0       | 0      |
| Exchange adjustment                      | 15       | 0       | 15     | 7        | 0       | 7      |
| At end of the financial year             | 66,878   | 503     | 67,381 | 64,188   | 503     | 64,691 |
| AMORTISATION                             |          |         |        |          |         |        |
| At beginning of the financial year       | 30,326   | 503     | 30,829 | 20,015   | 252     | 20,267 |
| Charge for year (Note 2)                 | 3,291    | 0       | 3,291  | 3,622    | 101     | 3,723  |
| Impairment                               | 16,857   | 0       | 16,857 | 6,687    | 150     | 6,837  |
| Exchange adjustment                      | 2        | 0       | 2      | 2        | 0       | 2      |
| At end of the financial year             | 50,476   | 503     | 50,979 | 30,326   | 503     | 30,829 |
| NET BOOK AMOUNTS                         |          |         |        |          |         |        |
| At beginning of the financial year       | 33,862   | 0       | 33,862 | 44,245   | 251     | 44,496 |
|  |          |         |        |          |         |        |

In accordance with the provisions of FRS 11 - 'Impairment of Fixed Assets', the Group has reviewed the carrying value of goodwill. The recoverable amounts of the identified income generating units (IGU) were estimated based on a value in use calculation using cash flow projections based on the financial five year plans as approved by the Board. Cash flows beyond five years are extrapolated based on a perpetuity growth rate of 2.3% (2011: 2.3%) and a pre tax weighted average cost of capital of 9.7% (2011: 9.2%) which are consistent with the Group's expectation for market development and growth in market share where applicable. Based on these reviews, the Group have provided for an impairment charge of €16,857,000 (2011: €6,687,000) on it's investment in goodwill in the Resource Recovery sector.

The key assumptions which impact on the related value in use calculation are:

#### Volume and yield on domestic and commercial customers

Despite the reduced economic activity in Ireland, the business has maintained its collection volumes and increased its market share. Growth expectations for 2013 and 2014 are to remain weak but thereafter growth rates are expected to reflect an increase in economic activity. As waste collection volumes declined over the last 4 years, revenue yields on both domestic and commercial waste streams have also declined and gross margins have tightened. A gradual recovery in yields is anticipated in the projections.

#### Processing and end treatment costs

Processing costs have increased significantly in the last 12 months as landfill gate fees remain stable and regulation changes increased the landfill levy from €30 per tonne to €50 per tonne in September 2011. Further increases in landfill levies up to €75 per tonne are expected and are included in the projections which will impact on future processing costs.

#### Sensitivity

A movement in the growth rate of 1% would increase or decrease the recoverable amount of the Group's waste collection IGU by  $\in 0.3$  million. A movement in revenue yields of 1% would increase or decrease the recoverable amount by  $\in 4.5$  million. A movement in processing costs of 1% would increase or decrease the recoverable amount by  $\in 0.9$  million. A movement in the discount rate of 1% would increase or decrease the recoverable amount by  $\in 4.9$  million.

# Notes to the Financial Statements

continued

#### 8. Tangible assets

| o. langible assets                  |  |          |                                   |         |   |  |          |
|-------------------------------------|--|----------|-----------------------------------|---------|---|--|----------|
|                                     | Peatland,<br>Drainage &<br>Production<br>Buildings | Landfill | Railways,<br>Plant &<br>Machinery |         | Freehold land,<br>Administration<br>& Research<br>Buildings | Assets in<br>course of<br>construction | Total    |
|                                     | €′000  | €′000    | €′000                             | €′000   | €′000   | €′000                                  | €′000    |
| (i) THE GROUP                       |  |          |                                   |         |   |  |          |
| AT COST                             |  |          |                                   |         |   |  |          |
| At 30 March 2011                    | 119,347  | 24,313   | 255,574                           | 161,069 | 17,604  | 1,677                                  | 579,584  |
| Reclassification                    | 7,778  | 0        | (7,709)                           | 121     | (190)   | 0                                      | 0        |
| Additions at cost <sup>1</sup>      | 1,199  | 3,094    | 11,491                            | 1,333   | 1,021   | 10,208                                 | 28,346   |
| Arising on acquisition (Note 21)    | 0  | 0        | 651                               | 0       | 0   | 0                                      | 651      |
| Disposals                           | (4,724)  | 0        | (23,982)                          | 0       | (529)   | 0                                      | (29,235) |
| Transfers from projects in progress | 0  | 0        | 328                               | 0       | 0   | (328)                                  | 0        |
| Exchange adjustment                 | 0  | 0        | 62                                | 0       | 99  | 4                                      | 165      |
| At 28 March 2012                    | 123,600  | 27,407   | 236,415                           | 162,523 | 18,005  | 11,561                                 | 579,511  |
| ACCUMULATED DEPRECIATION            |  |          |                                   |         |   |  |          |
| At 30 March 2011                    | 85.904   | 12,209   | 177,339                           | 36,777  | 6,124   | 0                                      | 318,353  |
| Reclassification                    | (2,864)  | 0        | 4,298                             | (92)    | ,   | 0                                      | 0 10,000 |
| Charge for year (Note 2)            | 6,416  | 3,462    | 17,382                            | 10,515  | 624   | 0                                      | 38,399   |
| Impairment <sup>2</sup>             | 300  | 0,102    | 1,576                             | 0       | 5,000   | 0                                      | 6,876    |
| Disposals                           | (3,328)  | 0        | (25,224)                          | 0       | (528)   | 0                                      | (29,080) |
| Exchange adjustment                 | 0  | 0        | 25                                | 0       | 3   | 0                                      | 28       |
| At 28 March 2012                    | 86,428   | 15,671   | 175,396                           | 47,200  | 9,881   | 0                                      | 334,576  |
| NET BOOK VALUE                      |  |          |                                   |         |   |  |          |
| At 30 March 2011                    | 33,443   | 12,104   | 78,235                            | 124,292 | 11,480  | 1,677                                  | 261,231  |
| At 28 March 2012                    | 37,172   | 11,736   | 61,019                            | 115,323 | 8,124   | 11,561                                 | 244,935  |
|                                     | = -, =   |          |                                   | ,       | -,  |  | ,        |

<sup>1</sup> Included in additions is a sum of €2,673,000 (2011: €1,206,000) in respect of a restoration asset for the landfill sites, a sum of €1,039,000 in respect of Powergen decommissioning assets (2011: €Nil) (Note 17) and a sum of €132,000 (2011: €1,349,000) in respect of interest capitalised on assets in the course of construction during the year (Note 5). The rate of interest applied was 7.3% (2011: 7.3%).

<sup>2</sup> In accordance with the provisions of FRS 15 - 'Tangible Fixed Assets' the Group conducted impairment reviews of the Group's tangible assets. This process has resulted in an impairment charge of €6,876,000 (2011: €Nil).

#### 8. Tangible assets (continued)

|                          | Peatland,<br>Drainage &<br>Production | Railways,<br>Plant &<br>Machinery | Freehold land,<br>Administration<br>& Research | Total  |
|--------------------------|---------------------------------------|-----------------------------------|--|--------|
|                          | Buildings<br>€'000                    | €′000                             | Buildings<br>€'000                             | €′000  |
| (ii) THE COMPANY         |                                       |                                   |  |        |
| AT COST                  |                                       |                                   |  |        |
| At 30 March 2011         | 559                                   | 9,785                             | 5,872  | 16,216 |
| Reclassification         | 0                                     | 190                               | (190)  | 0      |
| Additions at cost        | 0                                     | 534                               | 1,021  | 1,555  |
| Disposals                | 0                                     | 0                                 | (528)  | (528)  |
| At 28 March 2012         | 559                                   | 10,509                            | 6,175  | 17,243 |
| ACCUMULATED DEPRECIATION |                                       |                                   |  |        |
| At 30 March 2011         | 0                                     | 7,458                             | 3,991  | 11,449 |
| Reclassification         | 0                                     | 397                               | (397)  | 0      |
| Charge for year          | 0                                     | 1,320                             | 407  | 1,727  |
| Disposals                | 0                                     | 0                                 | (528)  | (528)  |
| At 28 March 2012         | 0                                     | 9,175                             | 3,473  | 12,648 |
| NET BOOK VALUE           |                                       |                                   |  |        |
| At 30 March 2011         | 559                                   | 2,327                             | 1,881  | 4,767  |
| At 28 March 2012         | 559                                   | 1,334                             | 2,702  | 4,595  |

The tables above include valuations performed by the former Bord na Móna which transferred its assets to Bord na Móna plc on 30 December 1998 on its dissolution pursuant to the Turf Development Act, 1998.

| 9. Investment properties  |         |         |
|---|---------|---------|
|   | 2012    | 2011    |
|   | €′000   | €′000   |
| At beginning of the financial year  | 11,900  | 13,600  |
| Revaluation during the year charged to the statement of total recognised gains and losses | (2,463) | (1,700) |
| Revaluation during the year charged to the profit and loss account                        | (777)   | 0       |
| At end of the financial year  | 8,660   | 11,900  |

The investment property is stated at market value as at 28 March 2012. Market value means 'the estimated amount for which a property should exchange on the date of valuation between a willing buyer and a willing seller in an arms length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion'.

The valuation of the Group's freehold interest in the property was carried out by DTZ Sherry Fitzgerald, qualified professional valuers acting in the capacity as external valuer. The valuation was carried out in accordance with the Royal Institution of Chartered Surveyors' Valuation Standards Global, 7th Edition (the 'Red Book'). The valuation was carried out as at 28 March 2012.

The market value of the investment has been primarily derived using comparable market transactions on arms length terms and an assessment of market sentiment. The valuation reflects, where appropriate, the type of tenant actually in occupation or likely to be in occupation after letting of vacant accommodation and the market's perception of their creditworthiness and the remaining useful life of the property.

Notes to the Financial Statements

continued

10. Financial assets

#### .....

| (i) THE GROUP   |       |       |
|---|-------|-------|
|   | 2012  | 2011  |
|   | €′000 | €′000 |
| JOINT VENTURE   |       |       |
| At beginning of the financial year                                  | 0     | 0     |
| Investment during the year  | 1,525 | 0     |
| Group share of loss   | (332) | 0     |
| At end of financial year  | 1,193 | 0     |
| Share of gross assets   | 1,525 | 0     |
| Share of gross liabilities  | (332) | 0     |
| Share of net assets   | 1,193 | 0     |
| The following transactions were carried out with the joint venture: |       |       |
|   | 2012  | 2011  |
|   | €′000 | €′000 |
| (a) Purchase of service   | 253   | 0     |
| (b) Provision of finance  | 1,500 | 0     |
| (c) Amounts receivable from joint venture                           | 253   | 0     |
| (d) Amounts payable to joint venture                                | 1,525 | 0     |

Oweninny Power Limited was incorporated in September 2011 as a joint venture between Bord na Móna Energy Limited and ESB Wind Development Limited to develop a 172MW wind farm in Oweninny, Co. Mayo. The joint venture has not yet commenced trading.

#### (ii) THE COMPANY

|                                    | Subsidiary undertakings |                           |        |          |
|------------------------------------|-------------------------|---------------------------|--------|----------|
|                                    | Unlisted<br>shares      | Convertible<br>loan stock | Loans  | Total    |
|                                    | €′000                   | €′000                     | €′000  | €′000    |
| At beginning of the financial year | 25,400                  | 1,512                     | 87,766 | 114,678  |
| Impairment during the year         | (18,547)                | (730)                     | 0      | (19,277) |
| At end of the financial year       | 6,853                   | 782                       | 87,766 | 95,401   |

The Company has reviewed the carrying value of investments in subsidiary companies as at 28 March 2012. The review resulted in an impairment of the value of unlisted shares of €18,547,000 (2011: €18,184,000).

The convertible loan stock was issued by the company's 55% owned subsidiary, Derryarkin Sand and Gravel Limited, with the balance of the stock held by the minority shareholders (Note 19). It is convertible at par value into ordinary shares of Derryarkin Sand and Gravel Limited by agreement between the stockholders and the company. All convertible stock not previously redeemed or converted will be redeemed at par upon the expiration of ten years from the date of issue. The Company has reviewed the carrying value of investments in convertible loan stock and impaired the investment by €730,000 (2011: €Nil).

#### **10. Financial assets (Continued)**

The principal subsidiary and joint venture companies in the Group at 28 March 2012 are as follows:

| Subsidiary company  | Business   | Registered office S           | Shareholding<br>% |
|---|--|-------------------------------|-------------------|
| Bord na Móna Energy Limited   | Production and sale of milled peat               | Newbridge, Co Kildare         | 100               |
| Bord na Móna Allen Peat Limited                                     | Production and sale of milled peat               | Newbridge, Co Kildare         | 100               |
| Renewable Energy Ireland Limited                                    | Wind energy                                      | Newbridge, Co Kildare         | 89                |
| Edenderry Power Limited   | Power generation                                 | Newbridge, Co Kildare         | 100               |
| Edenderry Power Operations Limited                                  | Maintenance of power plants                      | Newbridge, Co Kildare         | 100               |
| Cushaling Power Limited   | Power generation                                 | Newbridge, Co Kildare         | 100               |
| Bord na Móna Fuels Limited  | Production, sale and distribution of solid fuels | Newbridge, Co Kildare         | 100               |
| BnM Fuels Limited   | Production, sale and distribution of solid fuels | Newbridge, Co Kildare         | 100               |
| Suttons Oil Limited   | Distribution of oil                              | Newbridge, Co Kildare         | 100               |
| Suttons Limited   | Distribution of oil                              | Newbridge, Co Kildare         | 100               |
| Bord na Móna Horticulture Limited                                   | Production and sale of horticultural products    | Newbridge, Co Kildare         | 100               |
| Bord na Móna UK Limited   | Sale and distribution of solid fuels             |                               |                   |
|   | and horticultural products                       | Bridgewater, Somerset, Englar | id 100            |
| Bord na Móna Environmental Limited                                  | Production, sale and installation                |                               |                   |
|   | of environmental products.                       | Newbridge, Co Kildare         | 100               |
| Bord na Móna Environmental UK Limited<br>Bord na Móna Environmental | Sale and installation of environmental products  | Bridgewater, Somerset, Englar | id 100            |
| Products US Inc.  | Sale and installation of environmental products  | Delaware, U.S.A.              | 100               |
| Advanced Environmental Solutions                                    |  |                               |                   |
| (Ireland) Limited   | Resource recovery and recycling company          | Newbridge, Co Kildare         | 100               |
| Bord na Móna Property Limited                                       | Property holding company                         | Newbridge, Co Kildare         | 100               |
| Derryarkin Sand and Gravel Limited                                  | Extraction and sale of sand and gravel           | Newbridge, Co Kildare         | 55                |
| Joint venture company   | Dower concretion                                 | St. Stophone Croop Dublic 2   | FO                |
| Oweninny Power Limited  | Power generation                                 | St. Stephens Green, Dublin 2  | 50                |

Pursuant to the provisions of Section 17, Companies (Amendment) Act, 1986, the Company has guaranteed the liabilities of its subsidiaries. As a result, these companies will be exempted from the filing provisions of Section 7, Companies (Amendment) Act, 1986.

#### \_\_\_\_\_

#### 11. Stocks

|                    | THE           | GROUP         |
|--------------------|---------------|---------------|
|                    | 2012<br>€′000 | 2011<br>€′000 |
| Raw materials      | 22,020        | 15,415        |
| Work in progress   | 318           | 34            |
| Finished goods     | 67,568        | 61,467        |
| Maintenance spares | 5,693         | 6,201         |
|                    | 95,599        | 83,117        |

The replacement cost of stocks is not significantly different from their balance sheet values.

#### 12. Debtors

|  | THE GROUP |        | THE COMPANY |         |
|--|-----------|--------|-------------|---------|
|  | 2012      | 2011   | 2012        | 2011    |
|  | €′000     | €′000  | €′000       | €′000   |
| Trade debtors                            | 55,259    | 56,030 | 0           | 0       |
| Amounts due from subsidiary companies    | 0         | 0      | 249,909     | 215,561 |
| Amount owed by joint venture undertaking | 246       | 0      | 0           | 0       |
| Value-added tax                          | 0         | 0      | 122         | 176     |
| Corporation tax                          | 385       | 1,685  | 96          | 106     |
| Deferred tax (Note 17(e))                | 1,290     | 2,050  | 335         | 281     |
| Prepayments and accrued revenue          | 12,273    | 14,196 | 2,908       | 2,981   |
| Other debtors                            | 2,709     | 2,100  | 377         | 372     |
|  | 72,162    | 76,061 | 253,747     | 219,477 |
| Amounts fall due as follows:             |           |        |             |         |
| - within one year                        | 71,709    | 75,392 | 59,939      | 70,373  |
| - after more than one year               | 453       | 669    | 193,808     | 149,104 |
|  | 72,162    | 76,061 | 253,747     | 219,477 |

### 13. Creditors - amounts falling due within one year

|   | THE GROUP     |               | THE COMPANY   |               |
|---|---------------|---------------|---------------|---------------|
|   | 2012<br>€′000 | 2011<br>€′000 | 2012<br>€′000 | 2011<br>€′000 |
| Bank loans and overdraft (Note 15)                              | 0             | 621           | 102,408       | 111,920       |
| Capital grants (Note 16)  | 1,392         | 1,438         | 0             | 0             |
| Trade creditors and accruals                                    | 50,628        | 50,202        | 1,009         | 354           |
| Deferred revenue  | 8,059         | 8,038         | 0             | 0             |
| Other accruals  | 13,936        | 16,640        | 8,425         | 8,627         |
| Other creditors   | 6,936         | 7,759         | 0             | 0             |
| Amounts due to subsidiaries companies                           | 0             | 0             | 7,834         | 16,687        |
| Amount owed to joint venture undertaking                        | 1,525         | 0             | 0             | 0             |
| Creditors in respect of taxation and social welfare (see below) | 4,564         | 7,400         | 2,421         | 2,581         |
|   | 87,040        | 92,098        | 122,097       | 140,169       |

#### Creditors in respect of taxation and social welfare comprise:

|                                | 4,564 | 7,400 | 2,421 | 2,581 |
|--------------------------------|-------|-------|-------|-------|
| Other taxes                    | 127   | 213   | 93    | 173   |
| Value-added tax                | 1,277 | 1,212 | 0     | 0     |
| Corporation tax                | 787   | 3,525 | 0     | 0     |
| Pay-related social insurance   | 991   | 994   | 967   | 972   |
| Income tax deducted under PAYE | 1,382 | 1,456 | 1,361 | 1,436 |

#### 14. Creditors - amounts falling due after more than one year

|                                | TH      | THE GROUP |         | COMPANY |
|--------------------------------|---------|-----------|---------|---------|
|                                | 2012    | 2011      | 2012    | 2011    |
|                                | €′000   | €′000     | €′000   | €′000   |
| Unsecured Ioan notes (Note 15) | 263,040 | 262,865   | 263,040 | 262,865 |
| Capital grants (Note 16)       | 12,101  | 13,446    | 0       | 0       |
|                                | 275,141 | 276,311   | 263,040 | 262,865 |

#### 15. Bank loans, overdrafts and unsecured notes

|                      | Within<br>One Year<br>€′000 | Between One<br>and Two Years<br>€'000 | Between Two<br>and Five Years<br>€'000 | After more<br>than Five Years<br>€′000 | Total<br>€′000 |
|----------------------|-----------------------------|---------------------------------------|--|--|----------------|
| THE GROUP            |                             |                                       |  |  |                |
| Unsecured loan notes | 0                           | 19,542                                | 105,216                                | 138,282                                | 263,040        |
| At 28 March 2012     | 0                           | 19,542                                | 105,216                                | 138,282                                | 263,040        |
| At 30 March 2011     | 621                         | 0                                     | 60,092                                 | 202,773                                | 263,486        |
| THE COMPANY          |                             |                                       |  |  |                |
| Overdrafts           | 102,408                     | 0                                     | 0                                      | 0                                      | 102,408        |
| Unsecured loan notes | 0                           | 19,542                                | 105,216                                | 138,282                                | 263,040        |
| At 28 March 2012     | 102,408                     | 19,542                                | 105,216                                | 138,282                                | 365,448        |
| At 30 March 2011     | 111,920                     | 0                                     | 60,092                                 | 202,773                                | 374,785        |

On 28 March 2012 the Group had US\$355,000,000 fixed rate debt (€263,891,375 equivalent) arising from two US private placement transactions, which were completed on 22 June 2006 (US\$150,000,000 : €117,462,803) and 6 August 2009 (US\$205,000,000 : €146,428,572). In order to hedge the exchange rate exposures and convert the floating interest rates to fixed, the Group entered into a number of swap arrangements to match the maturity profile of the unsecured loan notes. The maturity profile of the unsecured loan notes is 7% repayable in June 2013, 16% repayable in 2014, 25% repayable in 2016, 12% repayable in 2017, 19% repayable 2018 and 21% repayable in 2019.

#### Fair value of the financial instruments:

Fair value is the amount at which a financial instrument could be exchanged in an arm's length transaction between informed and willing parties other than in a forced liquidation or sale. The carrying amounts (book value) and fair value amounts of the Group's liabilities were:

|  | 2012       | 2012       | 2011       | 2011       |
|--|------------|------------|------------|------------|
|  | Book Value | Fair Value | Book Value | Fair Value |
|  | €'000      | €'000      | €'000      | €′000      |
| THE GROUP  |            |            |            |            |
| Fixed rate debt US Private Placement 22 June 2006  | 117,463    | 116,414    | 117,463    | 98,885     |
| Fixed rate debt US Private Placement 6 August 2009 | 146,428    | 137,553    | 146,428    | 145,222    |
| Total Fixed rate debt US Private Placement         | 263,891    | 253,967    | 263,891    | 244,107    |

#### 16. Deferred income - capital grants

|                                      | THE     | GROUP   |
|--------------------------------------|---------|---------|
|                                      | 2012    | 2011    |
|                                      | €′000   | €′000   |
| At beginning of the financial year   | 14,884  | 15,728  |
| Additions                            | 0       | 531     |
| Amortised during the year (Note 2)   | (1,391) | (1,375) |
| At end of the financial year         | 13,493  | 14,884  |
| Amounts due as follows:              |         |         |
| - within one year (Note 13)          | 1,392   | 1,438   |
| - after more than one year (Note 14) | 12,101  | 13,446  |
|                                      | 13,493  | 14,884  |

#### 17. Provisions for liabilities and charges

| THE GROUP                             | Environmental<br>Reinstatement | Reorganisation<br>& Redundancy | Insurance | Other   | Deferred Tax<br>excluding<br>deferred tax on<br>pension deficit | Total   |
|---------------------------------------|--------------------------------|--------------------------------|-----------|---------|---|---------|
|                                       | €′000                          | €′000                          | €′000     | €′000   | €′000   | €′000   |
| At 30 March 2011                      | 28,759                         | 750                            | 8,560     | 77      | 8,406   | 46,552  |
| Reclassification <sup>1</sup>         | 818                            | 19                             | 0         | 1,711   | 0   | 2,548   |
| Charge to the profit and loss account | 725                            | 369                            | 1,750     | 1,400   | (587)   | 3,657   |
| Credit to the profit and loss account | (1,178)                        | (222)                          | (1,405)   | (74)    | 0   | (2,879) |
| Financing charge (Note 5)             | 1,013                          | 0                              | 0         | 0       | 0   | 1,013   |
| Capitalised during the year           | 3,712                          | 0                              | 0         | 0       | 0   | 3,712   |
| Utilised during the year              | (1,077)                        | (509)                          | (1,881)   | (1,444) | 0   | (4,911) |
| At 28 March 2012                      | 32,772                         | 407                            | 7,024     | 1,670   | 7,819   | 49,692  |

| THE COMPANY                           | Environmental<br>Reinstatement | Reorganisation<br>& Redundancy | Insurance |       | Deferred Tax<br>excluding<br>deferred tax on | Total   |
|---------------------------------------|--------------------------------|--------------------------------|-----------|-------|--|---------|
|                                       | €′000                          | €′000                          | €′000     | €′000 | pension deficit<br>€′000                     | €′000   |
| At 30 March 2011                      | 3,130                          | 0                              | 8,260     | 0     | 0  | 11,390  |
| Reclassification                      | (90)                           | 0                              | 0         | 58    | 0  | (32)    |
| Charge to the profit and loss account | 0                              | 19                             | 1,750     | 125   | 0  | 1,894   |
| Credit to the profit and loss account | (112)                          | 0                              | (1,405)   | (8)   | 0  | (1,525) |
| Utilised during the year              | (133)                          | 0                              | (1,704)   | (50)  | 0  | (1,887) |
| At 28 March 2012                      | 2,795                          | 19                             | 6,901     | 125   | 0  | 9,840   |

<sup>1</sup> Reclassification of amounts previously included in other accruals (Note 13).

#### (a) Environmental Reinstatement

Environmental reinstatement costs include:

- (i) Costs that will be incurred at the end of the economic lives of the peatlands. Under FRS 12 'Provisions, Contingent Liabilities and Contingent Assets', provision is made for these costs when the circumstances occur giving rise to the obligation under the company's I.P.P.C. licence to decommission and reinstate the peatlands post peat production. The provision of €14,975,000 represents the present value of the expected future costs of decommissioning and reinstatement. These future costs will be charged to the provision as incurred. The costs are provided on a discounted basis and a financing charge is included in the profit and loss account and added to the provision each year.
- (ii) Environmental provisions of €6,770,000 recognised in accordance with FRS 12 and FRS 7 'Fair Value in Acquisition Accounting', in respect of the Group's assessment of environmental liabilities arising on acquisition of the AES business in May 2007. These provisions represent liabilities in relation to a number of AES sites which were in existence prior to the Group's acquisition of the business. The provisions are based on the Group's estimate of future remediation costs, based on advice received from third party environmental experts. Two of the sites have been reinstated in full.
- (iii) The cost of final capping and covering of landfill sites post closure of the landfill facility. In accordance with FRS 12, the Group's minimum unavoidable costs measured at present value amounts to €7,116,000 at 28 March 2012. The Group continue to review the composition and quantum of these costs which may be impacted by a number of factors including changes in legislation and technology. The total post closure costs of landfill sites, including such items as monitoring, gas and leachate management and licensing, have been estimated by management based on current best practice and technology available. The dates of payments of these aftercare costs are uncertain but are anticipated to be over a period of approximately thirty years.
- (iv) Certain other environmental restoration costs are recognised in accordance with the provisions of FRS 12, being the Group's estimate of waste removal and waste management costs associated with certain of their lands. These costs may be impacted by a number of factors including changes in legislation and technology. These estimates are reviewed annually based on advice from third party environmental experts.

#### 17. Provisions for liabilities and charges (continued)

(v) A provision is made for power station closure costs based on the present value of the current estimate of the costs of closure of generating stations at the end of their useful economic lives. The costs are provided on a discounted basis and a financing charge is included in the profit and loss account and added to the provision each year.

#### (b) Reorganisation and Redundancy

A provision for reorganisation and redundancy costs is recognised when a constructive obligation exists. The provision represents the Directors' best estimate of the cost of these measures and it is expected to be used within the next year. Included in debtors at March 2012 is a sum of €254,000 (2011: €217,000) which is recoverable from the Department of Enterprise, Trade and Innovation.

#### (c) Insurance

The insurance provision relates to employers, public and product liability claims covered under the Group's self-insurance policy. This provision is determined on completion of a case by case assessment.

#### (d) Other

Other provisions covers various anticipated warranty, refundable deposits and other costs, including costs yet to be incurred relating to contracting work carried out.

#### (e) Deferred Tax

The deferred tax provision is comprised of :

|  | THE GROUP     |               | THE COMPANY   |               |
|--|---------------|---------------|---------------|---------------|
|  | 2012<br>€′000 | 2011<br>€′000 | 2012<br>€′000 | 2011<br>€′000 |
| Accelerated capital allowances   | 7,030         | 7,474         | (175)         | (153)         |
| Provisions   | (348)         | (299)         | (160)         | (128)         |
| Unutilised tax losses  | (153)         | (819)         | 0             | 0             |
| Undiscounted provision for deferred tax                                  | 6,529         | 6,356         | (335)         | (281)         |
| Pension asset - deferred tax liability (Note 25)                         | 139           | 693           |               |               |
| Pension liability - deferred tax asset (Note 25)                         | (5,403)       | (2,618)       |               |               |
| Deferred tax including that relating to pension deficit                  | 1,265         | 4,431         |               |               |
| Deferred tax at the beginning of the financial year                      | 4,431         | 5,044         | (281)         | (33)          |
| Deferred tax charge/(credit) in the profit and loss account              |               |               |               |               |
| excluding charge related to pensions                                     | 139           | (970)         | (54)          | (248)         |
| Deferred tax charge in the profit and loss account related to pensions   | 525           | 480           | 0             | 0             |
| Net deferred tax charge/(credit) in the profit and loss account (Note 6) | 664           | (490)         | (54)          | (248)         |
| Deferred tax (credit)/charge on pension liability in statement of        |               |               |               |               |
| total recognised gains and losses  | (3,864)       | (123)         | 0             | 0             |
| Loss relief surrendered to minority shareholder                          | 34            | 0             | 0             | 0             |
| Provision at the end of the financial year                               | 1,265         | 4,431         | (335)         | (281)         |
| Deferred tax provision   | 7,819         | 8,406         | 0             | 0             |
| Deferred tax asset (Note 12)   | (1,290)       | (2,050)       | (335)         | (281)         |
| Deferred tax liability related to pension fund asset (Note 25)           | 139           | 693           | 0             | 0             |
| Deferred tax asset related to pension fund liability (Note 25)           | (5,403)       | (2,618)       | 0             | 0             |
|  | 1,265         | 4,431         | (335)         | (281)         |

At 28 March 2012 the Group had other potential deferred tax assets amounting to €1,810,000 (March 2011: €797,000). These assets have not been recognised due to uncertainty over recoverability.

#### 18. Share capital

|   |         |         |        |         | 2012<br>€′000 | 2011<br>€′000 |
|---|---------|---------|--------|---------|---------------|---------------|
| Authorised<br>300,000,000 ordinary shares of €1.27 each |         |         |        |         | 380,921       | 380,921       |
|   |         |         |        |         | 000,021       | 000,021       |
| Allotted and fully paid                                 | 2012    | 2012    | 2012   | 2011    | 2011          | 2011          |
| 71  | Share   | Share   | Total  | Share   | Share         | Total         |
|   | Capital | Premium |        | Capital | Premium       |               |
|   | €′000   | €′000   | €′000  | €′000   | €′000         | €′000         |
| At beginning of the financial year                      | 82,804  | 1,959   | 84,763 | 82,804  | 1,959         | 84,763        |
| At end of the financial year                            | 82,804  | 1,959   | 84,763 | 82,804  | 1,959         | 84,763        |

At 28 March 2012 the total number of ordinary shares allotted and fully paid was 65,212,638 (March 2011: 65,212,638).

In December 2008, Bord na Móna plc put in place an Employee Share Ownership Plan (ESOP) to facilitate the issue of 5% of the issued share capital of Bord na Móna plc to eligible employees of the Company and its Irish subsidiaries. These shares were provided to employees in return for the agreed business transformation achieved in a number of years prior to 2008.

In December 2008, Bord na Móna plc issued 3,260,631 shares to Bord na Móna ESOP Trustee Limited for  $\in$ 6,100,000. The principal rights attaching to each share include the right to exercise a vote at annual general meetings of the shareholders, entitlement to dividends from profits when declared and the right to proportionate participation in a surplus on winding up. The shares were issued at a value of  $\in$ 1.87 per share which resulted in a share premium of  $\in$ 1,959,000. The shares were initially held by the Trust before being appropriated on the third anniversary of the allocation date. In December 2011, all of the shares were appropriated to the eligible participants through the Approved Profit Sharing Scheme in accordance with the rules of the scheme.

#### **19. Minority shareholders' interests**

|                                      | Equity<br>interests<br>€′000 | Non-equity<br>interests<br>€′000 | Total<br>€′000 |
|--------------------------------------|------------------------------|----------------------------------|----------------|
| At 30 March 2011                     | 12                           | 1,238                            | 1,250          |
| Share of loss for the financial year | (286)                        | 0                                | (286)          |
| Dividends paid                       | (123)                        | 0                                | (123)          |
| At 28 March 2012                     | (397)                        | 1,238                            | 841            |

#### 20. Amounts included in cash flow statement

#### (a) Reconciliation of operating (loss)/profit to net cash flow from operating activities

|  | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
|--|--------------------|--------------------|
| Operating (loss)/profit                                  | (2,886)            | 24,458             |
| Depreciation of tangible assets                          | 38,399             | 39,106             |
| Impairment of tangible assets                            | 6,876              | 0                  |
| Amortisation of intangible assets                        | 3,291              | 3,723              |
| Impairment of intangible assets                          | 16,857             | 6,837              |
| Non-cash consideration for acquisition undertaking       | (1,626)            | 0                  |
| (Profit)/loss on sale of fixed assets                    | (172)              | 39                 |
| Amortisation of capital grants                           | (1,391)            | (1,375)            |
| Difference between restructuring charge and payments     | (362)              | 229                |
| Difference between pension charge and cash contributions | (2,603)            | (2,263)            |
| Increase in stocks                                       | (12,482)           | (19,363)           |
| Decrease/(increase) in debtors                           | 2,690              | (3,749)            |
| (Decrease)/increase in creditors                         | (4,501)            | 9,197              |
| NET CASH INFLOW FROM OPERATING ACTIVITIES                | 42,090             | 56,839             |

#### (b) Analysis of cash flows for headings in the cash flow statement

| (b) Analysis of cash flows for headings in the cash flow statement |              | 2011/2012<br>€′000 | 2010/2011<br>€′000 |
|--|--------------|--------------------|--------------------|
| Returns on investments and servicing of finance                    |              |                    |                    |
| Interest paid  |              | (16,068)           | (16,363)           |
| Interest received  |              | 5,911              | 7,986              |
| Dividends paid to minority shareholders in subsidiary undertaking  |              | (123)              | 0                  |
| NET CASH OUTFLOW   |              | (10,280)           | (8,377)            |
| Capital expenditure and financial investment                       |              |                    |                    |
| Payments to acquire tangible fixed assets                          |              | (23,865)           | (49,472)           |
| Proceeds from disposal of fixed assets                             |              | 327                | 268                |
| NET CASH OUTFLOW   |              | (23,538)           | (49,204)           |
| Acquisitions and disposals   |              |                    |                    |
| Acquisition of undertakings  |              | (1,708)            | 0                  |
| NET CASH OUTFLOW   |              | (1,708)            | 0                  |
| Financing  |              |                    |                    |
| NET CASH INFLOW  |              | 0                  | 0                  |
| (c) Analysis of net debt   | At beginning | Cash               | At end             |
|  | At beginning | Cash               | ALENO              |

|  | of year<br>€′000 | flow<br>€′000 | of year<br>€′000 |
|--|------------------|---------------|------------------|
| Cash at bank and in hand   | 198,833          | (2,507)       | 196,326          |
| Debt due within one year - bank loans (Note 13)                    | (621)            | 621           | 0                |
| Debt due after more than one year - unsecured loan notes (Note 15) | (263,891)        | 0             | (263,891)        |
| Net debt before unsecured loan issue costs                         | (65,679)         | (1,886)       | (67,565)         |
| Unsecured loan note issue costs (Note 5)                           | 1,026            |               | 851              |
| Net debt   | (64,653)         |               | (66,714)         |

#### 21. Acquisitions

Advanced Environmental Solutions (Ireland) Limited acquired the waste collection business of Kildare County Council with effect from 22 August 2011, and the waste collection business of Wexford County Council with effect from 6 February 2012 for a combined consideration of €3,334,000. Both acquisitions have been accounted for using the acquisition method of accounting. Details of the provisional fair values of the assets acquired are set out below.

|   | Provisional<br>Fair Value |
|---|---------------------------|
|   | 2012                      |
|   | €′000                     |
| Tangible assets (Note 8)                          | 651                       |
| Net current assets                                | 8                         |
| Net assets acquired                               | 659                       |
| Intangible assets arising on acquisition (Note 7) | 2,675                     |
| Total consideration (including transaction costs) | 3,334                     |

| Satisfied by:          |       |
|------------------------|-------|
| Cash                   | 1,708 |
| Non-cash consideration | 1,626 |
| Total consideration    | 3,334 |
|                        |       |

#### 22. Capital commitments

Expenditure contracted for but not provided for in these accounts is estimated to be as follows:

|                           | 2012  | 2011  |
|---------------------------|-------|-------|
|                           | €′000 | €′000 |
| THE GROUP                 |       |       |
| Tangible asset commitment | 5,236 | 3,598 |
|                           | 5,236 | 3,598 |
| THE COMPANY               |       |       |
| Tangible asset commitment | 0     | 0     |
|                           | 0     | 0     |
|                           |       |       |

#### 23. Financial commitments

At 28 March 2012 there were annual commitments under non-revocable operating leases expiring as follows:

| THE GROUP                      | Land and<br>Buildings<br>2012<br>€′000 | Plant and<br>Machinery<br>2012<br>€'000 | Land and<br>Buildings<br>2011<br>€′000 | Plant and<br>Machinery<br>2011<br>€′000 |
|--------------------------------|--|---|--|---|
| Operating leases which expire: |  |   |  |   |
| Within one year                | 55                                     | 375                                     | 55                                     | 519                                     |
| Within one to five years       | 372                                    | 960                                     | 372                                    | 812                                     |
| After five years               | 673                                    | 0                                       | 674                                    | 0                                       |
|                                | 1,100                                  | 1,335                                   | 1,101                                  | 1,331                                   |
|                                | Other                                  | Plant and<br>Machinery                  | Other                                  | Plant and<br>Machinery                  |
|                                | 2012                                   | 2012                                    | 2011                                   | 2011                                    |
| THE COMPANY                    | €′000                                  | €′000                                   | €′000                                  | €′000                                   |
| Operating leases which expire: |  |   |  |   |
| Within one year                | 0                                      | 31                                      | 0                                      | 65                                      |
| Within one to five years       | 0                                      | 116                                     | 0                                      | 96                                      |
| After five years               | 0                                      | 0                                       | 0                                      | 0                                       |
|                                | 0                                      | 147                                     | 0                                      | 161                                     |

#### 24. Guarantees and contingent liabilities

Pursuant to the provisions of Section 17, Companies (Amendment) Act, 1986, Bord na Móna plc has irrevocably guaranteed the liabilities of its wholly owned subsidiaries: Bord na Móna Energy Limited; Bord na Móna Allen Peat Limited; Edenderry Power Limited; Edenderry Power Operations Limited; Cushaling Power Limited; Bord na Móna Horticulture Limited; Bord na Móna Environmental Limited; Bord na Móna Property Limited; Bord na Móna Fuels Limited; Suttons Limited; Suttons Oil Limited; Advanced Environmental Solutions (Ireland) Limited and Midland Waste Disposal Company Limited. As a result, these companies are exempt from the provisions of Section 7, Companies (Amendment) Act, 1986.

In the normal course of business the Group enters into various guarantees. At 28 March 2012 the value of these guarantees was  $\in$  6,980,000 (2011:  $\in$  7,144,000).

From time to time Group companies are party to various negotiations over contractual commitments or obligations, various legal proceedings and in respect of industrial relations matters arising in the normal course of business. It is the opinion of the Directors that these negotiations and proceedings will have no material adverse impact on the financial position of the Group.

#### 25. Pension schemes

#### (i) Defined benefit schemes (a) Description of the Bord na Móna Pension schemes

The Group operates three contributory defined benefit pension schemes covering the majority of employees, each of which is funded by contributions from the Group and the members. Contributions are based on the advice of a professional qualified actuary obtained at regular intervals at average rates of pensionable emoluments.

The two principal schemes in operation are the General Employees Superannuation Scheme (GESS) which covers management, professional and clerical employees and the Regular Works Employees Superannuation Scheme (RWESS) which covers remaining categories of employees. A third scheme BnM Fuels Pension scheme covers employees who became Group employees on the acquisition of the Coal Distributors Group, Sutton Group and Sheehan and Sullivan.

Bord na Móna plc had awarded unfunded pension benefits to certain retired employees including former managing directors and their dependants. The future cost of funding these pensions is recognised in the balance sheet at €4,395,000 based on an actuarial valuation at 28 March 2012 (March 2011: €3,922,000).

#### (b) Actuarial valuations and funding position of schemes

The actuarial method used (aggregate method) determines a contribution rate which should, if continued until the last of the present members retires, provide a fund which is sufficient to provide their benefits. The assumptions which have the most significant effect on the results of the actuarial valuation are those relating to the return on investments and the rate of increase in remuneration.

The most recent valuations for the GESS and RWESS schemes are dated 31 March 2011 and the BnM Fuels scheme valuation is dated 1 April 2009. In the actuarial valuations it was assumed that the schemes' investments will earn a real rate of investment return of 3% above the rate of wage inflation. In the latest actuarial valuations the market value of the schemes' investments was €238.5 million.

The most recent actuarial valuations of these three schemes showed the following :

- (i) a deficit of €34.2 million on the GESS scheme
- (ii) a deficit of €4.8 million on the RWESS scheme
- (iii) a deficit of €3.5 million on the BnM Fuels scheme

At March 2011 after allowing for expected future increases in earnings and pensions in payment, the valuations indicated that the actuarial value of total scheme assets was sufficient to cover 72% and 97% of the benefits that had accrued to the members of the GESS and RWESS schemes respectively at the valuation dates. These actuarial valuations are available for inspection by members of the schemes but not for public inspection. In relation to the BnM Fuels scheme the actuarial value of total scheme assets was sufficient to cover 53% of the benefits that had accrued to members at the valuation date.

#### 25. Pension schemes (continued)

In common with many other defined benefit pension schemes, all three defined benefit plans are in net deficits, when the total value of the respective scheme assets is compared to the actuarial value of the accrued benefits of the members.

A funding proposal to address the RWESS scheme benefits was approved by the Board and shareholders and active members during the 2010 financial year. The revised funding arrangement required the active members to increase their contribution rate by 1.5% of their pensionable salary. The Group agreed to match the active members contributions. The approved terms of the revised funding proposals include the provision of increased benefits for members under the N200, which provided for improved benefits for members whose uplifted pensionable salary falls below a threshold multiple of the State pension. The other terms of the restructuring arrangements included a cap on pensionable salaries and the closure of the scheme to new entrants. The increased benefits provided to those active members, effective from 1 January 2010, accrue over future service from 1 January 2010 until the sixtieth birthday of each member. The present value of the estimated cost at 28 March 2012 was €7,500,000 and the Group will meet the capital cost by way of fixed annual capital payments on 30 June over a period of no more than twelve years.

Discussions in relation to the GESS deficit are ongoing with the various stakeholders with a view to formulating an agreed funding proposal. Current pensions regulations allow in situations such as this, for a funding solution over a period of up to 10 years. A funding solution over such a period would allow the scheme to benefit from both additional employer and employee contributions and also from a potential recovery in global equity markets, which would increase the value of the scheme assets.

The Group had a three year funding proposal in place on the BnM Fuels scheme and on completion of the funding still have a remaining deficit. The Group will enter into further discussions with all relevant parties to determine an appropriate course of action.

#### (c) FRS 17 'Retirement Benefits'

For the purposes of FRS 17 the actuarial valuations of the defined benefit schemes were updated to 28 March 2012 by a qualified independent actuary. A full actuarial valuation of the unfunded pensions was completed by a qualified independent actuary at 28 March 2012.

The Turf Development Acts 1946 to 1998 and the rules governing the Bord na Móna GESS and RWESS pension schemes lay down in considerable detail the benefits that are to be provided to members. They also stipulate the shared contributions to be paid by both Bord na Móna and the contributing members. This does not conform to the "balance of cost" defined benefit approach. For the purposes of reporting in accordance with Financial Reporting Standard 17 at 28 March 2012, 100% of the pension scheme deficits on the GESS and BnM Fuels defined benefit schemes have been recognised in the financial statements. The RWESS defined benefit scheme had a surplus and the Group has accounted for its share of the pension scheme surpluses on a 50:50 basis between members and the Group. As 100% of the current service cost and finance costs were charged to the profit and loss account in the past, this amount has been reflected in the statement of recognised gains and losses during the year ended 28 March 2012 as noted below.

Current service costs, determined using the projected unit method, and any past service items stemming from benefit enhancements or curtailments are dealt with as components of operating costs or set against provisions as appropriate. The interest cost associated with the pension schemes' liabilities together with the expected return on pension schemes' assets are included within other finance income and charges in the profit and loss account.

#### 25. Pension schemes (continued)

Actuarial loss recognised by the Group

#### The amounts recognised in the Balance Sheet are as follows:

| The amounts recognised in the Balance Sheet are as follows:                                  |                     |                     |
|--|---------------------|---------------------|
|  | March 2012<br>€'000 | March 2011<br>€′000 |
| Fair value of the schemes' assets  | 251,169             | 240,225             |
| Present value of schemes' liabilities and unfunded pensions liability                        | (296,560)           | (254,012)           |
| Members' share of surplus on RWESS scheme  | (1,115)             | (5,541)             |
| Revised present value of schemes' liabilities and unfunded pension liabilities               | (297,675)           | (259,553)           |
| Pension deficit  | (46,506)            | (19,328)            |
| Related net deferred tax asset (Note 17(e))  | 5,264               | 1,925               |
| Net pension deficit  | (41,242)            | (17,403)            |
| The net pension deficit is comprised as follows:   |                     |                     |
| Pension asset  | 1,115               | 5,541               |
| Related net deferred tax liability (Note 17(e))  | (139)               | (693)               |
| Pension asset net of deferred tax as per Group balance sheet                                 | 976                 | 4,848               |
| Pension deficit  | (47,621)            | (24,869)            |
| Related net deferred tax asset (Note 17(e))  | 5,403               | 2,618               |
| Pension deficit net of deferred tax as per Group balance sheet                               | (42,218)            | (22,251)            |
| Net pension deficit  | (41,242)            | (17,403)            |
| Analysis of the amount charged to operating profit   | €′000               | €′000               |
| Current service cost   | (2,368)             | (2,999)             |
|  | (2,368)             | (2,999)             |
| Analysis of the amount credited to other finance income                                      |                     |                     |
| Expected return on schemes' assets   | 14,919              | 14,854              |
| Interest on schemes' liabilities   | (13,321)            | (13,278)            |
| Net return on finance income (Note 5)  | 1,598               | 1,576               |
| Total profit and loss account charge   | (770)               | (1,423)             |
| Actual return on schemes' assets   | 14,597              | 10,287              |
| The amounts recognised in the Statement of Total Recognised Gains and Losses are as follows: |                     |                     |
|  | 2011/2012<br>€′000  | 2010/2011<br>€′000  |
| Actual return less expected return on schemes' assets  | (322)               | (4,567)             |
| Experience gains arising on schemes' liabilities   | 4,362               | 5,914               |
| Changes in assumptions underlying the present value of schemes' liabilities                  | (39,845)            | 0                   |
| Actuarial (loss)/gain recognised   | (35,805)            | 1,347               |
| Less members' share of movement on scheme surplus during the financial year                  | 4,426               | (2,202)             |

The cumulative actuarial loss recognised in the statement of total recognised gains and losses up to and including the financial year ended 28 March 2012 is €56,892,000 (2011: €25,513,000 actuarial loss).

(31,379)

(855)

# Notes to the Financial Statements

#### 25. Pension schemes (continued)

| Balance Sheet as at 28 March 2012                            |          |             |          |
|--|----------|-------------|----------|
|  | Scheme   | Scheme      | Scheme   |
|  | Assets   | Liabilities | Deficit  |
| Movement in schemes' assets and liabilities                  | €′000    | €′000       | €′000    |
| At 31 March 2010   | 233,444  | (255,756)   | (22,312) |
| Service cost charged to the profit and loss account          | 0        | (2,999)     | (2,999)  |
| Interest on liabilities                                      | 0        | (13,278)    | (13,278) |
| Expected return on assets                                    | 14,854   | 0           | 14,854   |
| Members' share of increased pension surplus at start of year | 0        | (2,202)     | (2,202)  |
| Actual less expected return on scheme assets                 | (4,567)  | 0           | (4,567)  |
| Experience losses on liabilities                             | 0        | 5,914       | 5,914    |
| Contributions by members                                     | 3,753    | (3,753)     | 0        |
| Employer's contributions paid                                | 5,262    | 0           | 5,262    |
| Benefits paid  | (12,521) | 12,521      | 0        |
| At 30 March 2011   | 240,225  | (259,553)   | (19,328) |
| Service cost charged to the profit and loss account          | 0        | (2,368)     | (2,368)  |
| Interest on scheme liabilities                               | 0        | (13,321)    | (13,321) |
| Expected return on assets                                    | 14,919   | 0           | 14,919   |
| Members' share of reduced pension surplus at start of year   | 0        | 4,426       | 4,426    |
| Actual less expected return on assets                        | (322)    | 0           | (322)    |
| Experience losses on liabilities                             | 0        | 4,362       | 4,362    |
| Change in actuarial assumptions                              | 0        | (39,845)    | (39,845) |
| Contributions by members                                     | 3,564    | (3,564)     | 0        |
| Employer's contributions paid                                | 4,971    | 0           | 4,971    |
| Benefits paid  | (12,188) | 12,188      | 0        |
| At 28 March 2012   | 251,169  | (297,675)   | (46,506) |

All of the schemes' liabilities with the exception of the liability in respect of the pensions paid to former managing directors are funded.

Expected contributions for the year to 31 March 2013 are €4,998,000.

#### Risks and rewards arising from the assets

At 28 March 2012 the assets were invested in a diversified portfolio that consisted primarily of equity and debt securities, properties and cash. The fair value of the assets at year end was €251,169,000 (2011: €240,225,000). The fair value of the asset categories as a percentage of total schemes' assets were as follows:

|                   | March 2012<br>% | March 2011<br>% |
|-------------------|-----------------|-----------------|
| Equities          | 50.8            | 60.3            |
| Equities<br>Bonds | 39.1            | 26.9            |
|                   | 5.0             | 5.5             |
| Property<br>Cash  | 5.1             | 7.3             |
| Total             | 100             | 100             |

The schemes' assets do not include any ordinary shares issued by the Company. In addition the schemes' assets do not include property occupied by, or other assets used by the Company.

#### Basis of expected return on schemes' assets

The expected return on the schemes' assets is determined based on the weighted average expected return of the underlying asset class. For equities the expected return is 7.25% and is expected to exceed that of bonds by on average 3.75%. The expected rate of return on cash is 1% and for property assets the expected rate of return is 5.5%. The pension levy deduction is 0.6%. The overall expected rate of return on schemes' assets at 28 March 2012 was 4.88% (2011: 6.26%).

#### 25. Pension schemes (continued)

#### **Financial assumptions**

The main financial assumptions (long term actuarial assumptions) used in the valuations were:

|  | March 2012 | March 2011 |
|--|------------|------------|
| Rate of increase in salaries                           | 3.00%      | 3.00%      |
| Rate of increase in pensions in payment - RWESS scheme | 1.25%      | 1.25%      |
| Rate of increase in pensions in payment - GESS scheme  | 0.00%      | 0.00%      |
| Discount rate  | 4.00%      | 5.25%      |
| Inflation assumption                                   | 1.75%      | 1.75%      |

#### **Mortality assumptions**

The mortality assumptions are based on standard tables reflecting typical pensioner mortality. The tables used are based on mortality rates in the year 2030 for all employees without allowance for additional improvements.

| Retiring today  | March 2012 | March 2011 |
|-----------------|------------|------------|
| Males (RWESS)   | 20.5       | 20.5       |
| Females (RWESS) | 23.4       | 23.4       |
| Males (Other)   | 22.3       | 20.5       |
| Females (Other) | 23.7       | 23.4       |

A male is assumed to be three years older than his spouse.

#### History of defined benefit obligations, assets and experience gains and losses

The movement on the schemes' assets and liabilities for the current and previous four years are as follows:

| €′000                | €′000  | €′000  | 2008/2009<br>€'000  | 2007/2008<br>€′000  |
|----------------------|--|--|---|---|
| (296,560)<br>251,169 | (254,012)<br>240,225                                       | (252,417)<br>233,444   | (237,834)<br>186,484  | (266,464)<br>253,672  |
| (45,391)             | (13,787)   | (18,973)   | (51,350)  | (12,792)  |
|                      |  |  |   |   |
| 4,362                | 5,914  | 7,220  | 7,686   | 3,787   |
| 1.5%                 | 2.3%   | 2.9%   | 3.2%  | 1.4%  |
| (322)                | (4,567)  | 40,015   | (72,302)  | (41,173)  |
| (.1%)                | (1.9%)   | 17.1%  | (38.8%)   | (16.2%)   |
| -                    | (296,560)<br>251,169<br>(45,391)<br>4,362<br>1.5%<br>(322) | (296,560) (254,012)<br>251,169 240,225<br>(45,391) (13,787)<br>4,362 5,914<br>1.5% 2.3%<br>(322) (4,567) | (296,560) (254,012) (252,417)<br>251,169 240,225 233,444<br>(45,391) (13,787) (18,973)<br>4,362 5,914 7,220<br>1.5% 2.3% 2.9%<br>(322) (4,567) 40,015 | (296,560)         (254,012)         (252,417)         (237,834)           251,169         240,225         233,444         186,484           (45,391)         (13,787)         (18,973)         (51,350)           4,362         5,914         7,220         7,686           1.5%         2.3%         2.9%         3.2%           (322)         (4,567)         40,015         (72,302) |

All scheme assets are stated to bid market values.

#### **Company pension fund liability**

|                                    | 2011/2012 | 2010/2011 |
|------------------------------------|-----------|-----------|
|                                    | €′000     | €′000     |
| At beginning of the financial year | 3,922     | 4,053     |
| Utilised during year               | (346)     | (346)     |
| Charge for year                    | 819       | 215       |
| At end of the financial year       | 4,395     | 3,922     |

#### Sensitivity analysis for principal assumptions used to measure scheme liabilities

There are a number of inherent uncertainties surrounding the financial assumptions adopted in calculating the actuarial valuation of the Group's defined benefit pension schemes. The table below outlines the estimated impact on plan liabilities resulting from changes to key actuarial assumptions, whilst holding all other assumptions constant.

#### **25. Pension schemes (continued)**

| Assumption                        | Change in<br>Assumption | Present value of<br>plan liabilities | Impact on plan liabilities | % Impact on plan liabilities |
|-----------------------------------|-------------------------|--------------------------------------|----------------------------|------------------------------|
| An increase in the discount rate  | 0.25%                   | 287,449                              | (9,111)                    | -3%                          |
| An increase in salary inflation   | 0.25%                   | 299,449                              | 2,889                      | 1%                           |
| An increase in pension escalation | 0.25%                   | 303,007                              | 6,447                      | 2%                           |

#### (ii) Defined contribution schemes and personal retirement savings accounts (PRSA)

The Group made employer contributions payable under a defined contribution scheme in respect of certain employees. Contributions payable by the employer to the defined contribution schemes in the year to 28 March 2012 amounted to €669,000 (2011: €223,000) which were charged to the profit and loss account and €70,000 (2011: €53,000) was payable at year end.

In addition and in compliance with the provisions of the Pensions Act 1990 (as amended), Bord na Móna plc has appointed personal retirement savings accounts (PRSAs) providers. During the year to 28 March 2012 the Group contributed €395,000 (2011: €531,000) on behalf of it's employees. This was charged to the profit and loss account and €1,802 (2011: €2,765) was payable at year end.

#### 26. Related party transactions

**Ownership of the Company:** Bord na Móna plc is a majority state owned company. 95% of the issued share capital is held by the Minister for Communications, Energy and Natural Resources and by or on behalf of the Minister for Finance. The other 5% is held by the employees of the Group.

Sales of goods, property and services to entities controlled by the Irish Government: In the ordinary course of its business the Group sold goods, property and provided services to entities controlled by the Irish Government, the principal of these being ESB. The Group operates a long-term agreement with ESB in relation to the sale of peat and provision of ancillary services to the power stations. Supply of these services in the year to 28 March 2012 amounted to  $\in 120.9$  million (2011:  $\in 121.5$  million) and amounts due from these entities to the Group at 28 March 2012 for these services amounted to  $\in 12.3$  million (2011:  $\in 13.7$  million).

From time to time the Group placed monies on deposit with financial institutions controlled by the State. The Group had placed monies on deposit of €20.0 million with Allied Irish Banks plc (A.I.B) at 28 March 2012 (2011: €70 million). The Group earned rental income from Anglo Irish Bank of €1.0 million during the year (2011: €1.4 million).

#### 27. Post balance sheet events

There have been no events between the balance sheet date and the date on which the financial statements were approved by the Board, which would require adjustment to the accounts.

#### 28. Board approval

The Board approved the financial statements on 6 July 2012.

## Independent Auditor's Report to the Members of Bord na Móna plc

We have audited the Group and Parent Company financial statements ("the financial statements") of Bord na Móna plc for the year ended 27 March 2013, which comprise the Group profit and loss account, the Group and Parent Company balance sheets, the Group cash flow statement, the Group statement of total recognised gains and losses, the Group and Parent Company reconciliation of movements in shareholders' funds, the accounting policies and the related notes. The financial reporting framework that has been applied in their preparation is Irish law and accounting standards issued by the Financial Reporting Council and promulgated by the Institute of Chartered Accountants in Ireland (Generally Accepted Accounting Practice in Ireland).

This report is made solely to the Company's members, as a body, in accordance with Section 193 of the Companies Act, 1990. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditor

As explained more fully in the directors' responsibilities statement set out on page 35, the directors are responsible for the preparation of the financial statements giving a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with Irish law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Ethical Standards for Auditors issued by the Auditing Practices Board.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group and Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion:

- the Group financial statements give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, of the state of the Group's affairs as at 27 March 2013 and of its profit for the year then ended;
- the Parent Company balance sheet gives a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland, as
  applied in accordance with the provisions of the Companies Acts, 1963 to 2012, of the state of the Company's affairs as at 27 March
  2013, and
- the financial statements have been properly prepared in accordance with the Companies Acts, 1963 to 2012.

#### Matters on which we are required to report by the Companies Acts, 1963 to 2012

We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

The Parent Company balance sheet is in agreement with the books of account and, in our opinion, proper books of account have been kept by the Company.

#### In our opinion the information given in the directors' report is consistent with the financial statements.

The net assets of the Company, as stated in the Parent Company balance sheet on page 51, are more than half of the amount of its calledup share capital and, in our opinion, on that basis there did not exist at 27 March 2013 a financial situation which under Section 40(1) of the Companies (Amendment) Act, 1983 would require the convening of an extraordinary general meeting of the Company.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following:

- Under the Companies Acts, 1963 to 2012 we are required to report to you if, in our opinion the disclosures of directors' remuneration and transactions specified by law are not made.
- Under the Code of Practice for the Governance of State Bodies ("the Code") we are required to report to you if the statement regarding the system of internal financial control required under the Code, as included in the directors' report on page 28, does not reflect the Group's compliance with paragraph 13.1 (iii) of the Code or if it is not consistent with the information of which we are aware from our audit work on the financial statements and we report if it does not.

Laura Gallagher for and on behalf of KPMG Chartered Accountants, Statutory Audit Firm 1 Stokes Place, St. Stephen's Green, Dublin 2, Ireland

# Accounting Policies, Critical Accounting Estimates and Judgements

#### **Reporting entity**

Bord na Móna plc (the 'Company') is a company domiciled in Ireland. The consolidated financial statements of the Company as at and for the year ended 27 March 2013 comprise the Company and its subsidiaries (together referred to as the 'Group' and individually as 'Group entities') and the Group's interest in joint ventures.

The accounting policies set out below have been consistently applied to all years presented in these consolidated financial statements and have been consistently applied by all Group entities. There were no new standards adopted during the year.

#### Basis of preparation and statement of compliance

The consolidated and Company financial statements have been prepared in accordance with financial reporting standards of the Financial Reporting Council as promulgated by the Institute of Chartered Accountants in Ireland (generally accepted accounting principles in Ireland) and applicable Company Law.

The Company has taken advantage of the exemption available to it under Section 148(8) of the Companies Act, 1963 which permits a company that publishes its Company and Group financial statements together not to present to its members its own profit and loss account and related notes that form part of the approved Company financial statements.

The financial statements have been prepared on the historical cost basis except for the following material items in the balance sheet:

- investment property is measured at fair value; and
- the defined benefit plan liability is recognised as plan assets less the present value of the defined benefit plan obligations.

Certain comparative figures have been reclassified in order to present information on a basis consistent with the current year.

#### **Functional and presentation currency**

The financial statements are prepared in Euro, which is the functional currency of the Company. All financial information presented in Euro has been rounded to the nearest thousand, except when otherwise indicated.

#### **Basis of consolidation**

Subsidiaries are entities controlled by the Group. The financial statements of subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Intra-group balances and transactions, and any unrealised income and expenses arising from intra-group transactions, are eliminated on the preparation of the consolidated financial statements.

#### **Business combinations**

Business combinations are accounted for using the purchase method as at the acquisition date, i.e. when control is transferred to the Group. Control is the ability of an undertaking to direct the financial and operating policies of another undertaking with a view to gaining economic benefits from its activities.

Upon the acquisition of a business, the identifiable assets and liabilities acquired are included in the consolidated financial statements of the acquirer at their fair values at the date of acquisition. The difference between these and the cost of acquisition is recognised as goodwill or negative goodwill. The cost of acquisition is the amount of cash or cash equivalents paid and the fair value of other purchase consideration given by the acquirer, together with the associated transaction expenses. Goodwill acquired in a business combination is allocated to the income generating units that are expected to benefit from the synergies of the combination.

#### **Joint ventures**

Joint ventures are undertakings over which the Group exercises control jointly with one or more parties. Joint ventures are accounted for using the gross equity method in the consolidated financial statements. Under the gross equity method the investment in a joint venture is recognised initially at cost and adjusted thereafter for the post-acquisition change in the Group's share of the net assets of the joint venture. The cost of the investment includes transaction costs. Any goodwill arising on the acquisition of joint ventures is included in the carrying amount of the investments.

The amounts included in the consolidated financial statements in respect of the post-acquisition profits/losses of joint ventures are taken from their latest audited financial statements made up to the balance sheet date.

Investments in joint ventures are shown in the Company balance sheet as a financial asset and are measured at cost less provisions for impairment in value.

#### Turnover

#### Sale of goods and services

Turnover from the sale of goods and services in the course of ordinary activities is measured at the fair value of consideration received or receivable, excluding value added tax and net of returns, trade discounts and including other levies on goods and services to external customers. Turnover from services is recognised when those services are delivered.

Revenue is recognised when the significant risks and rewards of ownership have been transferred to the customer, recovery of the consideration is probable, the associated costs can be measured reliably, there is no continuing managerial involvement with the goods, and the amount of revenue can be measured reliably. If it is probable that discounts will be granted and the amount can be measured reliably, then the discount is recognised as a reduction of revenue as the sales are recognised.

The timing of the transfer of risks and rewards varies depending on the individual terms of the sales agreement.

The Group supplies electricity to ESB Customer Supply under a Power Purchase Agreement (PPA) which expires in December 2015. Turnover is recognised for (i) capacity availability and (ii) energy supplied, on the basis of contractual performance in accordance with the terms of the PPA. Related pass through costs are recognised in accordance with the terms of the PPA.

#### Long-term contracts

Turnover on long-term contracts is recognised using the percentage-of-completion method. The amount of turnover and profit recognised in each accounting period reflects the work performed in that period based on costs incurred.

#### **Rental income**

Operating lease rental income is recognised on a straight-line basis, with any lease incentives granted recognised as an integral part of the total rental income over the term to the next market rent review.

#### Deferred revenue and accrued revenue

On receipt of payment from customers in advance of the performance of the Group's contractual obligations to its customers, the Group recognises deferred revenue on the balance sheet, representing the Group's unperformed obligations under the contract terms. When the Group performs its obligations and thereby obtains the right to consideration, the related revenue is recognised in the profit and loss account. The costs associated with the delivery of the services are charged to cost of sales as incurred.

Revenue earned on goods/services delivery but unbilled is recognised in accordance with contractual terms as accrued revenue on the balance sheet.

#### **Exceptional items**

With respect to exceptional items, the Group has applied a profit and loss account format which seeks to highlight significant items within Group results for the year. The Group exercises judgement in assessing the particular items, which by virtue of their scale and nature, should be disclosed in the profit and loss account and related notes as exceptional items. The Group believes that such a presentation provides a more helpful analysis as it highlights material items of a non-recurring nature.

#### **Foreign currencies**

Transactions denominated in foreign currencies are translated into Euro at the rate of exchange ruling at the transaction date or, if hedged, at the rate of exchange under the related forward currency contract. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rates ruling at the balance sheet date or, if hedged forward, at the rate of exchange under the related forward currency contract. The resulting exchange differences are included in the profit and loss account.

The financial statements of foreign subsidiaries are translated into Euro using the closing rate method. Profits and losses arising on the re-translation of foreign subsidiaries are taken to reserves and recognised in the statement of total recognised gains and losses. Exchange differences on foreign currency borrowings, to the extent that they are used to finance or provide a hedge against Group equity investment in foreign subsidiaries, are also taken to reserves and recognised in the statement of total recognised gains and losses.

#### **Derivative financial instruments**

The Group uses derivative financial instruments including a number of cross currency interest rate swaps and forward foreign exchange contracts. In order to hedge the exchange rate exposures and fix the floating interest rates on the Group's two private placement facilities, the Group entered into a number of swap arrangements which match the maturity profile of the unsecured loan notes. The Group's forward foreign exchange contracts are used to hedge expected foreign transaction cash flows.

These derivatives are not recognised on the balance sheet. The fair value of the financial instruments is disclosed at each balance sheet date.

# Accounting Policies, Critical Accounting Estimates and Judgements - continued

#### **Emission allowances**

In accordance with the provisions of the European  $CO_2$  emissions trading scheme, emissions allowances covering a percentage of the expected emissions during the year are granted to Bord na Móna at the beginning of each year by the relevant Government Authority.

As emissions arise, a charge is recorded in the profit and loss account to reflect the amount required to settle the liability to the Government Authority. This provision will include the current market value of any additional allowances required to settle the obligation. These allowances, together with any additional allowances purchased during the year, are returned to the relevant Authority within four months of the end of that calendar year, in order to cover the liability for actual emissions of  $CO_2$  during that year. Certain of the emissions costs are recoverable from ESB Customer Supply under the PPA.

The purchase of carbon credits are recorded as Intangibles assets at cost.

#### **Tangible fixed assets**

#### **Recognition and measurement**

Freehold land, other than peatland, is measured at cost less any accumulated impairment losses. Peatland and all other tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes:

- the cost of materials and labour;
- any other costs directly attributable to bringing the assets to a working condition for their intended use;
- when the Group has an obligation to remove the asset or restore the site, an estimate of the costs associated with this, and
- capitalised borrowing costs.

When parts of an item of tangible fixed asset have different useful lives, then they are accounted for as separate items (major components) and depreciated separately.

Any gain or loss on disposal of a tangible fixed asset (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in profit or loss.

The Group has a policy of capitalising finance costs. Finance costs that are directly attributable to the construction of tangible fixed assets are capitalised as part of the cost of those assets. Where funds are borrowed specifically for the purpose of financing the construction of a tangible fixed asset, the amount of finance costs capitalised is limited to the actual costs incurred on the borrowings during the period in respect of expenditure on the tangible fixed asset. The capitalisation of finance costs ceases when the asset is commissioned or where active development has been interrupted for an extended period of time.

#### **Depletion and depreciation**

Tangible fixed assets are depreciated from the date that they are available for use or, in respect of assets in the course of construction, from the date that the asset is completed and ready for use.

Depreciation is calculated to write off the cost of tangible fixed assets less their estimated residual values using the straight-line basis over their estimated useful lives. Depreciation is generally recognised in profit or loss.

A depletion charge is recorded in respect of peatland, drainage and railways. Other tangible fixed assets are depreciated on a straight line basis at the rates indicated:

| Plant & Machinery | 5% to 12.5%  | per annum |
|-------------------|--------------|-----------|
| Motor Vehicles    | 20%          | per annum |
| Buildings         | 5% to 10%    | per annum |
| IT Equipment      | 20% to 33.3% | per annum |

The Group's power plant at Edenderry is depreciated on a electrical output basis in order to relate the depreciation to the estimated production capability of the plant. The Group supplies electricity to ESB Customer Supply under the PPA on a priority despatch basis. This PPA expires in 2015 and the plant's contractual entitlement to priority despatch ceases at that date. The electrical output method of depreciation seeks to relate the depreciation charge to the estimated production capability of the plant.

The Group's peaking plants at Edenderry is depreciated on a straight line basis with the charge calculated to write the cost of the asset down to its estimated residual value. The use of the straight line basis of depreciation reflects the anticipated consumption of the economic benefit of the plant on a consistent basis over the useful life of the plant based on its availability to the grid.

The cost of the landfill asset is depreciated over the licensed life of twenty years the infrastructural assets associated with it and the landfill cells are depreciated on the basis of the usage of void space.

No depreciation is charged on assets in the course of construction.

#### **Financial assets**

Interests in subsidiary undertakings and joint ventures are measured at cost less provisions for impairment in value on the Company balance sheet.

In the consolidated balance sheet, the Group's interest in joint ventures is accounted for using the gross equity method.

The Group carries out an impairment test if events or changes in circumstances indicate that the carrying value of the financial asset may not be recoverable.

The recoverable amount is determined by comparing the carrying value of the financial asset against the higher of its net realisable value and its value in use. The value in use is determined by discounting estimated future cash flows expected to be derived from the financial asset, to net present value. To the extent that the carrying amount exceeds the recoverable amount, the financial asset is impaired and is written down.

#### **Investment properties**

Investment property is an interest in land and/or buildings that is held for investment potential. Investment properties are included in the balance sheet at their open market value and are not depreciated. Movements in value are recorded as a movement in the revaluation reserve through the statement of total recognised gains and losses, unless a valuation indicates a permanent diminution. Revaluations below original cost are regarded as permanent and are charged to the profit and loss account in the period.

#### Goodwill and intangible assets

Purchased goodwill is capitalised on the balance sheet and amortised over its estimated useful economic life (between three and twenty years).

#### Impairment of assets and goodwill

The carrying amounts of the Group's tangible fixed assets and goodwill are reviewed at each reporting date to determine whether there is any indication of impairment. If events or changes in circumstances indicate that the carrying value of tangible fixed assets, Intangible assets or goodwill may not be recoverable, the Group carries out an impairment test.

For impairment testing assets are grouped together into the smallest group of assets that generate income that is largely independent of the Group's other income streams. The recoverable amount in respect of income generating units ('IGUs') is the higher of its net realisable value and the value in use. The value in use is determined by discounting to present value the estimated future cash flows expected to be derived from the income generating unit. The discount rate used is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the asset or the IGU.

To the extent that the carrying amount exceeds the recoverable amount, the asset is impaired and is written down. Any impairment loss arising is recognised in the profit and loss account.

#### Classification of financial instruments issued by the Group

Financial instruments issued by the Group are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions:

- they include no contractual obligations upon the Company (or Group as the case may be) to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Company (or Group); and
- where the instrument will or may be settled in the Company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability.

# Accounting Policies, Critical Accounting Estimates and Judgements - continued

#### **Research and development costs**

Expenditure on pure or applied research is expensed in the profit and loss account as incurred.

Development costs are expensed in the profit and loss account unless the criteria for capitalisation as an intangible asset are satisfied, in which case they are capitalised from that date. The criteria for capitalisation include: (i) sufficient evidence that an asset has been created (ii) future inflow of benefit will occur and (iii) it can be measured with sufficient reliability.

#### Grants

Capital grants received and receivable under EU-assisted schemes are recognised when received or when their receipt can be foreseen with virtual certainty. Grants received in respect of tangible fixed assets are treated as a deferred credit and amortised to the profit and loss account annually over the economic useful life of the related tangible fixed assets.

Revenue grants that compensate the Group for expenses incurred are recognised in profit or loss on a systematic basis in the periods in which the expenses are recognised.

#### Stocks, work in progress and long term contracts

Stocks and work in progress are valued at the lower of cost and net realisable value. Coal stocks are valued at weighted average actual cost. Briquette stocks are valued on the lower of actual costs or the standard normalised cost. Growing media stocks are valued at weighted average actual costs.

Cost of milled peat includes all direct expenditure incurred in bringing products to their existing location and condition under normal operating conditions. The cost of milled peat stock harvested is determined at each peatland location as the cost of the annual harvest allocated over the normal levels of harvest production calculated based on standard tonnage. The unit cost is reduced to actual cost where actual cost per tonne is lower than standard cost per tonne. The costs of milled peat stocks include a depletion charge, direct labour, other costs and related production overheads. Variations from standard tonnage (i.e. up tonnages where the actual output tonnages are greater due to improved moisture content) are recognised on measurement of the peat when the stock pile is fully outloaded. The additional bonuses of work groups which only arise when up-tonnage is recognised are provided for when the related up-tonnages are identified and recognised as part of this measurement process.

Net realisable value is based on estimated selling price in the ordinary course of business less the estimated cost of completion, costs necessary to make the sale and any penalty payments.

Profit on long-term contracts is recognised once the outcome can be assessed with reasonable certainty. Losses on long-term contracts are provided as soon as they are foreseen. Long-term work in progress is stated net of payments received on account.

Provision is made for damaged, deteriorated, obsolete and slow moving items where appropriate.

#### **Trade debtors**

Trade debtors are initially recognised at fair value and subsequently at amortised cost less any impairment losses. Trade debtors are considered for impairment on an on-going basis. Provisions for impairment of trade debtor balances are recorded against identified doubtful debtors.

#### Cash

Cash and cash equivalents comprise of cash at bank and in hand and short-term deposits.

#### Borrowings

Interest bearing loans and borrowings are initially recognised at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

#### Leases

Assets held by the Group under leases which transfer to the Group substantially all of the risks and rewards of ownership are classified as finance leases. On initial recognition, assets held under finance leases are included in tangible fixed assets at the lower of fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is depreciated over the shorter of the lease term or their useful economic life and otherwise accounted for in accordance with the accounting policy applicable to that asset.

Obligations relating to finance leases, net of finance charges in respect of future periods, are recognised as creditors and presented as due within or after one year, as appropriate. Finance charges are allocated to accounting periods over the lease term to reflect a constant rate of interest on the remaining balance of the obligations.

Rentals under operating leases are charged to the profit and loss account on a straight-line basis, with any lease incentives granted recognised as an integral part of the total rental expense over the term to the next rent review.

#### **Provisions**

A provision is defined as a liability of uncertain timing or amount. Provisions are recognised when the Group has a present legal or constructive obligation as a result of a past event, a reliable estimate of that obligation can be made and it is probable that an outflow of economic benefits will be required to settle the obligation.

Where the effect of the time value of money is material, provisions are discounted using a pre-tax rate that reflects current market assessments of the time value of money and risks specific to the liability. The unwinding of the discount is recognised in the profit and loss account as finance cost.

The amount of a provision is reviewed each year and amended as appropriate. Any changes to the amount of the provision arising from changes in either the amount or timing of cash flows, the discount rate and the rate of inflation are capitalised into the relevant assets and depreciated prospectively.

#### **Environmental reinstatement provision**

Provision is made for environmental reinstatement costs relating to the after-use of cutaway peatland and decommissioning costs at the end of the useful lives of the assets. The provision is recorded when the circumstances giving rise to the obligation to reinstate the assets occur. The amount of the provision represents the present value of the expected future costs. A depletion charge is recorded in the profit and loss account in order to charge the cost of capitalised reinstatement costs to the profit and loss account reflecting extraction.

#### Landfill restoration provision

A provision is recorded for the present value of the Group's unavoidable costs in relation to the aftercare and the restoration cost of the landfill facility. This value is capitalised as a tangible fixed asset. Provision is made for the present value of post closure costs based on the quantity of waste deposited in the year. Similar costs incurred during the operating life of the sites are also provided for and expensed directly to the profit and loss account.

#### Provision for generating assets and manufacturing plants closure

The provision for closure of generating stations represents the present value of the current estimate of the costs of closure of the stations at the end of their useful lives.

The present value of the estimated costs of closing stations are recognised as a provision and capitalised in the tangible fixed asset where they are depreciated in the same way as the generating asset itself.

#### Self insurance provisions

Self insurance provisions relate to the estimated liability in respect of costs to be incurred under the Group's self insurance programmes for events occurring on or prior to the year end. The provision is estimated based on a case by case assessment by the independent loss adjustors of the likely outturn on each case. In addition there is an estimated liability for claims incurred but not yet reports at the balance sheet date.

#### Legal provisions

Provisions for legal claims are included in the financial statements, for legal and other matters on the basis of the amounts that the Group consider will become payable, after evaluating the recommendations of legal advisors, their in-house legal teams, and other experts.

#### Warranty provision

The Group issues warranties for certain goods and services. The warranty costs are provided for based on the duration of the warranty period.

#### **Redundancy provision**

Redundancy costs are provided for by the Group, once a detailed formal plan has been prepared and approved and the Group is irrevocably committed to implementing the plan.

#### Pensions and post retirement benefits

The Group has both defined benefit and defined contribution pension arrangements.

#### **Defined contribution schemes**

A defined contribution scheme is a post-employment benefit scheme under which an entity pays fixed contributions into a separate entity and has no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in profit or loss in the periods during which the related services are received.

# Accounting Policies, Critical Accounting Estimates and Judgements - continued

#### **Defined benefit schemes: Group**

A defined benefit scheme is a post-employment benefit scheme other than a defined contribution plan. Defined benefit pension scheme assets are measured at fair value. Defined benefit pension scheme liabilities are measured on an actuarial basis using the projected unit credit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability.

The excess of scheme liabilities over scheme assets is presented on the balance sheet as a liability net of related deferred tax. Pension scheme surpluses, to the extent that they are considered recoverable are presented on the balance sheet as an asset net of related deferred tax. The defined benefit pension charge to operating profit comprises the current service cost and past service costs. The difference between the expected return on scheme assets over the interest cost on the scheme liabilities is presented in the profit and loss account as other finance income/expense.

Actuarial gains and losses arising from changes in actuarial assumptions and from experience surpluses and deficits are recognised in the statement of total recognised gains and losses for the year in which they occur.

Where the scheme rules require a surplus arising in the scheme to be shared between the employer and the members, the amount attributable to the members is treated as an increase in the scheme liabilities. The movement in the share attributable to members is recognised in the statement of total recognised gains and losses.

#### **Defined benefit schemes: Company**

The Company is a member of the Group defined benefit scheme but is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. Therefore, the Company accounts for the scheme as if it were a defined contribution scheme. As a result, the amount charged to the Company's profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

#### Taxation including deferred tax

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes.

Current tax represents the amount expected to be paid in respect of taxable profit for the year and is calculated using the tax rates and laws that have been enacted or substantively enacted at the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date.

Timing differences are temporary differences between profit as computed for taxation purposes and profit as stated in the financial statements which arise because certain items of income and expenditure in the financial statements are dealt with in different periods for taxation purposes.

Deferred tax assets are regarded as recoverable and recognised in the financial statements when, on the basis of available evidence, it is more likely than not that there will be suitable taxable profits from which the future reversal of the timing differences can be deducted. The recoverability of tax losses is assessed by reference to forecasts which have been prepared and approved by the Board.

Deferred tax is measured, on an undiscounted basis, at the tax rates that are expected to apply in the periods in which the timing differences are expected to reverse based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### Share based payment

Equity settled share based payment to employees are measured at the fair value of the equity instruments at the grant date. The fair value is expensed on a straight line basis over the vesting period. In accordance with FRS 20 'Share Based Payments', the Group recognise an expense in the profit and loss and a corresponding increase in equity in respect of the fair value of the shares issued to employees. The fair value of the shares issued is determined on a minority non-controlling basis. Factors taken into consideration in determining the fair value include the market, discounted cash flow, net assets value and the characteristics of the shares being acquired.

#### **Share capital**

Ordinary shares are classified as equity.

#### **Dividends**

Dividends are recognised in the financial statements when they have been appropriately approved or authorised by the shareholder and are no longer at the discretion of the Company.

#### **Critical accounting estimates and judgements**

The preparation of the consolidated financial statements requires management to make certain judgements, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Critical judgements that have the most significant effect on the amounts recognised in the financial statements include the following areas:

#### (a) Pension scheme assets and liabilities

The actuarial valuation of pensions is based on assumptions regarding inflation, discount rates, the expected return on plan assets, salary increases, increases in pension payments and mortality rates. The assumptions adopted by the Group at 27 March 2013 are outlined in Note 25 to the financial statements and have been determined with assistance from the Group's actuarial advisors.

The Turf Development Acts 1946 to 1998 and the rules governing the Bord na Móna GESS and RWESS pension schemes lay down in considerable detail the benefits that are to be provided to members. They also stipulate the shared contributions to be paid by both Bord na Móna and the contributing members. This does not conform to the 'balance of cost' defined benefit approach. For the purposes of reporting in accordance with Financial Reporting Standard 17 at 27 March 2013, 100% of the pension scheme deficit on the RWESS and GESS schemes has been recognised in the financial statements. The RWESS pension scheme has a surplus at 28 March 2012 and the Group has accounted for its share of the pension scheme surplus on a 50:50 basis between members and the Group.

#### (b) Impairment of assets and goodwill

Intangible assets and property, plant and equipment and goodwill are tested for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable. The recoverable amount of income generating units is determined based on the determination of a value in use for the income generating unit. This determination is based on forecasted future cashflows.

The Group's resource recovery business is continuing to operate in challenging and highly competitive economic conditions and in a changing regulatory environment. In the event that the Group does not deliver anticipated volume and price increases or achieve anticipated cost reductions, or in the event that current weak economic conditions prevail in the domestic market, then the value in use assessment of the income generating unit may be adversely impacted. The determination of the value in use also requires application of an appropriate weighted average cost of capital and assessment of a long-term growth rate for the sector. The potential impact on the recoverable amount of changes in these key assumptions are set-out in Note 7 to the financial statements.

#### (c) Carrying value of power plants

The Group's power plant at Edenderry operates a fifteen year PPA with the ESB Customer Supply to provide electricity on a priority despatch basis. This PPA expires in December 2015. The plants contractual entitlement to priority despatch will cease as at that date. The Group anticipate that the plant will continue to operate in the period post 2015 in the single electricity market ('SEM') co-fired by biomass and peat. The related goodwill is being amortised over the period to 2025 reflecting a useful economic life of 20 years. In considering the carrying value of the plant at Edenderry and the goodwill arising on acquisition of the business, a number of key assumptions are made in respect of the operation of the plant in the period post 2015. These assumptions are considered on an annual basis on assessment of the appropriateness of the carrying value of the plant and the related goodwill.

#### (d) Environmental obligations

The Group has certain environmental obligations arising as a result of its land, and landfill operations. Determination of the provisions for the related environmental rehabilitation obligations in the period to and post extraction and operation reflects certain key assumptions in respect of the associated costs. These assumptions are reviewed on an on-going basis reflecting actual experience.

#### Accounting year

The financial year ends on the last Wednesday in March. These financial statements cover the 52-week period 29 March 2012 to 27 March 2013 (prior year: 52-week period 30 March 2011 to 28 March 2012).

# Group Profit and Loss Account For the year ended 27 March 2013

|  | Note | 2013<br>Before<br>exceptional<br>items<br>€'000 | 2013<br>Exceptional<br>items<br>(Note 2)<br>€′000 | 2013<br>Total<br>€′000 | 2012<br>Total<br>€'000 |
|--|------|---|---|------------------------|------------------------|
| Continuing operations                                |      |   |   |                        |                        |
| Turnover   | 2    | 428,663   | (2,543)   | 426,120                | 383,826                |
| Cost of sales  | 2    | (303,723)                                       | (20,787)  | (324,510)              | (276,974)              |
| Gross profit   |      | 124,940   | (23,330)  | 101,610                | 106,852                |
| Distribution costs                                   | 2    | (33,167)  | 0   | (33,167)               | (31,724)               |
| Administration expenses                              | 2    | (44,935)  | 0   | (44,935)               | (78,791)               |
| Operating profit/(loss)                              |      | 46,838  | (23,330)  | 23,508                 | (3,663)                |
| Profit on disposal of fixed assets                   |      | 0   | 0   | 0                      | 1,049                  |
| Share of loss of joint venture                       | 10   | (717)   | 0   | (717)                  | (332)                  |
| Profit/(loss) before finance charges and taxation    |      | 46,121  | (23,330)  | 22,791                 | (2,946)                |
| Interest receivable and similar income               | 5    | 6,133   | 0   | 6,133                  | 5,705                  |
| Interest payable and similar charges                 | 5    | (15,581)  | 0   | (15,581)               | (16,086)               |
| Other finance income and charges                     | 5    | (811)   | 0   | (811)                  | 585                    |
| Profit/(loss) on ordinary activities before taxation |      | 35,862  | (23,330)  | 12,532                 | (12,742)               |
| Taxation on ordinary activities                      | 6    | (6,105)   | 2,796   | (3,309)                | (3,519)                |
| Profit/(loss) after taxation on ordinary activities  |      | 29,757  | (20,534)  | 9,223                  | (16,261)               |
| Equity minority interests                            | 19   | 9   | 0   | 9                      | 286                    |
| Profit/(loss) for the financial year                 |      | 29,766  | (20,534)  | 9,232                  | (15,975)               |

On behalf of the Board:

John Horgan Chairman

# Group Statement of Total Recognised Gains and Losses For the year ended 27 March 2013

|   | Note  | 2013<br>€′000 | 2012<br>€'000 |
|---|-------|---------------|---------------|
| Profit/(loss) for the financial year                          |       | 9,232         | (15,975)      |
| Actuarial loss recognised on pension schemes                  | 25    | (16,247)      | (31,379)      |
| Deferred tax related to actuarial loss                        | 17(e) | 1,870         | 3,864         |
| Revaluation of investment property                            | 9     | 0             | (2,463)       |
| Exchange (loss)/profit on translation of foreign subsidiaries |       | (4)           | 216           |
| Total recognised losses for the financial year                |       | (5,149)       | (45,737)      |

On behalf of the Board:

**John Horgan** Chairman

### Reconciliation of Movement on Shareholders' Funds For the year ended 27 March 2013

|  | Note  | Called up<br>Share Capital<br>€'000 | Share<br>Premium<br>€′000 | Profit and<br>Loss account<br>€'000 | Revaluation<br>Reserve<br>€'000 | Shareholders'<br>Funds<br>€'000 |
|--|-------|-------------------------------------|---------------------------|-------------------------------------|---------------------------------|---------------------------------|
| THE GROUP  |       |                                     |                           |                                     |                                 |                                 |
| Loss for the financial year ended 28 March 2012          |       | 0                                   | 0                         | (15,975)                            | 0                               | (15,975)                        |
| Dividend paid  | 3     | 0                                   | 0                         | (4,332)                             | 0                               | (4,332)                         |
| Loss retained for the financial year ended 28 March 2012 | 2     | 0                                   | 0                         | (20,307)                            | 0                               | (20,307)                        |
| Actuarial loss recognised on pension schemes             | 25    | 0                                   | 0                         | (31,379)                            | 0                               | (31,379)                        |
| Deferred tax related to actuarial loss                   | 17(e) | 0                                   | 0                         | 3,864                               | 0                               | 3,864                           |
| Revaluation of investment property                       | 9     | 0                                   | 0                         | 0                                   | (2,463)                         | (2,463)                         |
| Exchange profit on translation of foreign subsidiaries   |       | 0                                   | 0                         | 216                                 | 0                               | 216                             |
| Net decrease in shareholders' funds                      |       | 0                                   | 0                         | (47,606)                            | (2,463)                         | (50,069)                        |
| Shareholders' funds at 30 March 2011                     |       | 82,804                              | 1,959                     | 144,164                             | 2,463                           | 231,390                         |
| Shareholders' funds at 28 March 2012                     |       | 82,804                              | 1,959                     | 96,558                              | 0                               | 181,321                         |

| Profit for the financial year ended 27 March 2013       |       | 0      | 0     | 9,232    | 0 | 9,232    |
|---|-------|--------|-------|----------|---|----------|
| Dividend paid   | 3     | 0      | 0     | (2,500)  | 0 | (2,500)  |
| Profit retained for the financial year ended 27 March 2 | 013   | 0      | 0     | 6,732    | 0 | 6,732    |
| Actuarial loss recognised on pension schemes            | 25    | 0      | 0     | (16,247) | 0 | (16,247) |
| Deferred tax related to actuarial loss                  | 17(e) | 0      | 0     | 1,870    | 0 | 1,870    |
| Exchange loss on translation of foreign subsidiaries    |       | 0      | 0     | (4)      | 0 | (4)      |
| Net decrease in shareholders' funds                     |       | 0      | 0     | (7,649)  | 0 | (7,649)  |
| Shareholders' funds at 28 March 2012                    |       | 82,804 | 1,959 | 96,558   | 0 | 181,321  |
| Shareholders' funds at 27 March 2013                    |       | 82,804 | 1,959 | 88,909   | 0 | 173,672  |

On behalf of the Board:

**John Horgan** Chairman

### Reconciliation of Movement on Shareholders' Funds For the year ended 27 March 2013 (continued)

| Shareholders' funds at 27 March 2013            |      | 82,804                              | 1,959                     | 15,142                              | 99,905                          |
|---|------|-------------------------------------|---------------------------|-------------------------------------|---------------------------------|
| Shareholders' funds at 28 March 2012            |      | 82,804                              | 1,959                     | 52,085                              | 136,848                         |
| Net decrease in shareholders' funds             |      | 0                                   | 0                         | (36,943)                            | (36,943)                        |
| Dividend paid                                   | 3    | 0                                   | 0                         | (2,500)                             | (2,500)                         |
| Loss for the financial year ended 27 March 2013 |      | 0                                   | 0                         | (34,443)                            | (34,443)                        |
| Shareholders' funds at 28 March 2012            |      | 82,804                              | 1,959                     | 52,085                              | 136,848                         |
| Shareholders' funds at 30 March 2011            |      | 82,804                              | 1,959                     | 8,339                               | 93,102                          |
| Net increase in shareholders' funds             |      | 0                                   | 0                         | 43,746                              | 43,746                          |
| Dividend paid                                   | 3    | 0                                   | 0                         | (4,332)                             | (4,332)                         |
| Dividend received                               |      | 0                                   | 0                         | 85,000                              | 85,000                          |
| Loss for the financial year ended 28 March 2012 |      | 0                                   | 0                         | (36,922)                            | (36,922)                        |
| THE COMPANY                                     |      |                                     |                           |                                     |                                 |
|   | Note | Called up<br>Share Capital<br>€'000 | Share<br>Premium<br>€'000 | Profit and<br>Loss account<br>€′000 | Shareholders'<br>Funds<br>€'000 |
|   |      |                                     |                           |                                     |                                 |

In accordance with Section 148(8) of the Companies Act, 1963 and Section 7(1A) of the Companies (Amendment) Act, 1986, the Company is availing of the exemption from presenting its individual profit and loss account to shareholders at the annual general meeting and from filing it with the Registrar of Companies. The Company's result for the financial year, determined in accordance with Irish GAAP, is a trading loss of  $\in$  34,443,000 (2012: loss of  $\in$  36,922,000) and a retained loss of  $\in$  36,943,000 (2012: retained profit of  $\in$  43,746,000).

On behalf of the Board:

**John Horgan** Chairman

### Group Balance Sheet as at 27 March 2013

|  | Note | 27 March<br>2013<br>€′000 | 28 March<br>2012<br>€′000 |
|--|------|---------------------------|---------------------------|
| Fixed assets   |      |                           | 0000                      |
| Intangible assets  | 7    | 19,338                    | 16,402                    |
| Tangible assets  | 8    | 244,333                   | 244,935                   |
| Investment properties                                    | 9    | 7,750                     | 8,660                     |
| Financial assets   | 10   | 976                       | 1,193                     |
|  |      | 272,397                   | 271,190                   |
|  |      |                           |                           |
| Current assets   | 44   | 55 000                    | 05 500                    |
| Stocks   | 11   | 55,228                    | 95,599                    |
| Debtors  | 12   | 76,047                    | 72,162                    |
| Cash at bank and in hand                                 |      | 247,171                   | 196,326                   |
|  |      | 378,446                   | 364,087                   |
| Creditors - amounts falling due within one year          | 13   | (117,530)                 | (87,040)                  |
| Net current assets                                       |      | 260,916                   | 277,047                   |
| Total assets less current liabilities                    |      | 533,313                   | 548,237                   |
| Creditors - amounts falling due after more than one year | 14   | (254,440)                 | (275,141)                 |
| Provisions for liabilities                               | 17   | (53,664)                  | (49,692)                  |
| Net assets before pension funds' assets and liabilities  |      | 225,209                   | 223,404                   |
| Pension fund in a net asset position                     | 25   | 0                         | 976                       |
| Pension funds in a net liability position                | 25   | (51,943)                  | (42,218)                  |
| Net assets after pension funds' assets and liabilities   |      | 173,266                   | 182,162                   |
| Capital and reserves                                     |      |                           |                           |
| Called-up share capital                                  | 18   | 82,804                    | 82,804                    |
| Share premium  | 18   | 1,959                     | 1,959                     |
| Profit and loss account                                  | 10   | 88,909                    | 96,558                    |
| Equity shareholders' funds                               |      | 173,672                   | 181,321                   |
| Minority shareholders' interests:                        |      | 173,072                   | 101,321                   |
| Equity interests   | 19   | (406)                     | (397)                     |
|  | 19   | (408)                     | (397)                     |
| Non-equity interests                                     |      |                           |                           |

On behalf of the Board:

**John Horgan** Chairman Gabriel D'Arcy Managing Director 173,266

182,162

### Company Balance Sheet as at 27 March 2013

|  | Note | 27 March<br>2013<br>€′000 | 28 March<br>2012<br>€′000 |
|--|------|---------------------------|---------------------------|
| Fixed assets   |      |                           |                           |
| Tangible assets  | 8    | 3,812                     | 4,595                     |
| Financial assets   | 10   | 88,246                    | 95,401                    |
|  |      | 92,058                    | 99,996                    |
| Current assets   |      |                           |                           |
| Debtors - amounts falling due after more than one year   | 12   | 223,612                   | 193,808                   |
| Debtors - amounts falling due within one year            | 12   | 43,567                    | 59,939                    |
| Cash at bank and in hand                                 |      | 231,889                   | 182,477                   |
|  |      | 499,068                   | 436,224                   |
| Creditors - amounts falling due within one year          | 13   | (233,827)                 | (122,097)                 |
| Net current assets                                       |      | 265,241                   | 314,127                   |
|  |      |                           |                           |
| Total assets less current liabilities                    |      | 357,299                   | 414,123                   |
| Creditors - amounts falling due after more than one year | 14   | (243,666)                 | (263,040)                 |
| Provisions for liabilities                               | 17   | (9,040)                   | (9,840)                   |
| Net assets before pension fund liabilities               |      | 104,593                   | 141,243                   |
| Pension fund liabilities                                 | 25   | (4,688)                   | (4,395)                   |
| Net assets after pension fund liabilities                |      | 99,905                    | 136,848                   |
|  |      |                           |                           |
| Capital and reserves                                     |      |                           |                           |
| Called-up share capital                                  | 18   | 82,804                    | 82,804                    |
| Share premium  | 18   | 1,959                     | 1,959                     |
| Profit and loss account                                  |      | 15,142                    | 52,085                    |
| Equity shareholders' funds                               |      | 99,905                    | 136,848                   |

On behalf of the Board:

**John Horgan** Chairman

### Cash Flow Statement for the year ended 27 March 2013

| Increase/(decrease) in cash  |       | 50,845        | (1,885)       |
|--|-------|---------------|---------------|
| Financing  | 20(b) | 0             | 0             |
| Net cash inflow/(outflow) before use of liquid resources and financing |       | 50,845        | (1,885)       |
| Equity dividends paid to shareholders                                  |       | (2,500)       | (4,332)       |
| Acquisition of subsidiary undertakings                                 | 20(b) | 0             | (1,708)       |
| Capital expenditure and financial investment                           | 20(b) | (41,833)      | (23,538)      |
| Tax paid   |       | (2,185)       | (4,293)       |
| Returns on investments and servicing of finance                        | 20(b) | (11,105)      | (10,280)      |
| Net cash inflow from operating activities                              | 20(a) | 108,468       | 42,266        |
|  | Note  | 2013<br>€′000 | 2012<br>€′000 |
|  |       |               |               |

#### Reconciliation of net cash flow to movement in net debt

| Increase/(decrease) in cash during the year  | 20(c) | 50,845   | (1,885)  |
|--|-------|----------|----------|
| Change in net debt resulting from cash flows |       | 50,845   | (1,885)  |
| Change from non-cash movements               | 20(c) | (1,166)  | (176)    |
| Net debt at beginning of the financial year  |       | (66,714) | (64,653) |
| Net debt at end of the financial year        |       | (17,035) | (66,714) |

On behalf of the Board:

**John Horgan** Chairman

### Notes to the Financial Statements

#### 1. Consolidation

Bord na Móna plc is a majority State-owned company. 95% of its shares are held by the Minister for Finance. The remaining 5% is held by the employees of the Group through an Employee Share Ownership Plan (ESOP).

The Group financial statements consolidate the financial statements of Bord na Móna plc and all of its subsidiaries.

| 2. Profit/(loss) before taxat        | ion     | 2013     | 2013        |             |           |         | 2012     |           |
|--------------------------------------|---------|----------|-------------|-------------|-----------|---------|----------|-----------|
|                                      |         | Less     | Before      | 2013        |           |         | Less     |           |
|                                      | 2013    | Inter    | exceptional | Exceptional | 2013      | 2012    | Inter    | 2012      |
|                                      | Gross   | Group    | items       | items       | Total     | Gross   | Group    | Total     |
| Continuing operations                | €′000   | €′000    | €′000       | €′000       | €′000     | €′000   | €′000    | €′000     |
| Turnover <sup>1</sup>                |         |          |             |             |           |         |          |           |
| Powergen                             | 76,046  | 0        | 76,046      | 0           | 76,046    | 71,340  | 0        | 71,340    |
| Feedstock                            | 137,150 | (59,285) | 77,865      | (2,543)     | 75,322    | 121,339 | (58,464) | 62,875    |
| Retail                               | 199,308 | (9,967)  | 189,341     | 0           | 189,341   | 183,344 | (11,760) | 171,584   |
| Resource Recovery                    | 71,806  | (180)    | 71,626      | 0           | 71,626    | 65,496  | 0        | 65,496    |
| Anua-Environmental and               |         |          |             |             |           |         |          |           |
| other                                | 14,170  | (385)    | 13,785      | 0           | 13,785    | 13,026  | (495)    | 12,531    |
|                                      | 498,480 | (69,817) |             |             | _         | 454,545 | (70,719) |           |
| Net third party turnover             |         |          | 428,663     | (2,543)     | 426,120   |         |          | 383,826   |
| Cost of sales                        |         |          | (303,723)   | (20,787)    | (324,510) |         |          | (276,974) |
| Gross profit                         |         |          | 124,940     | (23,330)    | 101,610   |         |          | 106,852   |
| Distribution costs                   |         |          | (33,167)    | 0           | (33,167)  |         |          | (31,724)  |
| Administration expenses <sup>2</sup> |         |          | (44,935)    | 0           | (44,935)  |         |          | (78,791)  |
| Operating profit                     |         |          | 46,838      | (23,330)    | 23,508    |         |          | (3,663)   |

#### **Exceptional items**

The Group presents certain material items separately which are unusual by virtue of their size and incidence in the context of its ongoing core operations. This presentation is made to aid understanding of the performance of the Group's underlying business more accurately and reflects the manner in which management analyses its results. Judgement is used by the Group in assessing the particular items which should be disclosed as exceptional. Any amounts deemed "exceptional" have been classified in the profit and loss account in the same way as non-exceptional amounts of the same nature.

The harvesting of peat which is weather dependent is a significant operation within the Group's activities. During the year the Group experienced an increase in the amount of rainfall during the summer months of June to August inclusive. Based on weather records dating back to the 1950's the level of rainfall during this three month period was unprecedented with an increase of 100% to 150% above the norm. The Group achieved only 4% of its annual harvest during this period compared to a normal harvest of 60% to 70% of its annual target. The final outturn for the year was 1.4 million tonnes, 37% of the target and a shortfall of 2.4 million tonnes against the target. In accordance with the Group's exceptional cost accounting policy, the Group has treated the impact as an exceptional cost that impacted the operating performance by €23,330,000 and profit for the year by €20,534,000.

<sup>1</sup>The Group is organised into five business units, Powergen, Feedstock, Retail, Resource Recovery and Anua-Environmental. Analyses by business are based on the Group's management structure. No analysis of Group operating profit or assets by business segment is provided in accordance with SSAP 25, 'Segmental Reporting', as the directors are of the opinion that such disclosure would be seriously prejudicial to the Group's interests.

#### <sup>2</sup> Administration expenses include:

(i) following the appraisal of certain of the Group's businesses, the Group conducted impairment reviews of its assets, in accordance with the Group's accounting policies. This process resulted in an impairment charge of €910,000 in the current year against investment properties (Note 9) (2012: €777,000). Total impairment charges in the prior year amounted to €24,510,000.
 (ii) a charge for reorganisation and redundancy costs of €488,000 (2012: €147,000).

#### 2. Profit/(loss) before taxation (continued)

| ● €000         €000         €000           Profit/(loss) before taxation is arrived at after charging/(crediting)         Xaditors' remuneration'           Statutory audit of Group financial statements         265         340           Other assurance services         10         230           Tax advisory services         93         171           Operating lease rentals         93         171           Plant and machinery         1,502         1,432           Land and buildings         1,82         1,420           Staff costs?         11,82         1,420           Wages and salaries         87,698         9,320           Operating lease rentals         1,142         1,1420           Staff costs?         101,747         109,103           Staff costs capitalised         (1,555)         (704)           Net staff costs capitalised         101,747         109,103           Staff costs capitalised         0         6,876           Profit on disposal of other fixed assets         63         138           Profit on disposal of other fixed assets         63         138           Panation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         2,561     | 2. Profit/(loss) before taxation (continued)  | 2013    | 2012    |
|--|---|---------|---------|
| Auditors' remuneration'         265         340           Statutory audit of Group financial statements         265         340           Other assurance services         10         230           Tax advisory services         93         171           Operating lease rentals         93         171           Plant and machinery         1,502         1,432           Land and buildings         1,182         1,420           Staff costs?:         7         7           Wages and salaries         9,320         10,140           Pension costs         9,320         10,140           Pension costs         101,747         109,103           Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of intangible assets (Note 7)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857                                     |   | €′000   | €′000   |
| Statutory audit of Group financial statements         265         340           Other assurance services         10         230           Tax advisory services         93         171           Operating lease rentals         93         171           Plant and machinery         1,502         1,432           Land and buildings         1,182         1,420           Staff costs?         9,320         10,140           Pension costs         9,320         10,140           Pension costs         4,729         3,356           101,747         109,103         11,747           Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 7)         0         16,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857                         |   |         |         |
| Other assurance services         10         230           Tax advisory services         44         392           Other non-audit services         93         171           Operating lease rentals         1,502         1,432           Plant and machinery         1,502         1,432           Land and buildings         1,182         1,420           Staff costs?         9,320         10,140           Pension costs         9,320         10,140           Pension costs         4,729         3,356           101,747         109,103         Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 7)         0         16,875           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         0         16,857           Impairment of                   |   |         |         |
| Tax advisory services       44       392         Other non-audit services       93       171         Operating lease rentals       1,502       1,432         Plant and machinery       1,502       1,432         Land and buildings       1,182       1,420         Staff costs?       9,320       10,140         Pension costs       9,320       10,140         Pension costs       4,729       3,356         101,747       109,103       Staff costs capitalised       (1,555)         101,747       109,103       Staff costs capitalised       (1,555)       (704)         Net staff costs       100,192       108,339       0       6,876         Profit on disposal of other fixed assets       0       6,876       108,291         Impairment of intangible assets (Note 7)       2,501       3,291       108,291         Impairment of intangible assets (Note 7)       2,501       3,291       108,857         Impairment of intangible assets (Note 7)       0       18,857       108,57         Impairment of investment property (Note 9)       910       777         Research and business development expenditure       4,011       5,664         Capital grants amortised (Note 16)       (1,361)   | Statutory audit of Group financial statements | 265     | 340     |
| Other non-audit services         93         171           Operating lease rentals            Plant and machinery         1,502         1,432           Land and buildings         1,182         1,420           Staff costs?             Wages and salaries         87,698         95,607           Social welfare costs         9,320         10,140           Pension costs         9,320         10,140           Pension costs         4,729         3,356           Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,351)         (1,391)           Number of employees         2013         2012           Average numb   | Other assurance services                      | 10      | 230     |
| Operating lease rentals         1,502         1,432           Plant and machinery         1,602         1,432           Land and buildings         1,182         1,420           Staff costs <sup>2</sup> :         100         100         100           Wages and salaries         9,320         10,140           Pension costs         4,729         3,356           101,747         109,103         100,192         108,399           Depreciation (Note 8)         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857 | Tax advisory services                         | 44      | 392     |
| Plant and machinery       1,502       1,432         Land and buildings       1,182       1,420         Staff costs*:           Wages and salaries       87,698       95,607         Social welfare costs       9,320       10,140         Pension costs       4,729       3,356         101,747       109,103       Staff costs capitalised       (1,555)       (704)         Net staff costs       100,192       108,399           Depreciation (Note 8)       35,686       38,399         6.876         Profit on disposal of other fixed assets       63       138         3.2,501       3.2,911         Impairment of intangible assets (Note 7)       0       16,857        3.2,501       3.2,911         Impairment of intangible assets (Note 7)       0       16,857        3.2,911        3.2,911        3.2,911        3.2,911       3.2,911        3.2,911        3.2,911        3.2,911        3.2,911        3.2,911        3.2,911        3.2,911        3.2,911        3.2,911        3.2,911   |   | 93      | 171     |
| Land and buildings         1,182         1,420           Staff costs <sup>2</sup> :  |   |         |         |
| Staff costs <sup>2</sup> :         Wages and salaries         87,698         95,607           Social welfare costs         9,320         10,140           Pension costs         4,729         3,356           101,747         109,103         (1,555)         (704)           Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:         1,527         1,596           Manufacturing and production         1,527         1,596           Administration         517         545  | Plant and machinery                           | 1,502   | 1,432   |
| Wages and salaries         87,698         95,607           Social welfare costs         9,320         10,140           Pension costs         4,729         3,356           101,747         109,103         Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399         100,192         108,399           Depreciation (Note 8)         35,686         38,399         100,192         108,399           Depreciation (Note 8)         35,686         38,399         100,192         108,399           Impairment of tangible assets (Note 8)         0         6,876         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291         1mpairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777         Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)         1,391           Number of employees         2013         2012         2012           Average numbers employed:   | -   | 1,182   | 1,420   |
| Social welfare costs         9,320         10,140           Pension costs         4,729         3,356           101,747         109,103         Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:  | Staff costs <sup>2</sup> :                    |         |         |
| Pension costs         4,729         3,356           101,747         109,103         Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399         100,192         108,399           Depreciation (Note 8)         35,686         38,399         100,192         108,399           Depreciation (Note 8)         0         6,876         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291         1mpairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777         Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)         2012           Average numbers employed:   | Wages and salaries                            | 87,698  | 95,607  |
| Staff costs capitalised         101,747         109,103           Net staff costs         (1,555)         (704)           Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:  | Social welfare costs                          | 9,320   | 10,140  |
| Staff costs capitalised         (1,555)         (704)           Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857           Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:  | Pension costs                                 | 4,729   | 3,356   |
| Net staff costs         100,192         108,399           Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:         1,527         1,596           Administration         517         545   |   | 101,747 | 109,103 |
| Depreciation (Note 8)         35,686         38,399           Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:  | Staff costs capitalised                       | (1,555) | (704)   |
| Impairment of tangible assets (Note 8)         0         6,876           Profit on disposal of other fixed assets         63         138           Amortisation of intangible assets (Note 7)         2,501         3,291           Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:         1,527         1,596           Administration         517         545           2,044         2,141         2,044   | Net staff costs                               | 100,192 | 108,399 |
| Profit on disposal of other fixed assets       63       138         Amortisation of intangible assets (Note 7)       2,501       3,291         Impairment of intangible assets (Note 7)       0       16,857         Impairment of investment property (Note 9)       910       777         Research and business development expenditure       4,011       5,664         Capital grants amortised (Note 16)       (1,361)       (1,391)         Number of employees       2013       2012         Average numbers employed:   | Depreciation (Note 8)                         | 35,686  | 38,399  |
| Profit on disposal of other fixed assets       63       138         Amortisation of intangible assets (Note 7)       2,501       3,291         Impairment of intangible assets (Note 7)       0       16,857         Impairment of investment property (Note 9)       910       777         Research and business development expenditure       4,011       5,664         Capital grants amortised (Note 16)       (1,361)       (1,391)         Number of employees       2013       2012         Average numbers employed:   | Impairment of tangible assets (Note 8)        | 0       | 6,876   |
| Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:         2013         2012           Manufacturing and production         1,527         1,596           Administration         517         545           2,044         2,141         2,044  |   | 63      | 138     |
| Impairment of intangible assets (Note 7)         0         16,857           Impairment of investment property (Note 9)         910         777           Research and business development expenditure         4,011         5,664           Capital grants amortised (Note 16)         (1,361)         (1,391)           Number of employees         2013         2012           Average numbers employed:         2013         2012           Manufacturing and production         1,527         1,596           Administration         517         545           2,044         2,141         2,044  | Amortisation of intangible assets (Note 7)    | 2,501   | 3,291   |
| Impairment of investment property (Note 9)910777Research and business development expenditure4,0115,664Capital grants amortised (Note 16)(1,361)(1,391)Number of employees20132012Average numbers employed:20132012Manufacturing and production1,5271,596Administration5175452,0442,141  | -   | 0       |         |
| Research and business development expenditure4,0115,664Capital grants amortised (Note 16)(1,361)(1,391)Number of employees20132012Average numbers employed:<br>Manufacturing and production1,5271,596Administration5175452,0442,141  |   | 910     |         |
| Capital grants amortised (Note 16)(1,361)(1,391)Number of employees20132012Average numbers employed:20132012Manufacturing and production1,5271,596Administration5175452,0442,141   | Research and business development expenditure | 4,011   | 5,664   |
| Average numbers employed:       1,527       1,596         Manufacturing and production       1,527       1,596         Administration       517       545         2,044       2,141  | Capital grants amortised (Note 16)            | (1,361) | (1,391) |
| Average numbers employed:       1,527       1,596         Manufacturing and production       1,527       1,596         Administration       517       545         2,044       2,141  | Number of employees                           | 2013    | 2012    |
| Administration         517         545           2,044         2,141   |   |         |         |
| <b>2,044</b> 2,141   | Manufacturing and production                  | 1,527   | 1,596   |
|  | Administration                                | 517     | 545     |
| Peak employment 2,386 2,468  |   | 2,044   | 2,141   |
|  | Peak employment                               | 2,386   | 2,468   |

<sup>1</sup> The Group changed auditors during the year from PricewaterhouseCoopers (PwC) to KPMG. The 2013 fees relate to KPMG only and the 2012 fees to PwC only.

During the year, the Company obtained audit services from KPMG at a cost of €10,000 (2012 PwC: €10,000).

<sup>2</sup> Staff costs include a charge of €488,000 (2012: €147,000) in respect of redundancy costs.

The Group incurred an actuarial loss on its pension schemes of €16,247,000 (2012: €31,379,000) (Note 25) which was charged to the Group statement of total recognised gains and losses.

|                                      | 2,500         | 4,332         |
|--------------------------------------|---------------|---------------|
| To Bord na Móna ESOP Trustee Limited | 125           | 217           |
| To the Minister for Finance          | 2,375         | 4,115         |
| 3. Dividends                         | 2013<br>€′000 | 2012<br>€′000 |

The Company paid a dividend of €0.0383 per share during the year (2012: €0.0664). The total dividend payment for the year was €2,500,000 (2012: €4,332,000).

#### 4. Directors' remuneration

| Executive directors<br>Gabriel D'Arcy | Fees<br>€′000 | Salary<br>€′000 | Performance<br>related pay<br>€'000 | to pension<br>€′000 | Taxable<br>benefits<br>€′000 | Total<br>€′000 |
|---------------------------------------|---------------|-----------------|-------------------------------------|---------------------|------------------------------|----------------|
| Year ended 27 March 2013              | 13            | 226             | 0                                   | 58                  | 20                           | 317            |
| Year ended 28 March 2012              | 13            | 231             | 0                                   | 58                  | 20                           | 322            |

| Fees<br>€′000 | Other<br>remuneration¹<br>€′000 | Company<br>contributions<br>to pension<br>€′000   | Total<br>€′000   |
|---------------|---------------------------------|---|--|
|               |                                 |   |  |
| 50            | 319                             | 35  | 404  |
|               |                                 |   |  |
| 50            | 441                             | 35  | 526  |
|               |                                 |   |  |
| 90            | 0                               | 0   | 90   |
| 79            | 0                               | 0   | 79   |
|               | €'000<br>50<br>90               | Fees         remuneration¹           €'000         €'000           50         319           50         441           90         0 | Fees         remuneration¹         to pension           €'000         €'000         €'000           50         319         35           50         441         35           90         0         0 |

The non-executive chairman receives a fee of €21,600 and each of the Directors receive an annual fee of €12,600. These amounts are adjusted on a pro rata basis where a term of office commences or concludes during the year.

The total remuneration paid to Directors during the year was €811,000 (2012: €927,000).

<sup>1</sup> Other remuneration represents payments made for roles other than directors' roles.

#### 5. Finance (charges)/income

| 5. Finance (charges)/income                      | 2013     | 2012     |
|--|----------|----------|
|  | €′000    | €′000    |
| (a) Interest receivable and similar income       |          |          |
| Interest receivable                              | 6,133    | 5,705    |
| (b) Interest payable and similar charges         |          |          |
| Bank overdraft                                   | (34)     | (148)    |
| Unsecured loan notes                             | (15,829) | (15,894) |
| Amortisation of issue costs                      | (176)    | (176)    |
| Net interest payable                             | (16,039) | (16,218) |
| Less capitalised interest <sup>1</sup>           | 458      | 132      |
|  | (15,581) | (16,086) |
| (c) Other finance income and charges             |          |          |
| Other finance income - pension schemes (Note 25) | 299      | 1,598    |
| Financing charges on provisions (Note 17)        | (1,110)  | (1,013)  |
|  | (811)    | 585      |
| Finance charges, net                             | (10,259) | (9,796)  |

<sup>1</sup> The Group capitalises interest on capital projects that take a substantial period of time to complete. The interest is included as part of the initial measurement of the cost of the tangible fixed asset (Note 8).

| 6. Taxation   |               | 0.01.0        |
|---|---------------|---------------|
|   | 2013<br>€′000 | 2012<br>€′000 |
| Taxation based on the profit/(loss) for the year:                       | 0000          | 0000          |
| Irish corporation tax   |               |               |
| Current tax for the year  | 2,818         | 2,733         |
| Adjustments in respect of prior years                                   | 14            | 113           |
|   | 2,832         | 2,846         |
| Foreign taxation  | _,            | 2,010         |
| Current tax for the year  | 12            | 9             |
| Adjustments in respect of prior years                                   | 0             | 0             |
|   | 12            | 9             |
| Total current tax (see note below)                                      | 2,844         | 2,855         |
| Deferred tax - origination and reversal of timing differences (Note 17) | 465           | 664           |
| Tax on profits on ordinary activities                                   | 3,309         | 3,519         |
|   | 0,000         | 0,010         |
| Factors affecting corporation tax charge for the year                   |               |               |
| Profit/(loss) before taxation   | 12,532        | (12,742)      |
| Standard rate of corporation tax for the year                           | 12.50%        | 12.50%        |
| Profit/(loss) before taxation multiplied by standard rate               | 1,567         | (1,593)       |
|   |               |               |
| Effects of:   |               |               |
| Expenses not deductible for tax purposes                                | 254           | 722           |
| Depreciation and amortisation in excess of capital allowances           | 16            | 168           |
| Ineligible depreciation   | 984           | 623           |
| Impairment of tangible assets and investment property                   | 114           | 860           |
| Amortisation of intangible assets                                       | 312           | 411           |
| Impairment of intangible assets   | 0             | 2,107         |
| Utilisation of tax losses   | 0             | (60)          |
| Taxation rate differences   | 5             | 29            |
| Pension contribution relief in excess of pension cost charge            | (422)         | (525)         |
| Adjustments in respect of prior years                                   | 14            | 113           |
|   | 2,844         | 2,855         |

#### 7. Intangible assets

| 7. Intangible assets               |          | Other       |        |          |         |        |
|------------------------------------|----------|-------------|--------|----------|---------|--------|
|                                    | Goodwill | intangibles | Total  | Goodwill | Patents | Total  |
|                                    | 2013     | 2013        | 2013   | 2012     | 2012    | 2012   |
| THE GROUP                          | €′000    | €′000       | €′000  | €′000    | €′000   | €′000  |
| Cost                               |          |             |        |          |         |        |
| At beginning of the financial year | 66,878   | 503         | 67,381 | 64,188   | 503     | 64,691 |
| Reclassification (Note 8)          | 0        | 7,355       | 7,355  | 0        | 0       | 0      |
| Additions                          | 0        | 1,269       | 1,269  | 0        | 0       | 0      |
| Arising on acquisition (Note 21)   | 0        | 0           | 0      | 2,675    | 0       | 2,675  |
| Exchange adjustment                | 11       | 0           | 11     | 15       | 0       | 15     |
| At end of the financial year       | 66,889   | 9,127       | 76,016 | 66,878   | 503     | 67,381 |
|                                    |          |             |        |          |         |        |
| Amortisation and Impairments       |          |             |        |          |         |        |
| At beginning of the financial year | 50,476   | 503         | 50,979 | 30,326   | 503     | 30,829 |
| Reclassification (Note 8)          | 0        | 3,187       | 3,187  | 0        | 0       | 0      |
| Charge for year                    | 2,098    | 403         | 2,501  | 3,291    | 0       | 3,291  |
| Impairment                         | 0        | 0           | 0      | 16,857   | 0       | 16,857 |
| Exchange adjustment                | 11       | 0           | 11     | 2        | 0       | 2      |
| At end of the financial year       | 52,585   | 4,093       | 56,678 | 50,476   | 503     | 50,979 |
|                                    |          |             |        |          |         |        |
| Net Book Amounts                   |          |             |        |          |         |        |
| At beginning of the financial year | 16,402   | 0           | 16,402 | 33,862   | 0       | 33,862 |
| At and of the financial upor       | 14 204   | E 024       | 10 220 | 10,400   | 0       | 10,400 |
| At end of the financial year       | 14,304   | 5,034       | 19,338 | 16,402   | 0       | 16,402 |

At the beginning of the year the Group reclassified its capitalised grid connection costs from tangible assets to intangible assets. The gross value of capitalised grid connection costs was €7,355,000 and the accumulated amortisation at the date of transfer was €3,187,000 (Note 8).

Other intangibles include €1,269,000 in respect of grid connection costs that are in the course of construction.

The carrying value of goodwill of €14,304,000 (2012: €16,402,000) is represented by goodwill in the Powergen business of €6,357,000 (2012: €6,962,000), goodwill in the Resource Recovery business of €7,705,000 (2012: €9,154,000) and goodwill in the Anua-Environmental business of €242,000 (2012: €286,000).

In accordance with the provisions of FRS 11 - 'Impairment of Fixed Assets', the Group has reviewed the carrying value of goodwill. The recoverable amounts of each of the identified income generating units (IGU) were estimated based on a value in use calculation using cash flow projections based on the financial five year plans as approved by the Board. Cash flows beyond five years are extrapolated based on a perpetuity growth rate of 2.3% (2012: 2.3%) and a pre tax weighted average cost of capital of 9.0% (2012: 9.7%) which are consistent with the Group's expectation for market development and growth in market share where applicable. Based on these reviews there was no impairment of the carrying value of goodwill (2012: impairment charge of €16,857,000 on goodwill in the Resource Recovery sector).

The estimated value in use of the Resource Recovery generation unit is dependent on two key assumptions, the discount rate and the growth rate assumed in future EBITDA for which there could be a reasonably possible change that could result in the carrying amount exceeding the recoverable amount. The following table shows the amount by which these two assumptions would need to change individually in order for the estimated value in use of the Resource Recovery generation unit to be equal to the carrying amount.

#### Movement required in key assumptions for carrying amount to equal value in use:

|               | 2013 |
|---------------|------|
| Discount rate | 2%   |
| EBITDA growth | (7%) |

#### 8. Tangible assets

| At 27 March 2013                       | 37,774   | 11,304            | 54,765                                     | 101,872                       | 7,120  | 31,498  | 244,333        |
|--|--|-------------------|--|-------------------------------|--|---|----------------|
| At 28 March 2012                       | 37,172   | 11,736            | 61,019                                     | 115,323                       | 8,124  | 11,561  | 244,935        |
| Net Book Value                         |  |                   |  |                               |  |   |                |
| At 27 March 2013                       | 90,497   | 19,059            | 184,851                                    | 54,093                        | 10,488   | 0   | 358,988        |
| Exchange adjustment                    | 0  | 0                 | 20   | 0                             | (2)  | 0   | 18             |
| Disposals/retirements <sup>3</sup>     | (207)  | 0                 | (7,898)                                    | 0                             | 0  | 0   | (8,105)        |
| Charge for year                        | 4,276  | 3,388             | 17,333                                     | 10,080                        | 609  | 0   | 35,686         |
| Reclassification (Note 7) <sup>1</sup> | 0  | 0                 | 0  | (3,187)                       | 0  | 0   | (3,187)        |
| At 28 March 2012                       | 86,428   | 15,671            | 175,396                                    | 47,200                        | 9,881  | 0   | 334,576        |
| Accumulated Depreciation               | 00.400   | 45.074            | 475.000                                    | 47.000                        | 0.001  | 2   | 004 570        |
| At 27 March 2013                       | 128,271  | 30,363            | 239,616                                    | 155,965                       | 17,608   | 31,498  | 603,321        |
| Exchange adjustment                    | 0  | 0                 | 24   | 0                             | (13)   | 0   | 11             |
| construction                           | 2,800  | 2,019             | 4,659                                      | 0                             | 0  | (9,478)   | 0              |
| Transfers out of assets under          |  |                   |  |                               |  |   |                |
| Disposals/retirements <sup>3</sup>     | (223)  | 0                 | (7,998)                                    | 0                             | 0  | 0   | (8,221)        |
| Additions at cost <sup>2</sup>         | 2,094  | 937               | 6,516                                      | 367                           | 46   | 29,415  | 39,375         |
| Reclassification (Note 7) <sup>1</sup> | 0  | 0                 | 0  | (6,925)                       | (430)  | 0   | (7,355)        |
| Cost<br>At 28 March 2012               | 123,600  | 27,407            | 236,415                                    | 162,523                       | 18,005   | 11,561  | 579,511        |
|  | 0000   | 0000              |  | 0000                          |  | 000   | 0000           |
| THE GROUP                              | drainage &<br>production<br>buildings<br>€′000 | Landfill<br>€′000 | Railways,<br>plant &<br>machinery<br>€′000 | Generating<br>assets<br>€′000 | administration<br>& research<br>buildings<br>€′000 | Assets in<br>course of<br>construction<br>€′000 | Total<br>€′000 |
| 8. Tangible assets                     | Bogland,                                       |                   |  |                               | Freehold land,                                     |   |                |

<sup>1</sup> At the beginning of the year the group reclassified its capitalised grid connection costs from tangible assets to intangible assets. The gross value of capitalised grid connection costs was €7,355,000 and the accumulated amortisation at the date of transfer was €3,187,000 (Note 7).

<sup>2</sup> Additions includes:

(i) a sum of €1,016,000 in respect of decommissioning and restoration assets (2012: €3,712,000) (Note 17).

(ii) the Group capitalised borrowing costs of €458,000 (2012: €132,000) in respect of assets in the course of construction during the year (Note 5). The rate of interest applied was 7.3% (2012: 7.3%).

<sup>3</sup> Retirements/disposals during the year primarily relate to fully depreciated assets.

In accordance with the provisions of FRS 15 - 'Tangible Fixed Assets' the Group conducted impairment reviews of the Group's tangible assets. This process has resulted in an impairment charge of €Nil (2012: €6,876,000 in the Resource Recovery and Anua-Environmental businesses).

| At 27 March 2013                          | 559  | 799  | 2,454  | 3,812          |
|---|--|--|--|----------------|
|   |  | 1,334                                      | 2,702  | 4,090          |
| <b>Net Book Value</b><br>At 28 March 2012 | 559  | 1,334                                      | 2,702  | 4,595          |
|   |  |  |  | ,              |
| At 27 March 2013                          | 0  | 10,223                                     | 3,733  | 13,956         |
| Charge for year                           | 0  | 1,048                                      | 260  | 1,308          |
| Accumulated Depreciation At 28 March 2012 | 0  | 9,175                                      | 3,473  | 12,648         |
| At 27 March 2013                          | 559  | 11,022                                     | 6,187  | 17,768         |
| Additions at cost                         | 0  | 513  | 12   | 525            |
| At 28 March 2012                          | 559  | 10,509                                     | 6,175  | 17,243         |
| Cost                                      |  |  |  |                |
| THE COMPANY                               | Bogland,<br>drainage &<br>production<br>buildings<br>€′000 | Railways,<br>plant &<br>machinery<br>€′000 | Freehold land,<br>administration<br>& research<br>buildings<br>€'000 | Total<br>€′000 |
| 3. Tangible assets (continued)            |  |  |  |                |

#### 9. Investment properties

| 9. Investment properties   | 2013<br>€′000 | 2012<br>€′000 |
|--|---------------|---------------|
| At beginning of the financial year   | 8,660         | 11,900        |
| Impairment during the year charged to the statement of total recognised gains and losses | 0             | (2,463)       |
| Impairment during the year charged to the profit and loss account                        | (910)         | (777)         |
| At end of the financial year   | 7,750         | 8,660         |

The investment property is stated at market value as at 27 March 2013. Market value means 'the estimated amount for which a property should exchange on the date of valuation between a willing buyer and a willing seller in an arm's length transaction after proper marketing wherin the parties had each acted knowledgeably, prudently and without compulsion'.

The valuation of the Group's freehold interest in the property was carried out by DTZ Sherry Fitzgerald, qualified professional valuers acting in the capacity as external valuer. The valuation was carried out in accordance with the Royal Institution of Chartered Surveyors' Valuation Standards Global, 8th Edition (the 'Red Book'). The valuation was carried out as at 27 March 2013 and resulted in an impairment charge of €910,000 (2012: €3,240,000).

The market value of the investment property has been primarily derived using comparable market transactions on arm's length terms and an assessment of market sentiment. The valuation reflects, where appropriate, the type of tenant actually in occupation or likely to be in occupation after letting of vacant accommodation and the market's perception of their creditworthiness and the remaining useful life of the property.

#### **10. Financial assets**

| THE GROUP                          | 2013<br>€′000 | 2012<br>€'000 |
|------------------------------------|---------------|---------------|
| Joint Venture                      |               |               |
| At beginning of the financial year | 1,193         | 0             |
| Investment during the year         | 500           | 1,525         |
| Group share of loss                | (717)         | (332)         |
| At end of the financial year       | 976           | 1,193         |
| Share of gross assets              | 2,025         | 1,525         |
| Share of gross liabilities         | (1,049)       | (332)         |
| Share of net assets                | 976           | 1,193         |

#### 10. Financial assets (continued)

| The following transactions were carried out with the joint venture: | 2013<br>€′000 | 2012<br>€′000 |
|---|---------------|---------------|
| (a) Purchase of services  | 185           | 253           |
| (b) Provision of finance  | 535           | 1,525         |
| (c) Amounts receivable from joint venture                           | 111           | 246           |
| (d) Amounts payable to joint venture                                | 0             | 1,525         |

Oweninny Power Limited was incorporated in September 2011 as a joint venture between Bord na Móna Energy Limited and ESB Wind Development Limited to develop a 172MW wind farm in Oweninny, Co. Mayo. The joint venture is developing the wind farm project and has not yet commenced trading.

At the balance sheet date the Group had a commitment to provide additional funding of €1,700,000 to fund the development of the Oweninny wind farm.

| ,                                  |                    | Subsidiary undertakings   |        |         |  |
|------------------------------------|--------------------|---------------------------|--------|---------|--|
|                                    | Unlisted<br>shares | Convertible<br>loan stock | Loans  | Total   |  |
| THE COMPANY                        | €′000              | €′000                     | €′000  | €′000   |  |
| At beginning of the financial year | 6,853              | 782                       | 87,766 | 95,401  |  |
| Repayment during the year          | 0                  | (302)                     | 0      | (302)   |  |
| Impairment during the year         | (6,853)            | 0                         | 0      | (6,853) |  |
| At end of the financial year       | 0                  | 480                       | 87,766 | 88,246  |  |

The Company has reviewed the carrying value of investments in subsidiary companies as at 27 March 2013 which resulted in an impairment of the value of unlisted shares of  $\in$ 6,853,000 (2012:  $\in$ 18,547,000). The Company also reviewed the carrying value of the loans of  $\in$ 87,766,000 and there was no impairment on the loans.

The convertible loan stock was issued by the Company's 55% owned subsidiary, Derryarkin Sand and Gravel Limited, with the balance of the stock held by the minority shareholders (Note 19). It is convertible at par value into ordinary shares by agreement between the stockholders and Derryarkin Sand and Gravel Limited. All convertible stock not previously redeemed or converted will be redeemable at par upon the expiration of ten years from the date of issue which is March 2013. Derryarkin Sand and Gravel Limited €302,000 of loan stock to the Company during the year (2012: Nil). The Company has reviewed the carrying value of investments in convertible loan stock at the balance sheet date and impaired the investment by €Nil (2012: €730,000).

#### **10. Financial assets (continued)**

The principal subsidiary and joint venture companies in the Group at 27 March 2013 are as follows:

| Subsidiary company                                    | Business   | Registered office              | Shareholding |
|---|--|--------------------------------|--------------|
| Bord na Móna Energy Limited <sup>1</sup>              | Production and sale of milled peat               | Newbridge, Co Kildare          | 100          |
| Bord na Móna Allen Peat Limited                       | Production and sale of milled peat               | Newbridge, Co Kildare          | 100          |
| Edenderry Power Limited<br>Edenderry Power Operations | Power Generation                                 | Newbridge, Co Kildare          | 100          |
| Limited   | Maintenance of power plants                      | Newbridge, Co Kildare          | 100          |
| Cushaling Power Limited                               | Power Generation                                 | Newbridge, Co Kildare          | 100          |
| Renewable Energy Ireland Limited                      | Power Generation                                 | Newbridge, Co Kildare          | 89           |
| Mount Lucas Wind Farm Limited                         | Power Generation                                 | Newbridge, Co Kildare          | 100          |
| Bruckana Wind Farm Limited                            | Power Generation                                 | Newbridge, Co Kildare          | 100          |
| Bord na Móna Fuels Limited <sup>1</sup>               | Production, sale and distribution of solid fuels | Newbridge, Co Kildare          | 100          |
| BnM Fuels Limited                                     | Production, sale and distribution of solid fuels | Newbridge, Co Kildare          | 100          |
| Suttons Oil Limited                                   | Distribution of oil                              | Newbridge, Co Kildare          | 100          |
| Suttons Limited                                       | Distribution of oil                              | Newbridge, Co Kildare          | 100          |
| Bord na Móna Horticulture Limited <sup>1</sup>        | Production and sale of horticultural products    | Newbridge, Co Kildare          | 100          |
| Bord na Móna Environmental                            | Production, sale and installation of             |                                |              |
| Limited¹<br>Bord na Móna Environmental                | environmental products.                          | Newbridge, Co Kildare          | 100          |
| Products (UK) Limited<br>Bord na Móna Environmental   | Sale and installation of environmental products  | Bridgewater, Somerset, England | 100          |
| Products US Inc.<br>Advanced Environmental Solutions  | Sale and installation of environmental products  | Delaware, U.S.A.               | 100          |
| (Ireland) Limited <sup>1</sup>                        | Resource recovery and recycling company          | Newbridge, Co Kildare          | 100          |
| Bord na Móna Property Limited <sup>1</sup>            | Property holding company                         | Newbridge, Co Kildare          | 100          |
| Derryarkin Sand and Gravel Limited <sup>1</sup>       | Extraction and sale of sand and gravel           | Newbridge, Co Kildare          | 55           |
| Joint venture company                                 |  |                                |              |
| Oweninny Power Limited                                | Power generation                                 | St. Stephen's Green, Dublin 2  | 50           |

Pursuant to the provisions of Section 17, Companies (Amendment) Act, 1986, the Company has guaranteed the liabilities of its Irish subsidiaries with the exception of Suttons Oil Limited. As a result, these companies will be exempted from the filing provisions of Section 7, Companies (Amendment) Act, 1986.

<sup>1</sup>Shareholding held directly by Bord na Móna plc.

#### 11. Stocks

|                    | THE    | GROUP  |
|--------------------|--------|--------|
|                    | 2013   | 2012   |
|                    | €′000  | €′000  |
| Raw materials      | 15,896 | 22,020 |
| Work in progress   | 41     | 318    |
| Finished goods     | 33,474 | 67,568 |
| Maintenance spares | 5,817  | 5,693  |
|                    | 55,228 | 95,599 |

The replacement cost of stocks is not significantly different from their balance sheet values.

| 12. Debtors                              |               |               |               |               |
|--|---------------|---------------|---------------|---------------|
|  |               | GROUP         |               | COMPANY       |
|  | 2013<br>€′000 | 2012<br>€′000 | 2013<br>€′000 | 2012<br>€′000 |
|  | € 000         | € 000         | € 000         | € 000         |
| Trade debtors                            | 60,168        | 56,801        | 0             | 0             |
| Accrued revenue                          | 6,103         | 5,256         | 0             | 0             |
| Amounts due from Group companies         | 0             | 0             | 261,899       | 249,909       |
| Amount owed by joint venture undertaking | 111           | 246           | 9             | 0             |
| Value-added tax                          | 29            | 0             | 139           | 122           |
| Corporation tax                          | 753           | 385           | 69            | 96            |
| Deferred tax (Note 17(e))                | 1,162         | 1,290         | 309           | 335           |
| Prepayments                              | 3,156         | 3,711         | 1,224         | 1,259         |
| Other debtors                            | 4,565         | 4,473         | 3,530         | 2,026         |
|  | 76,047        | 72,162        | 267,179       | 253,747       |
| Amounts fall due as follows:             |               |               |               |               |
| - within one year                        | 74,426        | 71,709        | 43,567        | 59,939        |
| - after more than one year               | 1,621         | 453           | 223,612       | 193,808       |
|  | 76,047        | 72,162        | 267,179       | 253,747       |

Debtors after more than one year in the Company represent loans advanced to subsidiary companies which will be repaid from cash generated by the businesses. The Company reviewed the recoverability of the loans advanced to subsidiaries and impaired the loans by  $\in$ 19,348,000 (2012:  $\in$ Nil).

#### 13. Creditors - amounts falling due within one year

| THE (                            | OMPANY          |
|----------------------------------|-----------------|
| 012     2013       000     €'000 | 2012<br>€′000   |
| 0 <b>19,550</b>                  | 0               |
| 0 <b>145,050</b>                 | 102,408         |
| 92 <b>0</b>                      | 0               |
| 18 <b>735</b>                    | 1,009           |
| 59 <b>194</b>                    | 0               |
| 90 <b>8,998</b>                  | 8,425           |
| 92 <b>0</b>                      | 0               |
| 0 <b>56,950</b>                  | 7,834           |
| 25 <b>0</b>                      | 0               |
| 64 <b>2,350</b>                  | 2,421           |
| 40 <b>233,827</b>                | 122,097         |
|                                  |                 |
| 82 <b>1,296</b>                  | 1,361           |
| 91 <b>952</b>                    | 967             |
| 87 <b>0</b>                      | 0               |
| 77 0                             | 0               |
| 27 <b>102</b>                    | 93              |
| 64 <b>2,350</b>                  | 2,421           |
|                                  | 64 <b>2,350</b> |

| 14. Creditors - amounts falling due after more than one year | THE     | GROUP   | THE C   | OMPANY  |
|--|---------|---------|---------|---------|
|  | 2013    | 2012    | 2013    | 2012    |
|  | €′000   | €′000   | €′000   | €′000   |
| Unsecured loan notes (Note 15)                               | 243,666 | 263,040 | 243,666 | 263,040 |
| Capital grants (Note 16)                                     | 10,774  | 12,101  | 0       | 0       |
|  | 254,440 | 275,141 | 243,666 | 263,040 |

#### 15. Bank loans, overdrafts and unsecured loan notes

| 15. Bank loans, overdrafts and unsecured loan notes | Within one    | Between one and two | Between two and five | After more<br>than five |                |
|---|---------------|---------------------|----------------------|-------------------------|----------------|
| THE GROUP   | year<br>€′000 | years<br>€′000      | years<br>€′000       | years<br>€′000          | Total<br>€′000 |
| Convertible loan notes (Note 20(c))                 | 990           | 0                   | 0                    | 0                       | 990            |
| Unsecured loan notes <sup>1</sup>                   | 19,550        | 40,569              | 96,746               | 106,351                 | 263,216        |
| At 27 March 2013                                    | 20,540        | 40,569              | 96,746               | 106,351                 | 264,206        |
| At 28 March 2012                                    | 0             | 19,542              | 105,216              | 138,282                 | 263,040        |
| THE COMPANY   |               |                     |                      |                         |                |
| Overdrafts <sup>2</sup>                             | 145,050       | 0                   | 0                    | 0                       | 145,050        |
| Unsecured loan notes <sup>1</sup>                   | 19,550        | 40,569              | 96,746               | 106,351                 | 263,216        |
| At 27 March 2013                                    | 164,600       | 40,569              | 96,746               | 106,351                 | 408,266        |
| At 28 March 2012                                    | 102,408       | 19,542              | 105,216              | 138,282                 | 365,448        |
|   |               |                     |                      |                         |                |

<sup>1</sup>Net of unsecured loan note capitalised issue costs. At the balance sheet date the value of capitalised issue costs was €675,000 (2012: €851,000).

On 27 March 2013 the Group had US\$355,000,000 fixed rate debt (€263,891,375 equivalent) arising from two US private placement transactions, which were completed on 22 June 2006 (US\$150,000,000 : €117,462,803) and 6 August 2009 (US\$205,000,000 : €146,428,572). In order to fully hedge the associated US Dollar exchange rate exposures and convert the underlying interest rates to fixed, the Group entered into a number of cross currency swaps to match the maturity profile of the unsecured loan notes.

#### Fair value of the financial instruments:

Fair value is the amount at which a financial instrument could be exchanged in an arm's length transaction between informed and willing parties other than in a forced liquidation or sale. The fair value of the cross currency swap asset at 27 March 2013 was €19,850,000 (2012: €9,924,000). In line with the Group's accounting policies, the fair value of derivative financial instruments is not recognised in the balance sheet.

<sup>2</sup> The Company and certain of its subsidiary companies have entered into a 'Cashpool Agreement' with their principal bankers. The Cashpool Agreement includes cross guarantees and a Master Netting Agreement in respect of specified accounts contained within that agreement.

#### 16. Deferred income - capital grants

|                                      | THE     | GROUP   |
|--------------------------------------|---------|---------|
|                                      | 2013    | 2012    |
|                                      | €′000   | €′000   |
| At beginning of the financial year   | 13,493  | 14,884  |
| Amortised during the year (Note 2)   | (1,361) | (1,391) |
| At end of the financial year         | 12,132  | 13,493  |
| Amounts due as follows:              |         |         |
| - within one year (Note 13)          | 1,358   | 1,392   |
| - after more than one year (Note 14) | 10,774  | 12,101  |
|                                      | 12,132  | 13,493  |

#### 17. Provisions for liabilities

#### THE GROUP

|                                       | 36,912                         | 162                            | 6,851     | 1,966 | 7,773  | 53,664  |
|---------------------------------------|--------------------------------|--------------------------------|-----------|-------|--|---------|
| - after more than one year            | 30,968                         | 0                              | 0         | 0     | 6,933  | 37,901  |
| - within one year                     | 5,944                          | 162                            | 6,851     | 1,966 | 840  | 15,763  |
| Amounts due as follows:               |                                |                                |           |       |  |         |
| At 27 March 2013                      | 36,912                         | 162                            | 6,851     | 1,966 | 7,773  | 53,664  |
| Utilised during the year              | (1,317)                        | (733)                          | (1,206)   | (181) | 0  | (3,437) |
| Capitalised during the year           | 1,016                          | 0                              | 0         | 0     | 0  | 1,016   |
| Financing charge (Note 5)             | 1,110                          | 0                              | 0         | 0     | 0  | 1,110   |
| Credit to the profit and loss account | (616)                          | (52)                           | (717)     | (165) | 0  | (1,550) |
| Charge to the profit and loss account | 2,477                          | 540                            | 1,750     | 642   | (46)   | 5,363   |
| Reclassification <sup>1</sup>         | 1,470                          | 0                              | 0         | 0     | 0  | 1,470   |
| At 28 March 2012                      | 32,772                         | 407                            | 7,024     | 1,670 | 7,819  | 49,692  |
|                                       | €′000                          | €′000                          | €′000     | €′000 | €′000  | €′000   |
|                                       | Environmental<br>reinstatement | Reorganisation<br>& redundancy | Insurance | c     | Deferred tax<br>excluding<br>deferred tax<br>on pension<br>deficit | Total   |

#### THE COMPANY

| - after more than one year            | 0                                       | 0                                       | 0                  | 0     | 0   | 0              |
|---------------------------------------|---|---|--------------------|-------|---|----------------|
| - within one year                     | 2,192                                   | 40                                      | 6,808              | 0     | 0   | 9,040          |
| Amounts due as follows:               |   |   |                    |       |   |                |
| At 27 March 2013                      | 2,192                                   | 40                                      | 6,808              | 0     | 0   | 9,040          |
| Utilised during the year              | (100)                                   | (275)                                   | (1,186)            | (125) | 0   | (1,686)        |
| Credit to the profit and loss account | (503)                                   | 0                                       | (657)              | 0     | 0   | (1,160)        |
| Charge to the profit and loss account | 0                                       | 296                                     | 1,750              | 0     | 0   | 2,046          |
| Reclassification <sup>1</sup>         | 0                                       | 0                                       | 0                  | 0     | 0   | 0              |
| At 28 March 2012                      | 2,795                                   | 19                                      | 6,901              | 125   | 0   | 9,840          |
|                                       | Environmental<br>reinstatement<br>€′000 | Reorganisation<br>& redundancy<br>€′000 | Insurance<br>€′000 | c     | Deferred tax<br>excluding<br>deferred tax<br>on pension<br>deficit<br>€′000 | Total<br>€′000 |

<sup>1</sup> Reclassification of amounts previously included in other accruals (Note 13).

#### (a) Environmental reinstatement

Environmental reinstatement costs include:

- (i) Costs that will be incurred at the end of the economic lives of the peatlands. Under FRS 12 'Provisions, Contingent Liabilities and Contingent Assets', provision is made for these costs when the circumstances occur giving rise to the obligation under the Group's Integrated Pollution Prevention Control licence to decommission and reinstate the peatlands post peat production. The provision of €15,772,000 as at 27 March 2013 represents the present value of the expected future costs of decommissioning and reinstatement. The costs are provided on a discounted basis and a financing charge is included in the profit and loss account and added to the provision each year.
- (ii) Environmental provisions of €6,742,000 recognised in accordance with FRS 12 in respect of the Group's assessment of environmental liabilities in relation to an AES site which was in existence prior to the Group's acquisition of the business in May 2007. The provisions are based on the Group's estimate of the present value of future remediation costs, based on advice received from third party environmental experts.

#### 17. Provisions for liabilities and charges (continued)

- (iii) The cost of maintaining the landfill facility post closure (2028) and the cost of capping existing engineered cells in use. The Group's minimum unavoidable costs measured at present value amount to €10,091,000 at 27 March 2013. The Group continue to review the composition and quantum of these costs which may be impacted by a number of factors including changes in legislation and technology. The total post closure costs of landfill sites, including such items as monitoring, gas and leachate management and licensing, have been estimated by management based on current best practice and technology available. The dates of payments of these aftercare costs are uncertain but are anticipated to be over a period of approximately thirty years.
- (iv) Certain other environmental restoration costs of €2,192,000 are recognised in accordance with the provisions of FRS 12, being the Group's estimate of waste removal and waste management costs associated with certain of its lands. These costs may be impacted by a number of factors including changes in legislation and technology. These estimates are reviewed annually based on advice from third party environmental experts.
- (v) A provision of €1,102,000 is made for power station closure costs based on the present value of the current estimate of the costs of closure of generating stations at the end of their useful economic lives. The costs are provided on a discounted basis and a financing charge is included in the profit and loss account and added to the provision each year.
- (vi) A provision of €1,013,000 is made for plant closure costs based on the present value of the current estimate of the costs of closure of briquette and horticulture compost plants at the end of their useful economic lives. The costs are provided on a discounted basis and a financing charge is included in the profit and loss account and added to the provision each year.

#### (b) Reorganisation and redundancy

A provision for reorganisation and redundancy costs is recognised when a constructive obligation exists. The provision represents the Directors' best estimate of the cost of these measures and it is expected to be used within the next year. Included in debtors at 27 March 2013 is a sum of  $\in$  194,000 (2012:  $\in$  254,000) which is recoverable from the Department of Enterprise, Trade and Innovation.

#### (c) Insurance

The insurance provision relates to employer's, public and product liability claims covered under the Group's self-insurance policy. This provision is determined on completion of a case by case assessment. The provision includes a sum for incidents incurred but not reported at the balance sheet date.

#### (d) Other

Other provisions include various anticipated warranty, refundable deposits and other costs, including costs yet to be incurred relating to contracting work carried out.

#### 17. Provisions for liabilities and charges (continued)

(e) Deferred tax

The deferred tax provision is comprised of:

|   | THE (   | GROUP   | THE COMPAN |       |
|---|---------|---------|------------|-------|
|   | 2013    | 2012    | 2013       | 2012  |
|   | €′000   | €'000   | €′000      | €′000 |
| Accelerated capital allowances  | 7,095   | 7,030   | (173)      | (175) |
| General provisions  | (353)   | (348)   | (136)      | (160) |
| Unutilised tax losses   | (131)   | (153)   | 0          | 0     |
| Undiscounted provision for deferred tax   | 6,611   | 6,529   | (309)      | (335) |
| Pension asset - deferred tax liability (Note 25)                                    | 0       | 139     |            |       |
| Pension liability - deferred tax asset (Note 25)                                    | (6,751) | (5,403) |            |       |
| Deferred tax including that relating to pension deficit                             | (140)   | 1,265   |            |       |
| The movement on deferred tax during the year was as follows:                        |         |         |            |       |
| Deferred tax at the beginning of the financial year                                 | 1,265   | 4,431   | (335)      | (281) |
| Deferred tax charge/(credit) in the profit and loss account excluding charge        |         |         |            |       |
| related to pensions   | 82      | 139     | 26         | (54)  |
| Deferred tax charge in the profit and loss account related to pensions              | 383     | 525     | 0          | 0     |
| Net deferred tax charge/(credit) in the profit and loss account (Note 6)            | 465     | 664     | 26         | (54)  |
| Deferred tax on pension liability in statement of total recognised gains and losses | (1,870) | (3,864) | 0          | 0     |
| Loss relief surrendered to minority shareholder                                     | 0       | 34      | 0          | 0     |
| Deferred tax at the end of the financial year                                       | (140)   | 1,265   | (309)      | (335) |
| Deferred tax provision  | 7,773   | 7,819   | 0          | 0     |
| Deferred tax asset (Note 12)  | (1,162) | (1,290) | (309)      | (335) |
| Deferred tax liability related to pension fund asset (Note 25)                      | 0       | 139     | 0          | 0     |
| Deferred tax asset related to pension fund liability (Note 25)                      | (6,751) | (5,403) | 0          | 0     |
|   | (140)   | 1,265   | (309)      | (335) |
|   |         |         |            |       |

At 27 March 2013 the Group had other potential deferred tax assets amounting to €1,380,000 (2012: €1,810,000). These assets have not been recognised due to uncertainty over recoverability.

#### 18. Share capital

| At end of the financial year              | 82,804  | 1,959   | 84,763 | 82,804  | 1,959   | 84,763  |
|---|---------|---------|--------|---------|---------|---------|
| At beginning of the financial year        | 82,804  | 1,959   | 84,763 | 82,804  | 1,959   | 84,763  |
|   | €′000   | €′000   | €′000  | €'000   | €′000   | €'000   |
|   | Capital | Premium | Total  | Capital | Premium | Total   |
|   | Share   | Share   |        | Share   | Share   |         |
| Allotted and fully paid                   | 2013    | 2013    | 2013   | 2012    | 2012    | 2012    |
| 300,000,000 ordinary shares of €1.27 each |         |         |        |         | 380,921 | 380,921 |
|   |         |         |        |         |         | 000.004 |
|   |         |         |        |         | €′000   | €′000   |

At 27 March 2013 the total number of ordinary shares allotted and fully paid was 65,212,638 (2012: 65,212,638).

In December 2008, Bord na Móna plc put in place an Employee Share Ownership Plan (ESOP) to facilitate the issue of 5% of the issued share capital of Bord na Móna plc to eligible employees of the Company and its Irish subsidiaries. These shares were provided to employees in return for the agreed business transformation achieved in a number of years prior to 2008.

In December 2008, Bord na Móna plc issued 3,260,631 shares to Bord na Móna ESOP Trustee Limited for €6,100,000. The principal rights attaching to each share include the right to exercise a vote at annual general meetings of the shareholders, entitlement to dividends from profits when declared and the right to proportionate participation in a surplus on winding up. The shares were issued at a value of €1.87 per share which resulted in a share premium of €1,959,000. The shares were initially held by the Trust before being appropriated on the third anniversary of the allocation date. In December 2011, all of the shares were appropriated to the eligible participants through the Approved Profit Sharing Scheme in accordance with the rules of the scheme.

#### 19. Minority shareholders' interest

| At 27 March 2013                     | (406)                        | 0                                | (406)          |
|--------------------------------------|------------------------------|----------------------------------|----------------|
| Transfer to financial liability      | 0                            | (990)                            | (990)          |
| Repayment during the year            | 0                            | (248)                            | (248)          |
| Share of loss for the financial year | (9)                          | 0                                | (9)            |
| At 28 March 2012                     | (397)                        | 1,238                            | 841            |
| 19. Minority shareholders' interest  | Equity<br>interests<br>€′000 | Non-equity<br>interests<br>€′000 | Total<br>€'000 |

During the year the minority shareholders' share of the non-equity loan was transferred to current liabilities as a result of a change in terms.

2013

2012

#### 20. Amounts included in cash flow statement

| 20. Amounts included in cash flow statement                                       |               |                               |
|---|---------------|-------------------------------|
| (a) Reconciliation of operating profit to net cash flow from operating activities | 2013          | 2012                          |
|   | €′000         | €′000                         |
| Operating profit  | 23,508        | (3,663)                       |
| Depreciation of tangible assets   | 35,686        | 38,399                        |
| Impairment of tangible assets   | 0             | 6,876                         |
| Amortisation of intangible assets   | 2,501         | 3,291                         |
| Impairment of intangible assets   | 0             | 16,857                        |
| Impairment of investment property   | 910           | 777                           |
| Non-cash consideration for acquisition undertaking (Note 21)                      | 0             | (1,626)                       |
| Profit on sale of fixed assets  | (63)          | (172)                         |
| Amortisation of capital grants  | (1,361)       | (1,391)                       |
| Difference between provisioning charges and payments                              | 1,486         | (362)                         |
| Difference between pension charge and cash contributions                          | (3,762)       | (2,603)                       |
| Decrease/( increase) in stocks  | 40,371        | (12,482)                      |
| (Increase)/decrease in debtors  | (2,141)       | 2,690                         |
| Increase/(decrease) in creditors  | 11,333        | (4,325)                       |
| Net cash flow from operating activities   | 108,468       | 42,266                        |
| Returns on investments and servicing of finance                                   | (15 990)      | (16.068)                      |
| Interest paid   | (15,990)      | (16,068)                      |
| Interest received   | 4,885         | 5,911                         |
| Dividends paid to minority shareholders in subsidiary undertaking                 | 0             | (123)                         |
| Net cash outflow  | (11,105)      | (10,280)                      |
| Capital expenditure and financial investment                                      |               |                               |
| Payments to acquire tangible fixed assets   | (38,718)      | (23,865)                      |
| Proceeds from disposal of fixed assets  | 179           |                               |
| Payments to acquire intangible fixed assets                                       | (1,269)       | 327                           |
| Investment in joint venture   | (2,025)       | 327<br>0                      |
| Net cash outflow  |               |                               |
|   | (41,833)      | 0                             |
| Acquisitions and disposals  |               | 0                             |
| Acquisitions and disposals<br>Acquisition of undertakings (Note 21)               |               | 0<br>0<br>(23,538)            |
|   | (41,833)      | 0<br>0<br>(23,538)<br>(1,708) |
| Acquisition of undertakings (Note 21) Net cash outflow                            | (41,833)<br>0 | 0<br>0<br>(23,538)<br>(1,708) |
| Acquisition of undertakings (Note 21)   | (41,833)<br>0 | 0                             |

#### 20. Amounts included in cash flow statement (continued)

| (c) Analysis of net debt                      | At beginning<br>of year<br>€′000 | Cash Flow<br>€′000 | Non-cash<br>€′000 | At end of<br>year<br>€'000 |
|---|----------------------------------|--------------------|-------------------|----------------------------|
| Unsecured Ioan notes (Note 15)                | (263,040)                        | 0                  | (176)             | (263,216)                  |
| Convertible loan notes (Note 15) <sup>1</sup> | 0                                | 0                  | (990)             | (990)                      |
| Cash  | 196,326                          | 50,845             | 0                 | 247,171                    |
| Net debt                                      | (66,714)                         | 50,845             | (1,166)           | (17,035)                   |

<sup>1</sup> During the year convertible loan notes of €990,000 were reclassified to financial liabilities (Note 19).

#### 21. Acquisitions

Advanced Environmental Solutions (Ireland) Limited acquired the waste collection business of Kildare County Council with effect from 22 August 2011 and the waste collection business of Wexford County Council with effect from 6 February 2012 for a combined consideration of €3,334,000. Both acquisitions have been accounted for using the acquisition method of accounting. Details of the provisional fair values, fair value adjustments and final fair values of the assets acquired are set out below.

|  | Provisional         | Fair value         | Final fair     |
|--|---------------------|--------------------|----------------|
|  | fair values<br>2012 | Adjustment<br>2013 | values<br>2013 |
|  | €′000               | €′000              | €′000          |
| Tangible assets  | 651                 | 0                  | 651            |
| Net current assets   | 8                   | 0                  | 8              |
| Net assets acquired  | 659                 | 0                  | 659            |
| Goodwill arising on acquisition (Note 7)                                   | 2,675               | 0                  | 2,675          |
| Total consideration (including transaction costs)                          | 3,334               | 0                  | 3,334          |
| Satisfied by   |                     |                    |                |
| Satisfied by:<br>Cash  | 1,708               | 0                  | 1,708          |
| Non-cash consideration   | 1,626               | 0                  | 1,626          |
| Total consideration  | 3,334               | 0                  | 3,334          |
| 22. Capital commitments  |                     |                    |                |
| Expenditure contracted for but not provided is estimated to be as follows: |                     |                    |                |
|  |                     | 2013               | 2012           |
| THE GROUP  |                     | €′000              | €′000          |
| Tangible asset commitment  |                     | 141,690            | 5,236          |
|  |                     | 141,690            | 5,236          |

| Tangible asset commitment | 462 | 0 |
|---------------------------|-----|---|
|                           | 462 | 0 |

The Group is developing two wind farms at Mount Lucas, Co. Offaly and Bruckana on the borders of counties Kilkenny, Laois and Tipperary and has entered into a number of contracts.

#### 23. Operating lease commitments

At 27 March 2013 the Group had annual commitments under non-revocable operating leases expiring as follows:

| <b>THE GROUP</b><br>Operating leases which expire: | Land and<br>buildings<br>2013<br>€′000 | Plant and<br>machinery<br>2013<br>€′000 | Land and<br>buildings<br>2012<br>€'000 | Plant and<br>machinery<br>2012<br>€'000 |
|--|--|---|--|---|
| Within one year                                    | 49                                     | 384                                     | 55                                     | 375                                     |
| Within one to five years                           | 322                                    | 1,271                                   | 372                                    | 960                                     |
| After five years                                   | 681                                    | 0                                       | 673                                    | 0                                       |
|  | 1,052                                  | 1,655                                   | 1,100                                  | 1,335                                   |

| <b>THE COMPANY</b><br>Operating leases which expire: | Other<br>2013<br>€′000 | Plant and<br>machinery<br>2013<br>€′000 | Other<br>2012<br>€′000 | Plant and<br>machinery<br>2012<br>€'000 |
|--|------------------------|---|------------------------|---|
| Within one year                                      | 0                      | 5                                       | 0                      | 31                                      |
| Within one to five years                             | 0                      | 180                                     | 0                      | 116                                     |
| After five years                                     | 0                      | 0                                       | 0                      | 0                                       |
|  | 0                      | 185                                     | 0                      | 147                                     |

#### 24. Guarantees and contingent liabilities

In the normal course of business the Company provides guarantees in respect of liabilities of certain of its subsidiaries.

From time to time Group companies are party to various negotiations over contractual commitments or obligations, various legal proceedings and in respect of industrial relations matters arising in the normal course of business. It is the opinion of the Directors that these negotiations and proceedings will have no material adverse impact on the financial position of the Group.

#### 25. Pension schemes

(i) Defined benefit schemes

#### (a) Description of the Bord na Móna pension schemes

The Group operates three contributory defined benefit pension schemes covering the majority of employees, each of which is funded by contributions from the Group and the members. Contributions are based on the advice of a professional qualified actuary obtained at regular intervals at average rates of pensionable emoluments.

The two principal schemes in operation are the General Employees Superannuation Scheme (GESS) which covers management, professional and clerical employees and the Regular Works Employees Superannuation Scheme (RWESS) which covers remaining categories of employees. A third scheme BnM Fuels Pension scheme covers employees who became Group employees on the acquisition of the Coal Distributors Group, Sutton Group and Sheehan and Sullivan.

Bord na Móna plc has also awarded unfunded pension benefits to certain retired employees including former managing directors and their dependants. The future cost of funding these pensions is recognised in the balance sheet at  $\leq$ 4,688,000 based on an actuarial valuation at the balance sheet date (2012:  $\leq$ 4,395,000).

#### (b) Actuarial valuations and funding position of schemes

The actuarial method used (aggregate method) determines a contribution rate which should, if continued until the last of the present members retires, provide a fund which is sufficient to provide their benefits. The assumptions which have the most significant effect on the results of the actuarial valuation are those relating to the return on investments and the rate of increase in remuneration.

The most recent full valuations for the GESS and RWESS schemes were prepared as of 31 March 2011 and the BnM Fuels scheme valuation was prepared as of 1 April 2012. In the actuarial valuations it was assumed that the schemes' investments will earn a real rate of investment return of 3% above the rate of wage inflation. In the latest actuarial valuations the market value of the schemes' investments was €241.5 million.

#### 25. Pension schemes (continued)

The most recent actuarial valuations of these three schemes showed the following :

(i) a deficit of €34.2 million on the GESS scheme

(ii) a deficit of €4.8 million on the RWESS scheme

(iii) a deficit of €2.5 million on the BnM Fuels scheme

At March 2011 after allowing for expected future increases in earnings and pensions in payment, the valuations indicated that the actuarial value of total scheme assets was sufficient to cover 72% and 97% of the benefits that had accrued to the members of the GESS and RWESS schemes respectively at the valuation dates. These actuarial valuations are available for inspection by members of the schemes but not for public inspection. In relation to the BnM Fuels scheme the actuarial value of total scheme assets was sufficient to cover 74% of the benefits that had accrued to members at the valuation date.

In common with many other defined benefit pension schemes, all three defined benefit plans are in net deficits, when the total value of the respective scheme assets is compared to the actuarial value of the accrued benefits of the members.

A funding proposal to address the RWESS scheme benefits was approved by the Board and shareholders and active members during the 2010 financial year. The revised funding arrangement required the active members to increase their contribution rate by 1.5% of their pensionable salary. The Group agreed to match the active members' contributions. The approved terms of the revised funding proposals include the provision of increased benefits for members under the N200, which provided for improved benefits for members whose uplifted pensionable salary falls below a threshold multiple of the State pension. The other terms of the restructuring arrangements included a cap on pensionable salaries and the closure of the scheme to new entrants. The increased benefits provided to those active members, effective from 1 January 2010, accrue over future service from 1 January 2010 until the sixtieth birthday of each member. The present value of the estimated cost at 27 March 2013 was €7,800,000 and the Group will meet the capital cost by way of fixed annual capital payments by 30 June over a period of no more than twelve years.

Discussions in relation to the GESS deficit are ongoing with the various stakeholders with a view to formulating an agreed funding proposal. Given the recent regulation changes and the risk reserve funding requirement it is expected that a funding proposal subject to approval by the required parties will be in place within the next number of months. Current pensions regulations allow in situations such as this, for a funding solution over a period of up to 10 years. A funding solution over such a period would allow the scheme to benefit from both additional employer and employee contributions and also from a potential recovery in global equity markets, which would increase the value of the scheme assets.

Discussions in relation to the BnM Fuels pension deficit are also ongoing with the various stakeholders to reach an agreement on funding proposal. A number of measures are under consideration and a funding solution that will result in additional contributions by the Group over a period of ten years and benefits changes for the members.

#### (c) FRS 17 'Retirement Benefits'

For the purposes of FRS 17 the actuarial valuations of the defined benefit schemes were updated to the balance sheet date by a qualified independent actuary. A full actuarial valuation of the unfunded pensions was completed by a qualified independent actuary at the balance sheet date.

The Turf Development Acts 1946 to 1998 and the rules governing the Bord na Móna GESS and RWESS pension schemes lay down in considerable detail the benefits that are to be provided to members. They also stipulate the shared contributions to be paid by both Bord na Móna and the contributing members. This does not conform to the 'balance of cost' defined benefit approach. For the purposes of reporting in accordance with FRS 17 at 27 March 2013, 100% of the pension scheme deficits on the RWESS, GESS and BnM Fuels defined benefit schemes have been recognised in the financial statements. The RWESS defined benefit scheme had a surplus at March 2012 and the Group has accounted for its share of the opening pension scheme surplus on a 50:50 basis between members and the Group. As 100% of the current service cost and finance costs were charged to the profit and loss account in the past, this amount has been reflected in the statement of recognised gains and losses during the year ended 27 March 2013 as noted below.

Current service costs, determined using the projected unit method, and any past service items stemming from benefits enhancements or curtailments are dealt with as components of operating costs or set against provisions as appropriate. The interest cost associated with the pension schemes' liabilities together with the expected return on pension schemes' assets are included within other finance income and charges in the profit and loss account.

#### 25. Pension schemes (continued)

| March 2013<br>e:000         March 2013<br>e:000           Fair value of the schemes' liabilities and unfunded pensions liabilities         (330,411)         (296,560)           Members' share of surplus on RWESS scheme         0         (1,115)           Revised present value of schemes' liabilities and unfunded pension liabilities         (330,411)         (296,560)           Pension deficit         (58,694)         (46,506)           Related net deferred tax asset (Note 17(e))         6,751         5,264           Net pension deficit is comprised as follows:         Pension asset         0         1,115           Related net deferred tax iability (Note 17(e))         0         1,115         Related net deferred tax asper Group balance sheet         0         976           Pension asset net of deferred tax asper Group balance sheet         0         976         1,402         1,4133           Related net deferred tax asper Group balance sheet         0         976         1,433         (42,213)           Related net deferred tax asper Group balance sheet         (51,943)         (42,213)         (42,213)           Net pension deficit         (51,943)         (42,213)         (42,213)         (42,213)           Net pension deficit         (51,943)         (42,213)         (42,213)         (42,213)         (42,213)         (42,213) | The amounts recognised in the Balance Sheet are as follows:                    |            |            |
|---|--|------------|------------|
| Fair value of the schemes' assets         271,717         251,169           Present value of schemes' liabilities and unfunded pensions liabilities         (330,411)         (296,560)           Members' share of surplus on RWESS scheme         0         (1,115)           Revised present value of schemes' liabilities and unfunded pension liabilities         (330,411)         (297,675)           Pension deficit         (58,664)         (46,506)           Related net deferred tax asset (Note 17(e))         6,751         5,264           Net pension deficit         (51,943)         (41,242)           The net pension deficit is comprised as follows:             Pension asset         0         1,115           Related net deferred tax liability (Note 17(e))         0         (139)           Pension deficit         (58,694)         (47,621)           Related net deferred tax asper Group balance sheet         0         976           Pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           The amounts recognised in the Profit and Loss Account are as follows:         March 2013 <t< th=""><th></th><th>March 2013</th><th>March 2012</th></t<>            |  | March 2013 | March 2012 |
| Dresent value of schemes' liabilities and unfunded pensions liabilities(230,411)(296,560)Members' share of surplus on RWESS scheme0(1,115)Revised present value of schemes' liabilities and unfunded pension liabilities(330,411)(297,675)Pension deficit(58,694)(46,506)Related net deferred tax asset (Note 17(e))6,7515,264Net pension deficit(51,943)(41,242)The net pension deficit is comprised as follows:01,115Pension asset01,115Related net deferred tax liability (Note 17(e))0(139)Pension asset net of deferred tax as per Group balance sheet0976Pension deficit(58,694)(47,621)Related net deferred tax asset (Note 17(e))6,7515,403Pension deficit net of deferred tax as per Group balance sheet0976Pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(2,710)(2,368)Current service cost(2,710)(2,368)Analysis of the amount credited to other finance income(2,710)(2,368)Analysis of the amount credited to other finance income2991,598Total pension infinities(11,870)(13,321)Net return on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Tot  |  | 2000       | 2 000      |
| Members' share of surplus on RWESS scheme         0         (1,115)           Revised present value of schemes' liabilities and unfunded pension liabilities         (330,411)         (297,675)           Pension deficit         (58,694)         (46,506)           Related net deferred tax asset (Note 17(e))         6,751         5,264           Net pension deficit         (51,943)         (41,242)           The net pension deficit is comprised as follows:             Pension asset         0         1,115           Related net deferred tax as per Group balance sheet         0         976           Pension deficit net of deferred tax as per Group balance sheet         0         976           Pension deficit         (51,943)         (42,218)           Related net deferred tax as per Group balance sheet         0         976           Pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           The amounts recognised in the Profit and Loss Account are as follows:         March 2013         March 2012           Current service cost         (2,710)         (2,368)         (2,710)         (2,368)           Analysis of the amount credited to other fi   | Fair value of the schemes' assets  | 271,717    | 251,169    |
| Revised present value of schemes' liabilities and unfunded pension liabilities         (330,411)         (297,675)           Pension deficit         (58,694)         (46,506)           Related net deferred tax asset (Note 17(e))         6,751         5,264           Net pension deficit         (51,943)         (41,242)           The net pension deficit is comprised as follows:         0         1,115           Pension asset         0         1,115           Related net deferred tax liability (Note 17(e))         0         (139)           Pension asset net of deferred tax as per Group balance sheet         0         976           Pension deficit         (58,694)         (47,621)           Related net deferred tax asset (Note 17(e))         6,751         5,403           Pension deficit net of deferred tax as per Group balance sheet         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           The amounts recognised in the Profit and Loss Account are as follows:         March 2012         €000           Analysis of the amount charged to operating profit         (2,710)         (2,368)           Current service cost         (2,710)         (2,368)           Interest on schemes' liabilities         (11,870)         (13,321)           Net eduron schemes' lia                                  | Present value of schemes' liabilities and unfunded pensions liabilities        | (330,411)  | (296,560)  |
| Pension deficit         (58,694)         (46,506)           Related net deferred tax asset (Note 17(e))         6,751         5,264           Net pension deficit         (51,943)         (41,242)           The net pension deficit is comprised as follows:         0         1,115           Pension asset         0         1,115           Related net deferred tax liability (Note 17(e))         0         (139)           Pension asset net of deferred tax as per Group balance sheet         0         976           Pension deficit         (58,694)         (47,621)           Related net deferred tax asset (Note 17(e))         6,751         5,403           Pension deficit net of deferred tax as per Group balance sheet         (51,943)         (42,218)           Net pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           The amounts recognised in the Profit and Loss Account are as follows:         March 2012         ©1000           Analysis of the amount charged to operating profit         (2,710)         (2,368)         (2,710)         (2,368)           Current service cost         (2,710)         (2,368)         (2,710)         (2,368)         (2,710)   | Members' share of surplus on RWESS scheme                                      | 0          | (1,115)    |
| Related net deferred tax asset (Note 17(e))         6,751         5,264           Net pension deficit         (51,943)         (41,242)           The net pension deficit is comprised as follows:         0         1,115           Pension asset         0         1,115           Related net deferred tax liability (Note 17(e))         0         (139)           Pension asset net of deferred tax as per Group balance sheet         0         976           Pension deficit         (58,694)         (47,621)           Related net deferred tax asset (Note 17(e))         6,751         5,403           Pension deficit net of deferred tax as per Group balance sheet         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           The amounts recognised in the Profit and Loss Account are as follows:         March 2012         €'000           Analysis of the amount charged to operating profit         (2,710)         (2,368)           Current service cost         (2,710)         (2,368)           Analysis of the amount credited to other finance income         Expected return on schemes' assets         12,169         14,919           Interest on schemes' liabilities         (11,870)         (13,321)         Net return on finance income (Note 5)         299         1,598           Tota                          | Revised present value of schemes' liabilities and unfunded pension liabilities | (330,411)  | (297,675)  |
| Net pension deficit(41,242)The net pension deficit is comprised as follows:<br>Pension asset01,115Related net deferred tax liability (Note 17(e))0(139)Pension asset net of deferred tax as per Group balance sheet0976Pension deficit(58,694)(47,621)Related net deferred tax asset (Note 17(e))6,7515,403Pension deficit net of deferred tax as per Group balance sheet(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(42,218)Net pension deficit(51,943)(41,242)The amounts recognised in the Profit and Loss Account are as follows:March 2012<br>€'000Analysis of the amount charged to operating profit(2,710)(2,368)Current service cost(2,710)(2,368)Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,169Expected return on schemes' iasbilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)   | Pension deficit  | (58,694)   | (46,506)   |
| The net pension deficit is comprised as follows:         Pension asset       0       1,115         Related net deferred tax liability (Note 17(e))       0       (139)         Pension asset net of deferred tax as per Group balance sheet       0       976         Pension deficit       (58,694)       (47,621)         Related net deferred tax asset (Note 17(e))       6,751       5,403         Pension deficit net of deferred tax as per Group balance sheet       (51,943)       (42,218)         Net pension deficit       (51,943)       (42,218)         Net pension deficit       (51,943)       (41,242)         The amounts recognised in the Profit and Loss Account are as follows:       March 2013       March 2012         €'000       €'000       €'000       €'000         Analysis of the amount charged to operating profit       (2,710)       (2,368)         Current service cost       (2,710)       (2,368)         Analysis of the amount credited to other finance income       Expected return on schemes' assets       12,169       14,919         Interest on schemes' liabilities       (11,870)       (13,321)       Net return on finance income (Note 5)       299       1,598         Total profit and loss account charge       (2,411)       (770)   | Related net deferred tax asset (Note 17(e))                                    | 6,751      | 5,264      |
| Pension asset         0         1,115           Related net deferred tax liability (Note 17(e))         0         (139)           Pension asset net of deferred tax as per Group balance sheet         0         976           Pension deficit         (58,694)         (47,621)           Related net deferred tax asset (Note 17(e))         6,751         5,403           Pension deficit net of deferred tax as per Group balance sheet         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           March 2013         (41,242)           March 2013         (41,242)           Current service cost         (2,710)         (2,368)           Current service cost         (2,710)         (2,368)         (2,368)           Analysis of the amount credited to other finance income         Expected return on schemes' assets         12,169         14,919           Interest on schemes' liabilities         (11,870)         (13,321)         Net return on finance income (Note 5)         299         1,598           Total profit and loss account charge         (2,411)         (770)         (2,411)         (770)  | Net pension deficit  | (51,943)   | (41,242)   |
| Pension asset         0         1,115           Related net deferred tax liability (Note 17(e))         0         (139)           Pension asset net of deferred tax as per Group balance sheet         0         976           Pension deficit         (58,694)         (47,621)           Related net deferred tax asset (Note 17(e))         6,751         5,403           Pension deficit net of deferred tax as per Group balance sheet         (51,943)         (42,218)           Net pension deficit         (51,943)         (41,242)           The amounts recognised in the Profit and Loss Account are as follows:         March 2013<br>€'000         March 2012<br>€'000           Analysis of the amount charged to operating profit         (2,710)         (2,368)           Current service cost         (2,710)         (2,368)           Analysis of the amount credited to other finance income         Expected return on schemes' assets         12,169         14,919           Interest on schemes' liabilities         (11,870)         (13,321)         Net return on finance income (Note 5)         299         1,598           Total profit and loss account charge         (2,411)         (770)  |  |            |            |
| Related net deferred tax liability (Note 17(e))0(139)Pension asset net of deferred tax as per Group balance sheet0976Pension deficit(58,694)(47,621)Related net deferred tax asset (Note 17(e))6,7515,403Pension deficit net of deferred tax as per Group balance sheet(51,943)(42,218)Net pension deficit(51,943)(41,242)March 2013(41,242)March 2013(41,242)Current service cost(2,710)(2,368)Current service cost(2,710)(2,368)Analysis of the amount credited to other finance income(2,710)(2,368)Expected return on schemes' assets12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)  | The net pension deficit is comprised as follows:                               |            |            |
| Pension asset net of deferred tax as per Group balance sheet0976Pension deficit(58,694)(47,621)Related net deferred tax asset (Note 17(e))6,7515,403Pension deficit net of deferred tax as per Group balance sheet(51,943)(42,218)Net pension deficit(51,943)(41,242)March 2013<br>€'000March 2013<br>€'000Analysis of the amount charged to operating profitCurrent service cost(2,710)(2,368)Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)(2,411)(770)   | Pension asset  | 0          | 1,115      |
| Pension deficit(58,694)(47,621)Related net deferred tax asset (Note 17(e))6,7515,403Pension deficit net of deferred tax as per Group balance sheet(51,943)(42,218)Net pension deficit(51,943)(41,242)The amounts recognised in the Profit and Loss Account are as follows:March 2013<br>€'000March 2012<br>€'000Analysis of the amount charged to operating profit(2,710)(2,368)Current service cost(2,710)(2,368)Analysis of the amount credited to other finance income12,16914,919Interest on schemes' labilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)   | Related net deferred tax liability (Note 17(e))                                | 0          | (139)      |
| Related net deferred tax asset (Note 17(e))6,7515,403Pension deficit net of deferred tax as per Group balance sheet(51,943)(42,218)Net pension deficit(51,943)(41,242)March 2013<br>€'000March 2013<br>€'000Analysis of the amount charged to operating profitCurrent service cost(2,710)(2,368)Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)(2,411)(770)  | Pension asset net of deferred tax as per Group balance sheet                   | 0          | 976        |
| Pension deficit net of deferred tax as per Group balance sheet(51,943)(42,218)Net pension deficit(51,943)(41,242)March 2013<br>€'000March 2013<br>€'000Analysis of the amount charged to operating profitCurrent service cost(2,710)(2,368)Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)(2,411)(770)   | Pension deficit  | (58,694)   | (47,621)   |
| Net pension deficit(51,943)(41,242)The amounts recognised in the Profit and Loss Account are as follows:March 2013<br>€'000March 2012<br>€'000Analysis of the amount charged to operating profit(2,710)(2,368)Current service cost(2,710)(2,368)Analysis of the amount credited to other finance income(2,710)(2,368)Analysis of the amount credited to other finance income12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)   | Related net deferred tax asset (Note 17(e))                                    | 6,751      | 5,403      |
| The amounts recognised in the Profit and Loss Account are as follows:       March 2013       March 2012         €'000       €'000         Analysis of the amount charged to operating profit       (2,710)       (2,368)         Current service cost       (2,710)       (2,368)         Analysis of the amount credited to other finance income       (2,710)       (2,368)         Analysis of the amount credited to other finance income       12,169       14,919         Interest on schemes' liabilities       (11,870)       (13,321)         Net return on finance income (Note 5)       299       1,598         Total profit and loss account charge       (2,411)       (770)   | Pension deficit net of deferred tax as per Group balance sheet                 | (51,943)   | (42,218)   |
| March 2013<br>€'000March 2012<br>€'000Analysis of the amount charged to operating profit€'000Current service cost(2,710)(2,368)(2,710)(2,368)(2,710)(2,368)Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,169Interest on schemes' liabilities(11,870)Net return on finance income (Note 5)299Interest on schemes299Interest on finance income (Note 5)299Interest on finance income (Note 5)14,919Interest on finance income (Note 5)16,919Interest on finance income (Note 5)16,9   | Net pension deficit  | (51,943)   | (41,242)   |
| March 2013<br>€'000March 2012<br>€'000Analysis of the amount charged to operating profit€'000Current service cost(2,710)(2,368)(2,710)(2,368)(2,710)(2,368)Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,169Interest on schemes' liabilities(11,870)Net return on finance income (Note 5)299Interest on schemes299Interest on finance income (Note 5)299Interest on finance income (Note 5)14,919Interest on finance income (Note 5)16,919Interest on finance income (Note 5)16,9   |  |            |            |
| Analysis of the amount charged to operating profit€'000Current service cost(2,710)(2,368)(2,710)(2,368)(2,710)(2,368)Analysis of the amount credited to other finance income12,16914,919Interest on schemes' assets12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)  | The amounts recognised in the Profit and Loss Account are as follows:          | March 2013 | March 2012 |
| Current service cost         (2,710)         (2,368)           (2,710)         (2,368)           Analysis of the amount credited to other finance income         (2,710)         (2,368)           Analysis of the amount credited to other finance income         12,169         14,919           Interest on schemes' liabilities         (11,870)         (13,321)           Net return on finance income (Note 5)         299         1,598           Total profit and loss account charge         (2,411)         (770)  |  |            |            |
| (2,710)(2,368)Analysis of the amount credited to other finance incomeI2,16914,919Expected return on schemes' assets12,16914,919Interest on schemes' liabilities(11,870)(13,321)Net return on finance income (Note 5)2991,598Total profit and loss account charge(2,411)(770)  | Analysis of the amount charged to operating profit                             |            |            |
| Analysis of the amount credited to other finance incomeExpected return on schemes' assets12,169Interest on schemes' liabilities(11,870)Net return on finance income (Note 5)299Total profit and loss account charge(2,411)  | Current service cost   | (2,710)    | (2,368)    |
| Expected return on schemes' assets         12,169         14,919           Interest on schemes' liabilities         (11,870)         (13,321)           Net return on finance income (Note 5)         299         1,598           Total profit and loss account charge         (2,411)         (770)  |  | (2,710)    | (2,368)    |
| Interest on schemes' liabilities         (11,870)         (13,321)           Net return on finance income (Note 5)         299         1,598           Total profit and loss account charge         (2,411)         (770)   | Analysis of the amount credited to other finance income                        |            |            |
| Net return on finance income (Note 5)         299         1,598           Total profit and loss account charge         (2,411)         (770)  | Expected return on schemes' assets   | 12,169     | 14,919     |
| Total profit and loss account charge(2,411)(770)  | Interest on schemes' liabilities   | (11,870)   | (13,321)   |
|   | Net return on finance income (Note 5)  | 299        | 1,598      |
| Actual return on schemes' assets         23,067         14,597  | Total profit and loss account charge   | (2,411)    | (770)      |
|   | Actual return on schemes' assets   | 23,067     | 14,597     |

#### The amounts recognised in the Statement of Total Recognised Gains and Losses are as follows:

| March 2013<br>€′000  | March 2012<br>€'000 |
|--|---------------------|
| Actual return less expected return on schemes' assets 10,898                         | (322)               |
| Experience gains arising on schemes' liabilities 7,050                               | 4,362               |
| Changes in assumptions underlying the present value of schemes' liabilities (35,310) | (39,845)            |
| Actuarial (loss) recognised (17,362)   | (35,805)            |
| Less members' share of movement on scheme surplus during the financial year 1,115    | 4,426               |
| Actuarial loss recognised by the Group(16,247)                                       | (31,379)            |

The cumulative actuarial loss recognised in the statement of total recognised gains and losses up to and including the financial year ended 27 March 2013 is €73,139,000 (2012: €56,892,000).

| At 27 March 2013  | 271,717         | (330,411)             | (58,694)            |
|---|-----------------|-----------------------|---------------------|
| Benefits paid   | (12,400)        | 12,400                | 0                   |
| Employer's contributions paid   | 6,470           | 0                     | 6,470               |
| Contributions by members  | 3,411           | (3,411)               | (00,010,            |
| Change in actuarial assumptions   | 0               | (35,310)              | (35,310)            |
| Experience gains on liabilities   | 0               | 7.050                 | 7,050               |
| Actual less expected return on assets                                   | 10,898          | 0                     | 10,898              |
| Members' share of reduced pension surplus at start of year              | 0               | 1,115                 | 1,115               |
| Expected return on assets   | 12,169          | 0                     | 12,169              |
| Interest on scheme liabilities  | 0               | (11,870)              | (11,870)            |
| Service cost charged to the profit and loss account                     | 0               | (2,710)               | (2,710)             |
| At 28 March 2012  | 251,169         | (297,675)             | (46,506)            |
| Benefits paid   | (12,188)        | 12,188                | 0                   |
| Employer's contributions paid   | 4,971           | 0                     | 4,971               |
| Contributions by members  | 3,564           | (3,564)               | 0                   |
| Change in actuarial assumptions   | 0               | (39,845)              | (39,845)            |
| Experience gains on liabilities   | 0               | 4,362                 | 4,362               |
| Actual less expected return on scheme assets                            | (322)           | 0                     | (322)               |
| Members' share of increased pension surplus at start of year            | 0               | 4,426                 | 4,426               |
| Expected return on assets   | 14,919          | 0                     | 14,919              |
| Interest on liabilities   | 0               | (13,321)              | (13,321)            |
| At 30 March 2011<br>Service cost charged to the profit and loss account | 240,225<br>0    | (259,553)<br>(2,368)  | (19,328)<br>(2,368) |
| A+ 20 March 2011  | 240.005         |                       | (10,000)            |
| Movement in schemes' assets and liabilities                             | Assets<br>€′000 | €'000                 | €'000               |
|   | Scheme          | Scheme<br>Liabilities | Scheme<br>Deficit   |
| Balance Sheet as at 27 March 2013                                       |                 |                       |                     |

All of the schemes' liabilities with the exception of the liability in respect of the pensions paid to former managing directors are funded.

Expected contributions for the year to 26 March 2014 are €5,275,000.

#### Scheme assets

25. Pension schemes (continued)

At 27 March 2013 the assets were invested in a diversified portfolio that consisted primarily of equity and debt securities, properties and cash. The fair value of the assets at year end was €271,717,000 (2012: €251,169,000). The fair value of the asset categories as a percentage of total schemes' assets were as follows:

|          | March 2013<br>% | March 2012<br>% |
|----------|-----------------|-----------------|
| Equities | 42.3            | 50.8            |
| Bonds    | 36.1            | 39.1            |
| Property | 4.7             | 5.0             |
| Cash     | 16.9            | 5.1             |
| Total    | 100             | 100             |

The schemes' assets do not include any ordinary shares issued by the Company. In addition the schemes' assets do not include property occupied by, or other assets used by the Company.

#### Basis of expected return on schemes' assets

The expected return on the schemes' assets is determined based on the weighted average expected return of the underlying asset class. For equities the expected return is 7.0% and is expected to exceed that of bonds by on average 3.5%. The expected rate of return on cash is 1% and for property assets the expected rate of return is rate of return is 6.0%. The pension levy deduction is 0.6%. The overall expected rate of return on scheme assets at 27 March 2013 was 4.08% (2012: 4.88%).

#### 25. Pension schemes (continued)

#### **Financial assumptions**

The main financial assumptions (long term actuarial assumptions) used in the valuations were:

|  | March 2013 | March 2012 |
|--|------------|------------|
| Rate of increase in salaries                           | 2.50%      | 3.00%      |
| Rate of increase in pensions in payment - RWESS scheme | 1.25%      | 1.25%      |
| Rate of increase in pensions in payment - GESS scheme  | 0.00%      | 0.00%      |
| Discount rate  | 3.00%      | 4.00%      |
| Inflation rate   | 1.75%      | 1.75%      |

#### Mortality assumptions

The mortality assumptions are based on standard tables reflecting typical pensioner mortality. The tables used are based on mortality rates in the year 2030 for all employees without allowance for additional improvements in respect of members of the RWESS.

| Retiring today  | March 2013 | March 2012 |
|-----------------|------------|------------|
| Males (RWESS)   | 20.5       | 20.5       |
| Females (RWESS) | 23.4       | 23.4       |
| Males (Other)   | 22.5       | 22.3       |
| Females (Other) | 23.9       | 23.7       |

A male is assumed to be three years older than his spouse.

#### History of defined benefit obligations, assets and experience gains and losses

The movement on the schemes' assets and liabilities for the current and previous four years are as follows:

|  | 2013      | 2012      | 2011      | 2010          | 2009          |
|--|-----------|-----------|-----------|---------------|---------------|
|  | €′000     | €′000     | €′000     | €'000         | €′000         |
| Defined benefit present value of obligation          | (330,411) | (296,560) | (254,012) | (252,417)     | (237,834)     |
| Fair value of plan assets                            | 271,717   | 251,169   | 240,225   | 233,444       | 186,484       |
| Pension deficit                                      | (58,694)  | (45,391)  | (13,787)  | (18,973)      | (51,350)      |
| Experience adjustments arising on:                   |           |           |           |               |               |
| the schemes' liabilities                             | 7,050     | 4,362     | 5,914     | 7,220         | 7,686         |
| as a percentage of the schemes' liabilities at March | 2.1%      | 1.5%      | 2.3%      | 2.9%          | 3.2%          |
| the schemes' assets                                  | 10,898    | (322)     | (4,567)   | 40,015        | (72,302)      |
| as a percentage of the schemes' assets at March      | 4.0%      | (0.1%)    | (1.9%)    | 17.1%         | (38.8%)       |
| All scheme assets are stated to bid market values.   |           |           |           |               |               |
| Company pension fund liability                       |           |           |           | 2012          | 2012          |
|  |           |           |           | 2013<br>€′000 | 2012<br>€′000 |
| At the beginning of the financial year               |           |           |           | 4,395         | 3,922         |
| Utilised during year                                 |           |           |           | (346)         | (346)         |
| Charge for year                                      |           |           |           | 639           | 819           |
| At the end of the financial year                     |           |           |           | 4,688         | 4,395         |

#### Sensitivity analysis for principal assumptions used to measure scheme liabilities

There are a number of inherent uncertainties surrounding the financial assumptions adopted in calculating the actuarial valuation of the Group's defined benefit pension schemes. The table below outlines the estimated impact on plan liabilities resulting from changes to key actuarial assumptions, whilst holding all other assumptions constant.

#### 25. Pension schemes (continued)

| 25. Pension schemes (continued)<br>Assumption Assumption | Present<br>value of plan<br>liabilities | Impact<br>on plan<br>liabilities | % Impact<br>on plan<br>liabilities |
|--|---|----------------------------------|------------------------------------|
| An increase in the discount rate 0.25%                   | 319,451                                 | (10,960)                         | (3%)                               |
| An increase in salary inflation 0.25%                    | 333,592                                 | 3,181                            | 1%                                 |
| An increase in pension escalation 0.25%                  | 338,191                                 | 7,780                            | 2%                                 |

#### (ii) Defined contribution schemes and personal retirement savings accounts (PRSA)

The Group made employer contributions payable under a defined contribution scheme in respect of certain employees during the year. Contributions payable by the employer to the defined contribution schemes in the year to 27 March 2013 amounted to  $\notin$ 797,000 (2012:  $\notin$ 669,000) which were charged to the profit and loss account and  $\notin$ 81,000 (2012:  $\notin$ 70,000) was payable at year end.

In addition and in compliance with the provisions of the Pensions Act 1990 (as amended), Bord na Móna plc has appointed personal retirement savings accounts (PRSAs) providers. During the year to 27 March 2013 the Group contributed €249,000 (2012: €395,000) to PRSA's on behalf of its employees. This was charged to the profit and loss account and €1,280 (2012: €1,802) was payable at year end.

#### 26. Related party transactions

**Ownership of the Company:** Bord na Móna plc is a majority state owned company. 95% of the issued share capital is held by the Minister for Finance. The other 5% is held by the employees of the Group.

**Sales of goods, property and services to entities controlled by the Irish Government:** In the ordinary course of its business the Group sold goods, property and provided services to entities controlled by the Irish Government, the principal of these being ESB. The Group operates a long-term agreement with ESB in relation to the sale of peat and provision of ancillary services to the power stations. Supply of these services in the year to 27 March 2013 amounted to  $\in$ 137.6 million (2012:  $\in$ 120.9 million) and amounts due from these entities to the Group at 27 March 2013 for these services amounted to  $\in$ 12.2 million (2012:  $\in$ 12.3 million).

From time to time the Group placed monies on deposit with financial institutions controlled by the State. The Group had placed monies on deposit of  $\in$ 87.0 million with Allied Irish Banks plc at 27 March 2013 (2012:  $\in$ 20.0 million). The Group earned rental income from Irish Bank Resolution Corporation (in special liquidation) of  $\in$ 0.8 million during the year (2012:  $\in$ 1.0 million) and from Allied Irish Banks plc of  $\in$ 0.1 million (2012:  $\in$ Nil).

#### 27. Post balance sheet events

There have been no events between the balance sheet date and the date on which the financial statements were approved by the Board, which would require disclosure and/or adjustment to the financial statements.

#### 28. Board approval

The Board approved the financial statements on 27 June 2013.



### Drehid WMF Accidental Pollution Liability Insurance











#### CLIENT INFORMATION LETTER

31 July 2013

We act as Insurance Brokers to Bord Na Móna Plc and Associated / Subsidiary Companies and are pleased to confirm that the following insurances are in place:

#### Premises Pollution Liability (Environmental Liability)

| Premises     | Drehid Waste Management Facility, Killina Upper,<br>Carbury, Co Kildare |
|--------------|---|
| Limit        | € 5,000,000 any one accident and in the aggregate any one period        |
| Insurer:     | ACE Europe  |
| Expiry Date: | 31 <sup>st</sup> March 2014   |
| Policy No.   | IEENVA04339   |

Subject otherwise to the full Terms & Conditions of the Insurers' policy wording. The above is a summary only and reference should be made to the policy documents and/or endorsements thereto for the exact wording.

The issuance of this document does not modify in any manner the contract of Insurance between the Insured and the Underwriters. The terms, clauses, conditions, limits and exclusions of the insurance may alter after the date of this document, or the insurance may terminate or be cancelled. Aon have no obligation to advise you of its cancellation or termination.

Yours faithfully

Graham Porter Account Manager

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